



MONTHLY SCHOOL BOARD STANDING COMMITTEE MEETINGS

Educational Support Center
Board Meeting Room
3600-52nd Street
Kenosha, WI 53144

October 8, 2013

5:30 P.M. – Joint Planning/Facilities/Equipment
& Audit/Budget/Finance
(including individual meetings of
Planning/Facilities/Equipment and
Audit/Budget/Finance)

6:15 P.M. – Joint Audit/Budget/Finance &
Personnel/Policy

7:00 P.M. – Personnel/Policy

7:10 P.M. – Joint Personnel/Policy &
Curriculum/Program

7:30 P.M. – Curriculum/Program

Please Note: Committee meetings may start early if
preceding meeting adjourns early.

This page intentionally left blank



Standing Committee Meetings
Tuesday, October 8, 2013
Educational Support Center
School Board Meeting Room

**JOINT PLANNING/FACILITIES/EQUIPMENT & AUDIT/BUDGET/FINANCE –
5:30 P.M.**

Planning/Facilities/Equipment:

- A) Approval of Minutes – August 13, 2013 Pages 1-2
- B) Information Items
 - 1) Utility Budget & Energy Savings Program Update..... Pages 3-4
 - 2) Energy Efficiency Project Update..... Pages 5-6
- C) Future Agenda Items

Joint Planning/Facilities/Equipment & Audit/Budget/Finance:

- A) Information Item
 - 1) Proposed Expansion of Lakeview Technology Academy..... Pages 7-20

Audit/Budget/Finance:

- A) Approval of Minutes – September 10, 2013..... Pages 21-22
- B) Information Item
 - 1) Monthly Financial Statements..... Pages 23-34
- C) Future Agenda Items
- D) Adjournment

JOINT AUDIT/BUDGET/FINANCE & PERSONNEL/POLICY – 6:15 P.M

- A) Official Third Friday Enrollment Report Pages 35-38
- B) School Board Policy/Rule 3110 – Annual Operating Budget Pages 39-42
- C) School Board Policy/Rule 3112 Budget Administration Pages 43-44
- D) School Board Policy/Rule 3113 – Fiscal Impact Statement..... Pages 45-46
- E) School Board Policy/Rule 3121 – Financial Accounting Pages 47-48
- F) School Board Policy/Rule 3122 – Accounts Receivable/
Uncollectible Accounts Pages 49-50
- G) School Board Policy/Rule 3323 – Fund Balance Pages 51-52
- H) Adjournment

PERSONNEL/POLICY – 7:00 P.M.

- A) Approval of Minutes – September 10, 2013..... Pages 53-54
- B) Information Item
 - 1) Recommendations Concerning Appointments, Leaves
of Absence, Retirements and Resignations..... Page 55
- C) Future Agenda Items
- D) Adjournment

**JOINT PERSONNEL/POLICY & CURRICULUM/PROGRAM – 7:10 P.M. OR
IMMEDIATELY FOLLOWING CONCLUSION OF PRECEDING MEETING**

- A) School Board Policy/Rule 6300 – Curriculum Development
and Improvement Page 56
- B) Adjournment

**CURRICULUM/PROGRAM – 7:30 P.M. OR IMMEDIATELY FOLLOWING
CONCLUSION OF PRECEDING MEETING**

- A) Approval of Minutes – August 13, 2013 (2 sets) Pages 57-60
- B) Information Items
 - 1) Information and Technology Literacy
Plan Update Page 61
 - 2) Advanced Placement Update Pages 62-97
- C) Future Agenda Items
- D) Adjournment

<p>There may be a quorum of the board present at these Standing Committee meetings; however, under no circumstances will a board meeting be convened nor board action taken as part of the committee process. The three board members who have been appointed to each committee and the community advisors are the only voting members of the Standing Committees.</p>

This page intentionally left blank



KENOSHA UNIFIED SCHOOL BOARD
JOINT PLANNING/FACILITIES/EQUIPMENT &
AUDIT/BUDGET/FINANCE MEETING
Educational Support Center – Room 110
August 13, 2013
MINUTES

A joint meeting of the Kenosha Unified Planning/Facilities/Equipment and Audit/Budget/Finance Committees chaired by Mr. Nuzzo was called to order at 5:35 P.M. with the following Committee members present: Mrs. Coleman, Mrs. Snyder, Mr. Zielinski, Mrs. Taube, Mr. Bryan, Mr. Kent, Mr. Aceto, Ms. Dawson, Mr. Holdorf, and Mr. Nuzzo. Dr. Hancock was also present. Mr. Valeri, Mrs. Bothe, Mrs. Marcich, and Mr. Coleman were excused. Ms. Iqbal and Ms. Adams were absent.

Approval of Minutes – June 11, 2013 (two sets)

Mrs. Coleman moved to approve the June 11, 2013 Planning/Facilities/Equipment Committee meeting minutes as contained in the agenda. Mrs. Snyder seconded the motion. Unanimously approved.

Mr. Bryan moved to approve the June 11, 2013 Joint Planning/Facilities/Equipment and Audit/Budget/Finance Committee minutes as contained in the agenda. Mrs. Taube seconded the motion. Unanimously approved.

Energy Efficiency Project – Performance Contractor Selection

Mr. Patrick Finnemore, Director of Facilities, presented the Energy Efficiency Project – Performance Contract Selection as contained in the agenda. He indicated that a Request for Proposal (RFP) was issued on June 26, 2013 and four firms responded. Those firms were CESA 10, McKinstry, Nexus, and Performance Services (PSI). After a detailed review of the proposed scope and services of all four firms, it is recommended that KUSD contract with PSI at a fee of 10.2%. The services that PSI will be providing for this fee is more than required in the RFP, namely they would be overseeing the HVAC control projects which is the most complex portion of the scope. Their fee schedule allowed for this scope to be added and still have a lower fee than the second lowest proposal.

Mrs. Michele Wiberg, Director of Wisconsin Public Finance at PMA Financial Network, Inc., gave an update on the financing of the Energy Efficiency Project. She indicated that the energy efficiency projects total approximately \$16,690,000. The financing of the projects will be done with long term debt as the debt can be issued under the revenue limits in Fund 38. To create efficiency in issuance costs, the financing will include the refinancing of the 2002 Bonds. The estimated savings associated with the refinancing of the bonds is over \$193,000 or approximately \$64,000 in years 2014-2016.

Questions asked by Committee members were answered by Mr. Finnemore and Mrs. Wiberg.

Mrs. Coleman moved to forward the Energy Efficiency Project – Performance Contractor Selection to the full Board for consideration. Mrs. Snyder seconded the motion. Unanimously approved.

Information Items

Mr. Finnemore indicated that he would be presenting the Utility Budget & Energy Savings Program report next month as the end-of-the year information will be available at that time.

Meeting adjourned at 5:55 P.M.

Stacy Schroeder Busby
School Board Secretary

KENOSHA UNIFIED SCHOOL DISTRICT NO. 1
Kenosha, Wisconsin

October 8, 2013

UTILITY BUDGET & ENERGY SAVINGS PROGRAM UPDATE

The purpose of this report is to provide the regular update on the 2013-14 utilities budget and the operational energy savings program in July and August.

Utilities Budget Update:

The following is a brief summary of the costs incurred for natural gas, electricity, and the entire utilities budget.

- We have spent \$2,259 less on natural gas this year as compared to last year.
- We have spent \$16,889 more on electricity this year as compared to last year.
- We have spent 13% of the overall utility budget as compared to 12% last year at this time.

Operational Energy Program Update:

The following is a brief summary of the amount of energy saved in July – August. Please see the attachment for energy savings by school:

	2013-14	2012-13
Electricity Saved (KWh)	1,220,953	1,699,180
Gas Saved (Therms)	2,962	14,087
Dollars Saved	\$133,416	\$171,947

Dr. Michele Hancock
Superintendent of Schools

Mr. Patrick M. Finnemore, P.E.
Director of Facilities

Mr. John Allen
Distribution and Utilities Manager

Mr. Kevin Christoun
Maintenance Supervisor

Monthly Energy Efficiency Program Tracking Summary

UTILITY INFORMATION

Energy Tracking: July 2013 Through August 2013

End of FY - 2014 - 06		Current Month: 2013 - 08													
BUILDING		ACTUAL				BASEYEAR				SAVINGS vs. BASEYEAR				%Savings Relative to Base Year	
		kWh	kW	therms	\$	kWh	kW	therms	\$	kWh	kW	therms	\$	%	
Bradford H		428,699	1,392	2,871	\$52,539	554,255	1,565	4,434	\$65,049	125,556	173	1,563	\$12,510	19.2%	
Hillcrest H		8,960	-	62	\$1,342	12,380	-	76	\$1,806	3,420	0	14	\$464	25.7%	
Indian Trail H		602,400	2,368	3,569	\$79,899	856,905	3,478	212	\$113,576	254,505	1,110	(3,357)	\$33,677	29.7%	
Lakeview H		45,280	211	46	\$6,764	138,923	416	65	\$15,734	93,643	205	19	\$8,970	57.0%	
Reuther H		175,920	832	10,850	\$30,334	233,702	943	5,718	\$33,628	57,782	111	(5,132)	\$3,294	9.8%	
Tremper H		238,799	791	3,834	\$30,169	343,904	927	2,764	\$38,133	105,105	136	(1,070)	\$7,964	20.9%	
HS Subtotal:		1,500,058	5,594	21,232	\$201,046	2,140,069	7,328	13,269	\$267,926	640,011	1,734	(7,963)	\$66,880	25.0%	
Bullen M		58,814	264	590	\$9,140	121,360	346	149	\$14,067	62,546	82	(441)	\$4,928	35.0%	
Lance M		48,367	217	396	\$7,551	50,483	210	494	\$7,771	2,116	(7)	98	\$220	2.8%	
Lincoln M		185,492	736	727	\$25,191	234,971	925	926	\$30,169	49,479	189	199	\$4,979	16.5%	
Mahone M		328,800	1,266	4,919	\$43,482	234,971	1,213	2,970	\$36,293	(93,829)	(53)	(1,949)	(\$7,189)	-19.8%	
McKinley M		12,000	24	106	\$1,808	71,876	287	207	\$10,199	59,876	263	101	\$8,392	82.3%	
Washington M		49,953	215	53	\$7,414	56,097	221	87	\$8,206	6,144	6	34	\$792	9.7%	
MS Subtotal:		683,426	2,722	6,791	\$94,585	769,758	3,202	4,833	\$106,706	86,532	480	(1,958)	\$12,121	11.4%	
Bain E		103,800	660	58	\$17,381	154,129	779	5,858	\$25,694	50,329	119	5,800	\$8,313	32.4%	
Bose E		16,640	96	133	\$2,556	31,586	126	234	\$4,219	14,946	30	101	\$1,663	39.4%	
Brass E		73,200	463	127	\$12,017	91,641	506	1,728	\$14,859	18,441	43	1,601	\$2,842	19.1%	
Dimensions E		8,252	-	23	\$1,281	10,319	-	2	\$1,559	2,067	0	(21)	\$277	17.8%	
Forest Park E		16,027	57	93	\$2,517	18,637	76	52	\$2,892	2,610	18	(41)	\$376	13.0%	
Frank E		109,320	565	52	\$16,773	142,088	619	236	\$19,516	32,768	54	184	\$2,743	14.1%	
Grant E		15,800	68	118	\$2,283	19,522	81	232	\$2,799	3,722	13	114	\$516	18.4%	
Grewenow E		17,040	56	143	\$2,340	29,924	100	230	\$3,981	12,884	44	87	\$1,640	41.2%	
Harvey E		16,026	81	146	\$2,435	22,032	98	268	\$3,183	6,006	17	122	\$749	23.5%	
Jefferson E		18,312	78	81	\$2,743	19,204	71	292	\$2,874	892	(7)	211	\$131	4.6%	
Jeffery E		22,659	54	79	\$2,900	33,569	138	134	\$4,460	10,910	84	55	\$1,560	35.0%	
Ktech (Lincoln)		24,320	92	98	\$3,288	19,266	95	47	\$2,862	(5,054)	3	(51)	(\$426)	-14.9%	
McKinley E		17,840	79	169	\$2,611	18,372	88	151	\$2,705	532	9	(18)	\$95	3.5%	
Nash E		74,880	473	210	\$12,610	116,032	477	2,775	\$16,583	41,152	5	2,565	\$3,973	24.0%	
Peace Prairie E		117,120	395	228	\$14,311	134,998	362	242	\$14,996	17,878	(34)	14	\$685	4.6%	
Prairie Lane E		32,500	149	117	\$4,569	57,656	226	59	\$7,849	25,156	77	(58)	\$3,280	41.8%	
Roosevelt E		15,840	55	48	\$2,213	21,315	80	128	\$2,977	5,475	25	80	\$764	25.7%	
Somers E		80,000	213	189	\$8,764	88,761	275	59	\$10,235	8,761	62	(130)	\$1,471	14.4%	
Southport E		34,560	200	104	\$5,058	44,097	193	190	\$6,031	9,537	(7)	86	\$972	16.1%	
Stocker E		82,080	427	216	\$11,513	102,219	369	139	\$12,108	20,139	(58)	(77)	\$595	4.9%	
Strange E		28,300	110	245	\$3,938	46,171	137	224	\$5,842	17,871	27	(21)	\$1,904	32.6%	
Vernon E		43,786	141	1,962	\$6,712	56,613	202	4,922	\$9,873	12,827	60	2,960	\$3,161	32.0%	
Whittier E		60,360	427	6	\$10,527	121,860	403	37	\$14,519	61,500	(24)	31	\$3,992	27.5%	
Wilson E		17,720	97	8	\$2,648	22,537	110	4	\$3,140	4,817	13	(4)	\$492	15.7%	
ELEM Subtotal:		1,046,382	5,036	4,653	\$153,989	1,422,548	5,610	18,243	\$195,756	376,166	574	13,590	\$41,767	21.3%	
Cesar Chavez		16,560	109	142	\$2,945	29,236	89	4	\$4,078	12,676	(19)	(138)	\$1,134	27.8%	
ESC		209,600	697	327	\$24,987	313,459	863	3,822	\$35,327	103,859	166	3,495	\$10,340	29.3%	
Recreation		16,819	101	10	\$2,663	18,728	128	122	\$3,838	1,909	28	112	\$1,175	30.6%	
Other Subtotal:		242,979	906	479	\$30,594	361,423	1,081	3,948	\$43,243	118,444	174	3,469	\$12,649	29.3%	
Totals:		3,472,845	14,259	33,155	\$480,214	4,693,798	17,221	40,293	\$613,631	1,220,953	2,962	7,138	\$133,416	21.7%	

KENOSHA UNIFIED SCHOOL DISTRICT NO. 1
Kenosha, Wisconsin

October 8, 2013

Informational Report

ENERGY EFFICIENCY PROJECT UPDATE

The School Board approved implementation of energy efficiency projects at nine elementary schools over the course of the next two years at the August 27, 2013 regular Board meeting. In light of the size of the overall project, we plan on providing regular updates on the project status at Committee meetings similar to what we have done in the past for referendum related projects. No costs have been incurred as of the date this report was written, so a financial update is not being included at this time but that will become a regular feature of this report in the future.

In regards to key accomplishments in the last month, a number of things have happened including the following:

- The Finance Department and PMA have successfully implemented the bonding for the project and have also implemented an investment strategy for the funds until they are expended. This effort included the development of an estimated disbursement schedule based on the expected project implementation schedule.
- The HVAC design work for the 5 schools scheduled for 2014 construction is well underway and we are very pleased with the proposed designs for all of the schools. It is expected that the projects will be competitively bid out in the November/December time frame.
- We have identified test areas at both Harvey and Vernon Elementary Schools for us to remove a small section of the exterior walls this fall to better understand the make-up of those walls and how the rebuild project will best be implemented over the next two years. We have Camosy Construction removing the wall section at Harvey and Riley Construction removing the wall section at Vernon. Note that these projects will be competitively bid out later this year.
- The primary contract between KUSD and Performance Services has been completed. We are still making minor changes to the secondary agreement between the two organizations associated with the work that KUSD is serving as the construction manager. That language will be finalized soon and the contracts will be signed sometime in the next month. No payments will be made to Performance Services until the contracts are finalized and signed.

- Bid packages for the roof projects for the 2014 schools are being developed with the plan to bid them out in November and receive bids in early December.
- We are working on the associated asbestos abatement plans and will include that work in our proposed major maintenance plan for 2014-15 which will be brought to the Committee and Board in January or February. That work will be managed and implemented by KUSD outside of our agreement with Performance Services per our RFP.

Dr. Michele Hancock
Superintendent of Schools

Mr. Patrick Finnemore, PE
Director of Facilities

KENOSHA UNIFIED SCHOOL DISTRICT NO. 1
Kenosha, Wisconsin

October 8, 2013

Informational Report

PROPOSED EXPANSION OF LAKEVIEW TECHNOLOGY ACADEMY

Lakeview Technology Academy has been a true success story growing from a low of 184 students in the 2002-03 school year to its current enrollment of 427 this year coupled with excellent test scores and other metrics. That success continues to attract more and more students to the school such that the program capacity of the building is now preventing students interested in attending the school from being able to do so. In fact, this year there was a total of 94 students that had to be turned away by the school because of a lack of space to serve them. In response to this, we have initiated a study to evaluate a possible expansion of the building.

KUSD entered into a 10 year lease with an optional 5 year extension with the Kenosha Area Business Alliance (KABA) for the Lakeview building on July 1, 2005. We have a separate sublease with Gateway Technical College (GTC) which allows for the use of the building for Gateway program offerings. Gateway pays for 35% of all of the operating costs of the building including the lease payment as part of the sublease agreement. It is understood that any potential addition to the building will require the approval of all three organizations and therefore, representatives of GTC, KABA and KUSD have had several meetings in recent months to begin exploring this possibility. KABA, as the building owner, included Partners in Design and Riley Construction in our discussions with the intent of creating a preliminary design concept and developing a budgetary estimate.

The plan was developed around a desire to expand the capacity of the school by approximately 200-225 students. This size was chosen based on a number of factors which include:

- Increasing the capacity of the existing programs offered at Lakeview
- Allowing for at least one additional program offering at the school that would potentially lead to those students pursuing additional education in a technical college program
- The size and shape of the site limits the amount of space that can be added onto the building and associated parking lot needs.

Attachment 1 is a conceptual floor plan of the proposed two-story addition on the south end of the building. The addition would be approximately 21,330 square

feet and would include a manufacturing lab, an IT lab, three science lab/classrooms, two regular classrooms, restrooms, storage and an elevator. In addition, there would be some minor remodeling of the existing building to compliment the changes related to the addition. One of the components of the remodeling would be the addition of a kitchen for food services which the school currently does not have. The floor plan is still in the development stage and is expected to change to some degree if the project is approved and a detailed design is performed.

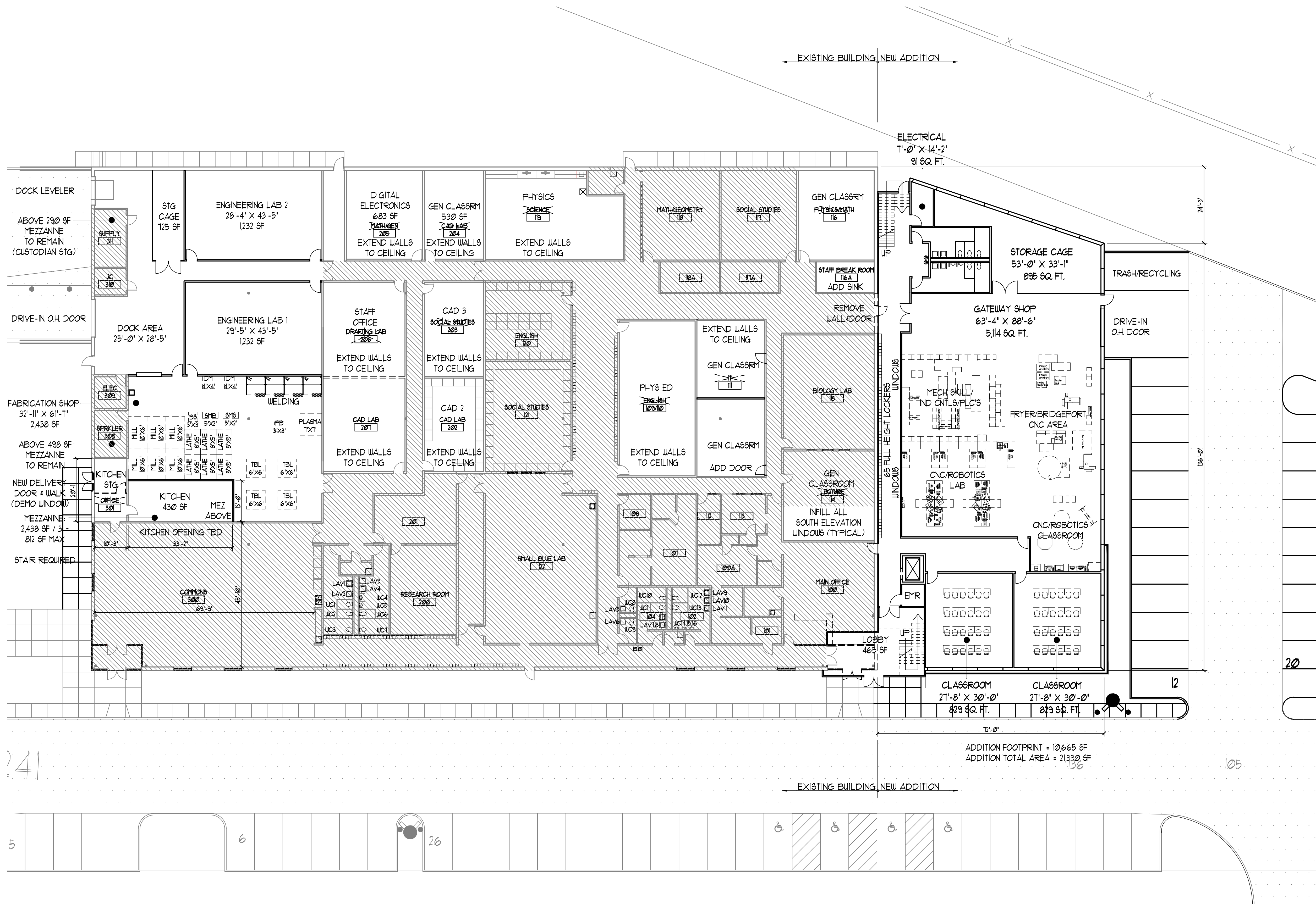
Attachment 2 is a preliminary construction budget estimate based on the conceptual design. The estimated cost of the project is approximately \$4,000,000 and is subject to change as details are developed; however it serves as a good starting point for our discussions related to funding and financing with KABA and GTC. The proposed financing would be for KABA to fund the construction of the addition, remodeling and associated improvements and then passing those costs along to KUSD (and GTC through our sublease to them) via a new lease that would most likely be for 20 years. We have discussed what the proposed split of the annual costs would be between KUSD and GTC and will finalize our recommendation if the School Board and the Gateway board decide to pursue the project and associated agreements. We have been very pleased with discussions to date with KABA and GTC regarding the financing terms.

We have also discussed what the proposed project schedule should be in our meetings with KABA and GTC. We agreed that our target should be completing the project in time for the 2015-16 school year. This will allow all three organizations to evaluate the project completely, a proper amount of time for informing the public about the project, and for the approval processes of each of the three organizations. In addition, there is a strong interest amongst all three parties to allow time for fundraising to help pay for a portion of the project. GTC has had a great deal of success in obtaining financial support of the private sector in helping fund improvements to their facilities and feels this is a necessary component for their involvement in the project. Attachment 3 shows a preliminary timeline for the project based on the approval process taking place in the summer of 2014.

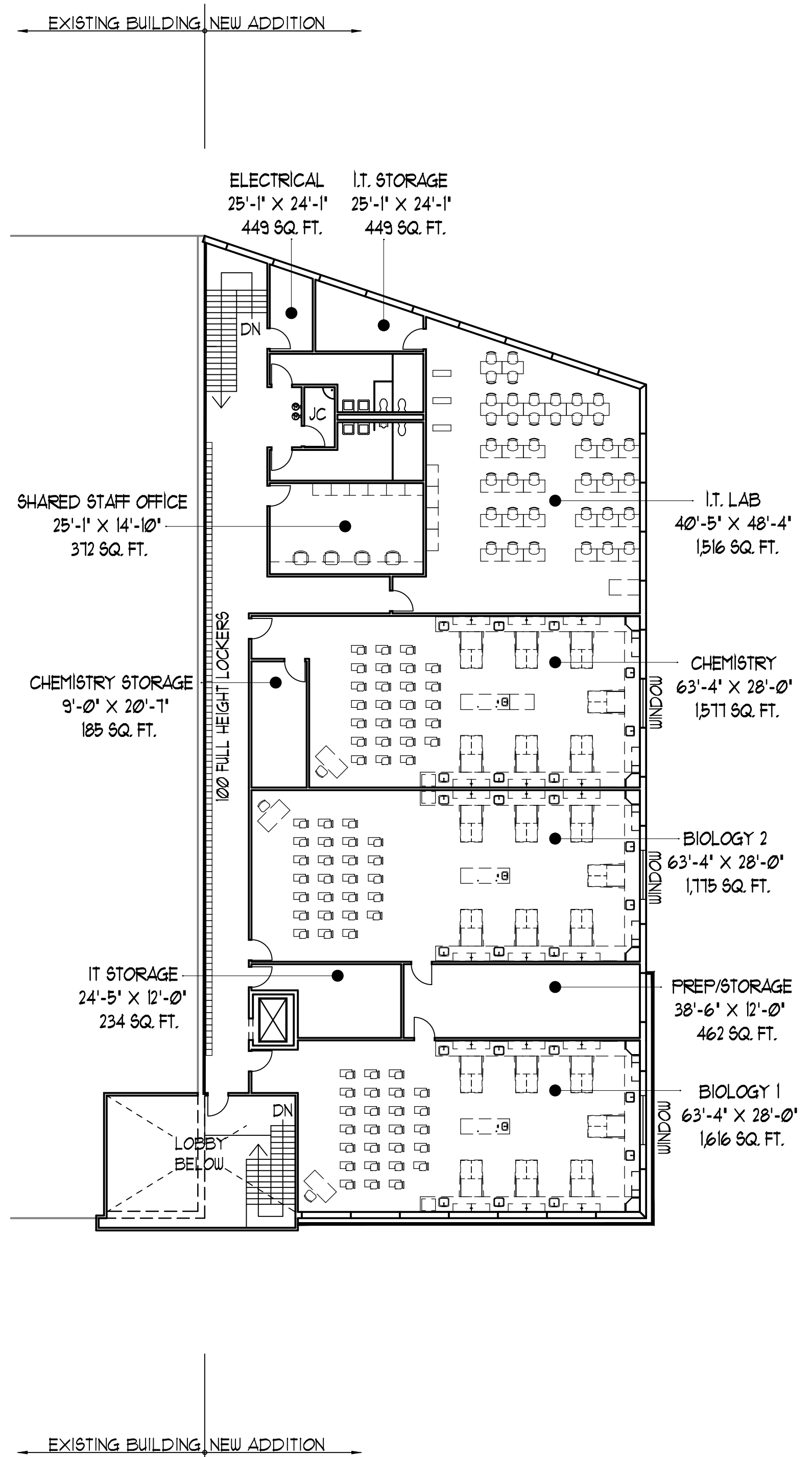
The intent of this report was to begin the public discussion of this proposed project. More information will be brought forward at future Committee and Board meetings prior to Board consideration of a recommendation related to the project. In addition to Board approval, Elector approval will be required for any associated lease agreement. It is expected that this would be done at a Special Meeting of Electors sometime in 2014.

Dr. Michele Hancock
Superintendent of Schools

Mr. Patrick Finnemore, PE
Director of Facilities



FIRST FLOOR PLAN
1/16" = 1'-0"



SECOND FLOOR PLAN
1/16" = 1'-0"

PROPOSED FLOOR PLANS

1/16" = 1'-0"





KABA
Lakeview Technical Academy
Pleasant Priarie WI

Project Overview
Schematic Phase
August 16, 2013

Overall Project Costs

Description		Amount	\$/Gross SF
Construction			
	New Building Addition (21,330 sf)	\$ 2,930,794	\$ 102.16
	Renovations to Existing Building (7,358 sf)	\$ 371,523	\$ 12.95
7.5%	Contingency	\$ 247,674	\$ 8.63
	Subtotal	\$ 3,549,991	\$ 123.74
Insurance			
0.3%	Builders Risk Insurance	\$ 10,650	\$ 0.37
0.5%	General Liability Insurance	\$ 17,803	\$ 0.62
	Subtotal	\$ 3,578,444	\$ 124.74
Fees			
2.3%	Construction Management Fee	\$ 80,515	\$ 2.81
0.0%	Preconstruction Services	\$ -	\$ -
6.75%	A/E Fee	\$ 239,624	\$ 8.35
	Subtotal	\$ 3,898,583	\$ 135.90
Bonds			
	Subguard (1% on Subcontractors)	\$ 33,250	\$ 1.16
	Performance Bond (Overall)	\$ -	\$ -
	Total Direct Construction Costs	\$ 3,931,833	\$ 137.05
Allowances for Owner Costs			
	A/E Reimbursables	\$ 7,600	
	Property Surveys	\$ 3,500	
	Geotechnical & Materials Testing	\$ 2,800	
	Utility Charges	\$ -	
	Hazardous Materials Survey & Testing	\$ -	
	Hazardous Materials Abatement	\$ -	
	Land Cost	\$ -	
	Security System	\$ 17,952	
	Audio Visual System	\$ -	
	Telephone/Communication Equipment	\$ 7,000	
	Computer Systems	\$ -	
	Furnishings (Classroom Furniture)	\$ 28,500	
	Special Equipment (Radio Equipment)	\$ -	
	Tax Savings on Owner Direct Purchases	\$ -	
	Legal Fees	\$ -	
	Financing Costs	\$ -	
	Moving Expenses	\$ -	
	Owner Contingency	\$ -	
Total Project Cost		\$ 3,999,185	\$ 139.40

Total Gross Square Feet 28,688 \$ 139.40



KABA
Lakeview Technical Academy
Pleasant Priarie WI

New Addition
Schematic Phase
August 16, 2013

MasterFormat Divisonal Summary

MasterFormat Division	Subtotal	\$/Gross SF
DIVISION 01 - GENERAL CONDITIONS	\$ 186,393	\$ 6.50
DIVISION 02 - SITE CONSTRUCTION	\$ 329,158	\$ 11.47
DIVISION 03 - CONCRETE	\$ 265,768	\$ 9.26
DIVISION 04 - MASONRY	\$ 20,941	\$ 0.73
DIVISION 05 - METALS	\$ 300,509	\$ 10.48
DIVISION 06 - WOOD AND PLASTICS	\$ 34,866	\$ 1.22
DIVISION 07 - THERMAL AND MOISTURE PROTECTION	\$ 56,036	\$ 1.95
DIVISION 08 - DOORS AND WINDOWS	\$ 66,386	\$ 2.31
DIVISION 09 - FINISHES	\$ 272,957	\$ 9.51
DIVISION 10 - SPECIALTIES	\$ 61,070	\$ 2.13
DIVISION 11 - EQUIPMENT	\$ 14,000	\$ 0.49
DIVISION 12 - FURNISHINGS	\$ 288,886	\$ 10.07
DIVISION 14 - CONVEYING SYSTEMS	\$ 47,300	\$ 1.65
DIVISION 15 - MECHANICAL	\$ 694,523	\$ 24.21
DIVISION 16 - ELECTRICAL	\$ 292,000	\$ 10.18
Construction Budget	\$ 2,930,794	\$ 102.16

KABA
Lakeview Technical Academy
Pleasant Priarie WI

New Addition
Schematic Phase
August 16, 2013

MasterFormat Detailed Estimate

Div	Title	Item	Qty	Unit	\$/Unit	Subtotal	Section Subtotal	Division Subtotal
DIVISION 01 - GENERAL CONDITIONS								\$ 186,393
	General Conditions						\$ 186,393	
		Superintendent	866	hr	\$ 90.00	\$ 77,940		
		Project Manager	433	hr	\$ 75.00	\$ 32,475		
		Project Coordinator	260	hr	\$ 45.00	\$ 11,691		
		Temporary Fence	600	lf	\$ 5.50	\$ 3,300		
		Temporary Construction	21,330	sf	\$ 0.20	\$ 4,266		
		Field Office Trailer	6	mo	\$ 426.00	\$ 2,556		
		Mobilize Trailers	1	ls	\$ 1,600.00	\$ 1,600		
		Cell Phone	5	mo	\$ 150.00	\$ 750		
		General Office Equipment	5	mo	\$ 125.00	\$ 625		
		Temporary Toilets	6	mo	\$ 200.00	\$ 1,200		
		Surveying / Layout	1	ls	\$ 3,000.00	\$ 3,000		
		Testing Services	1	ls	\$ 5,000.00	\$ 5,000		
		General Clean up	87	hrs	\$ 65.15	\$ 5,642		
		Dumpsters	16	ea	\$ 360.00	\$ 5,760		
		Final Cleaning	21,330	sf	\$ 0.30	\$ 6,399		
		Superintendant Vehicle Expense	866	hrs	\$ 6.25	\$ 5,413		
		Permit Fees	1	ls	\$ 3,492.90	\$ 3,493		
		Reproduction/Postage/Shipping	1	ls	\$ 2,000.00	\$ 2,000		
		Lifting/Hoisting Equipment	6	mo	\$ 2,214.00	\$ 13,284		
		Utility Consumption Fee	1	ls	By Owner	\$ -		
DIVISION 02 - SITE CONSTRUCTION								\$ 329,158
	Selective Demolition						\$ 9,454	
		Demo Punched Window Openings	168	sf	\$ 3.88	\$ 652		
		Demo Storefront	648	sf	\$ 2.15	\$ 1,392		
		Remove Precast Panel Over Storefront	1	ls	\$ 6,520.00	\$ 6,520		
		Remove Lobby Flooring	174	sf	\$ 1.50	\$ 261		
		Demo Millwork (Reception Desk)	5	lf	\$ 125.87	\$ 629		
	Earthwork						\$ 177,890	
		Earthwork/Site Utilities	1	ls	\$ 177,890.00	\$ 177,890		
	Site Utilities						\$ -	
		Storm Drainage System @ New Parking Area	1	ls	In Earthwork	\$ -		
	Asphalt Paving & Striping						\$ 94,383	
		Asphalt Light Duty (8" & 3")	4,444	sy	\$ 21.00	\$ 93,333		
		Parking Lot Striping - Regular Stalls	105	ea	\$ 10.00	\$ 1,050		
	Site Concrete						\$ 32,431	
		Sidewalk - 5" thick	1,145	sf	\$ 5.25	\$ 6,011		
		Curb & Gutter	1,360	lf	\$ 17.00	\$ 23,120		
		Concrete Apron	880	sf	\$ 3.75	\$ 3,300		
	Landscaping						\$ 15,000	
		Landscape Allowance	1	allow	\$ 15,000.00	\$ 15,000		
DIVISION 03 - CONCRETE								\$ 265,768
	Cast In Place Concrete						\$ 140,278	
		Foundation Trench Footing	308	lf	\$ 60.00	\$ 18,480		
		Integral Pad Footings	8	ea	\$ 400.00	\$ 3,200		
		Pad/Pier Footings (Isolated)	10	ea	\$ 1,500.00	\$ 15,000		
		Door Stoop Slab / Foundation	1	ea	\$ 1,500.00	\$ 1,500		
		6" Slab	10,665	sf	\$ 3.55	\$ 37,861		
		Slab on Metal Deck	10,665	sf	\$ 3.25	\$ 34,661		
		Infill Precast Walls	252	sf	\$ 30.00	\$ 7,560		
		Elevator Pit Foundations	30	lf	\$ 90.25	\$ 2,708		
		Elevator Pit Slab	56	sf	\$ 5.50	\$ 308		
		Concrete Pan Stairs	2	ea	\$ 2,500.00	\$ 5,000		
		Isolated Column Pad/Pair (@ Existing Foundation)	7	ea	\$ 2,000.00	\$ 14,000		



KABA
Lakeview Technical Academy
Pleasant Prairie WI

New Addition
Schematic Phase
August 16, 2013

MasterFormat Detailed Estimate

Div	Title	Item	Qty	Unit	\$/Unit	Subtotal	Section Subtotal	Division Subtotal
	Precast Concrete						\$ 125,491	
	10" Precast Wall Panels (R-12)		7,893	sf	\$ 15.90	\$ 125,491		
DIVISION 04 - MASONRY								\$ 20,941
	Masonry						\$ 20,941	
	12" CMU Elevator Tower		870	sf	\$ 24.07	\$ 20,941		
DIVISION 05 - METALS								\$ 300,509
	Structural Steel & Misc. Metals						\$ 300,509	
	Structural Steel		21,330	sf	\$ 11.88	\$ 253,400		
	Snow Load Supports		136	lf	\$ 275.00	\$ 37,400		
	Bollards		4	ea	\$ 300.00	\$ 1,200		
	Acoustical Decking Above Gateway Shop/Storage Cage		6,009	sf	\$ 1.00	\$ 6,009		
	Stairs & Handrails		2	ea	In Above	\$ -		
	2nd Floor Guardrail @ Lobby		29	lf	In Above	\$ -		
	Exterior Canopy @ New Entrance		1	allow	\$ 2,500.00	\$ 2,500		
DIVISION 06 - WOOD AND PLASTICS								\$ 34,866
	Millwork						\$ 8,006	
	Corian Window Sills		18	lf	\$ 44.00	\$ 792		
	Countertop / Supports		25	lf	\$ 130.16	\$ 3,254		
	SS Counter/Apron with integral bowls		24	lf	\$ 165.00	\$ 3,960		
	Carpentry						\$ 26,860	
	2 x 12 Roof Blocking		308	lf	\$ 6.30	\$ 1,940		
	Interior Wall Blocking		1,100	lf	\$ 7.00	\$ 7,700		
	Install Countertop		25	lf	\$ 40.00	\$ 1,000		
	Install Window Sills		18	lf	\$ 39.34	\$ 708		
	Install Fire Extinguishers		8	ea	\$ 39.34	\$ 315		
	Install Grab Bars		12	ea	\$ 61.01	\$ 732		
	Install Toilet Paper Dispensers		8	ea	\$ 26.22	\$ 210		
	Install Mirrors		8	ea	\$ 61.01	\$ 488		
	Install Paper Towel Dispensers		4	ea	\$ 26.22	\$ 105		
	Install Soap Dispensers		8	ea	\$ 26.22	\$ 210		
	Install HM Door Frames		24	ea	\$ 78.67	\$ 1,888		
	Install Wood / HM Doors		26	ea	\$ 78.67	\$ 2,045		
	Install Door Hardware Sets		24	ea	\$ 236.01	\$ 5,664		
	Install Projection Screens		7	ea	\$ 236.01	\$ 1,652		
	Install Markerboards		14	ea	\$ 157.34	\$ 2,203		
DIVISION 07 - THERMAL AND MOISTURE PROTECTION								\$ 56,036
	Joint Sealers						\$ 2,753	
	Misc. Exterior Caulking		1	ls	\$ 1,608.72	\$ 1,609		
	Misc. Interior Caulking		1	ls	\$ 1,144.04	\$ 1,144		
	Membrane Roofing & Flashing						\$ 53,283	
	EPDM Ballasted		10,665	sf	\$ 3.15	\$ 33,595		
	Canopy Roofing/Soffit/Fascia		1	allow	\$ 5,000.00	\$ 5,000		
	Rework Existing Roof Condition		1,088	sf	\$ 6.00	\$ 6,528		
	Corrugated Metal Paneling		544	sf	\$ 15.00	\$ 8,160		
DIVISION 08 - DOORS AND WINDOWS								\$ 66,386
	Doors, Frames & Hardware						\$ 19,800	
	Interior HM Door Frame Hardware		22	ea	\$ 750.00	\$ 16,500		
	Int HM/WD Double Door Frame Hardware		2	ea	\$ 1,150.00	\$ 2,300		
	HM Borrowed Lites (Gateway Shop)		4	ea	\$ 250.00	\$ 1,000		

KABA
Lakeview Technical Academy
Pleasant Prairie WI

New Addition
Schematic Phase
August 16, 2013

MasterFormat Detailed Estimate

Div	Title	Item	Qty	Unit	\$/Unit	Subtotal	Section Subtotal	Division Subtotal
Glass & Glazing							\$	42,586
	Storefront System		696	sf	\$ 36.00	\$ 25,056		
	Exterior/Vestibule Doors (including hardware)		2	leaf	\$ 1,400.00	\$ 2,800		
	Interior/Vestibule Doors (including hardware)		2	ls	\$ 1,200.00	\$ 2,400		
	Punched Windows (2nd Floor Windows)		108	sf	\$ 40.00	\$ 4,320		
	Auto Door Operator		2	ls	\$ 2,500.00	\$ 5,000		
	Interior Glazing		144	sf	\$ 15.00	\$ 2,160		
	Door Lites		10	ea	\$ 85.00	\$ 850		
Overhead Doors							\$	4,000
	Overhead Drive Thru W/Operator (12 x 14)		1	ea	\$ 4,000.00	\$ 4,000		
DIVISION 09 - FINISHES								\$ 272,957
Drywall							\$	135,497
	Metal Stud/Drywall Partitions (2 Sided)		13,340	sf	\$ 6.75	\$ 90,045		
	Metal Stud/Drywall Partitions (1 Sided)		4,892	sf	\$ 5.75	\$ 28,129		
	Extend Parapet Wall @ Existing Building		544	sf	\$ 19.50	\$ 10,608		
	Bulkheads		79	lf	\$ 85.00	\$ 6,715		
Acoustical Ceilings							\$	43,947
	2x2 Acoustical Ceiling		13,522	sf	\$ 3.25	\$ 43,947		
Carpet & Resilient Flooring							\$	41,695
	Vinyl Base		2,349	lf	\$ 2.00	\$ 4,698		
	Vinyl Tile Flooring		12,235	sf	\$ 2.50	\$ 30,588		
	Sealed Concrete		6,009	sf	\$ 0.66	\$ 3,966		
	Epoxy Flooring (1/8")		0	sf	\$ 4.50	\$ -		
	Rubber Stair Tread		46	ea	\$ 38.00	\$ 1,748		
	Landings		87	sf	\$ 8.00	\$ 696		
Painting							\$	31,740
	Bollards		4	ea	\$ 85.00	\$ 340		
	Paint Interior Drywall Walls		17,124	sf	\$ 0.85	\$ 14,555		
	Paint Exposed Structure		6,009	sf	\$ 1.08	\$ 6,490		
	Paint Precast Interior Precast		2,240	sf	\$ 0.65	\$ 1,456		
	Bulkheads		79	lf	\$ 2.55	\$ 201		
	HM Frames		24	ea	\$ 75.00	\$ 1,800		
	Exterior Precast Painting		7,534	sf	\$ 0.65	\$ 4,897		
	Misc Metals		1	ls	\$ 2,000.00	\$ 2,000		
Tile							\$	20,079
	Ceramic Floor Tile		1,287	sf	\$ 11.50	\$ 14,801		
	Ceramic Tile Base		377	lf	\$ 14.00	\$ 5,278		
DIVISION 10 - SPECIALTIES								\$ 61,070
Toilet Partitions							\$	8,850
	Toilet Partitions - ADA stall (Steel Baked Enamel)		4	ea	\$ 1,100.00	\$ 4,400		
	Toilet Partitions - Reg. Stall (Steel Baked Enamel)		4	ea	\$ 925.00	\$ 3,700		
	Toilet Partitions - Screen Wall (Steel Baked Enamel)		3	ea	\$ 250.00	\$ 750		
Toilet Accessories							\$	1,020
	Grab Bars		12	ea	\$ 35.00	\$ 420		
	Toilet Paper Dispensers		8	ea	By Owner	\$ -		
	Mirrors 24" x 36"		8	ea	\$ 75.00	\$ 600		
	Paper Towel Dispensers		4	ea	By Owner	\$ -		
	Soap Dispensers		8	ea	By Owner	\$ -		
Lockers							\$	41,250
	Steel baked enamel locker, single tier, 12" x 15" x 72"		165	ea	\$ 250.00	\$ 41,250		
Fire Extinguishers / Cabinets							\$	1,200
	Furnish Fire Extinguisher Cabinet		8	ea	\$ 150.00	\$ 1,200		



KABA
Lakeview Technical Academy
Pleasant Priarie WI

New Addition
Schematic Phase
August 16, 2013

MasterFormat Detailed Estimate

Div	Title	Item	Qty	Unit	\$/Unit	Subtotal	Section Subtotal	Division Subtotal
	Chain Link Fence Partitions						\$ 2,450	
	Chain Link Security Fencing & Gate		490	sf	\$ 5.00	\$ 2,450		
	Marker Boards / Tackboards						\$ 6,300	
	Markerboard (4' x 4')		14	ea	\$ 450.00	\$ 6,300		
DIVISION 11 - EQUIPMENT								\$ 14,000
	Projection Screens						\$ 14,000	
	Projection Screens		7	ea	\$ 2,000.00	\$ 14,000		
DIVISION 12 - FURNISHINGS								\$ 288,886
	Laboratory Casework						\$ 288,886	
	Laboratory Casework System		1	ls	\$ 270,886.00	\$ 270,886		
	Fume Hood Equipment/Install by Mech		6	ea	\$ 3,000.00	\$ 18,000		
DIVISION 14 - CONVEYING SYSTEMS								\$ 47,300
	Elevators						\$ 47,300	
	Hydraulic Elevator		1	ea	\$ 47,300.00	\$ 47,300		
DIVISION 15 - MECHANICAL								\$ 694,523
	Fire Protection						\$ 42,154	
	Fire Protection (New)		21,330	sf	\$ 1.98	\$ 42,154		
	Plumbing						\$ 237,500	
	Plumbing System		21,330	sf	\$ 8.79	\$ 187,500		
	Acid Piping w/ Dilution Basins @ Labs		1	ls	\$ 50,000.00	\$ 50,000		
	HVAC						\$ 414,869	
	HVAC		21,330	sf	\$ 19.45	\$ 414,869		
	Bio/Chem Hoods/Connections Only		1	ls	In Above	\$ -		
DIVISION 16 - ELECTRICAL								\$ 292,000
	Electrical						\$ 292,000	
	Fire Alarm		1	ls	\$ 30,000.00	\$ 30,000		
	Service		1	ls	\$ 30,000.00	\$ 30,000		
	Addition		1	ls	\$ 150,000.00	\$ 150,000		
	HVAC Connections		1	ls	\$ 20,000.00	\$ 20,000		
	Elevator Connections		1	ls	\$ 20,000.00	\$ 20,000		
	Plumbing Connections		1	ls	\$ 5,000.00	\$ 5,000		
	Temporary		1	ls	\$ 5,000.00	\$ 5,000		
	Plan/Permit		1	ls	\$ 5,000.00	\$ 5,000		
	Site		1	ls	\$ 20,000.00	\$ 20,000		
	Tele/Data (Wiring)		28	ea	\$ 250.00	\$ 7,000		
Project Area Total						\$ 2,930,794	\$ 2,930,794	\$ 2,930,794



KABA
Lakeview Technical Academy
Pleasant Priarie WI

Renovation
Schematic Phase
August 16, 2013

MasterFormat Divisonal Summary

MasterFormat Division	Subtotal	\$/Gross SF
DIVISION 01 - GENERAL CONDITIONS	\$ 33,130	\$ 1.15
DIVISION 02 - SITE CONSTRUCTION	\$ 11,132	\$ 0.39
DIVISION 03 - CONCRETE	\$ 10,405	\$ 0.36
DIVISION 04 - MASONRY	\$ 19,256	\$ 0.67
DIVISION 05 - METALS	\$ 1,200	\$ 0.04
DIVISION 06 - WOOD AND PLASTICS	\$ 12,586	\$ 0.44
DIVISION 07 - THERMAL AND MOISTURE PROTECTION	\$ 5,700	\$ 0.20
DIVISION 08 - DOORS AND WINDOWS	\$ 10,550	\$ 0.37
DIVISION 09 - FINISHES	\$ 99,774	\$ 3.48
DIVISION 11 - EQUIPMENT	\$ 103,460	\$ 3.61
DIVISION 15 - MECHANICAL	\$ 24,331	\$ 0.85
DIVISION 16 - ELECTRICAL	\$ 40,000	\$ 1.39
Construction Budget	\$ 371,523	\$ 12.95

KABA
Lakeview Technical Academy
Pleasant Priarie WI

Renovation
Schematic Phase
August 16, 2013

MasterFormat Detailed Estimate

Div	Title	Item	Qty	Unit	\$/Unit	Subtotal	Section Subtotal	Division Subtotal
DIVISION 01 - GENERAL CONDITIONS								\$ 33,130
	General Conditions						\$ 33,130	
		Superintendent	173	hr	\$ 90.00	\$ 15,588		
		Project Manager	87	hr	\$ 75.00	\$ 6,495		
		Project Coordinator	52	hr	\$ 45.00	\$ 2,338		
		Temporary Construction	7,358	sf	\$ 0.20	\$ 1,472		
		Cell Phone	1	mo	\$ 150.00	\$ 150		
		General Office Equipment	1	mo	\$ 125.00	\$ 125		
		General Clean up	17	hrs	\$ 65.15	\$ 1,128		
		Dumpsters	4	ea	\$ 360.00	\$ 1,440		
		Final Cleaning	7,358	sf	\$ 0.30	\$ 2,207		
		Superintendant Vehicle Expense	173	hrs	\$ 6.25	\$ 1,083		
		Permit Fees	7,358	ls	\$ 0.15	\$ 1,104		
		Utility Consumption Fee	1	ls	By Owner	\$ -		
DIVISION 02 - SITE CONSTRUCTION								\$ 11,132
	Selective Demolition						\$ 11,132	
		Sawcut Remove Panels for New Opening	1	ea	\$ 1,250.00	\$ 1,250		
		Remove Sawdust Collection System	1	ls	\$ 4,669.60	\$ 4,670		
		Remove Temporary Walls @ Classroom	1	ls	\$ 1,042.40	\$ 1,042		
		Remove Storage Cage	1	ls	\$ 3,127.20	\$ 3,127		
		Remove CMU Wall (Kitchen)	100	sf	\$ 10.42	\$ 1,042		
DIVISION 03 - CONCRETE								\$ 10,405
	Cast In Place Concrete						\$ 5,245	
		Thicken Slab (Remove & Replace for Block Wall)	160	sf	\$ 18.00	\$ 2,880		
		Precast Topping Slab	430	sf	\$ 5.50	\$ 2,365		
	Precast Concrete						\$ 5,160	
		Precast Planks 10" (Kitchen Mezz)	430	sf	\$ 12.00	\$ 5,160		
DIVISION 04 - MASONRY								\$ 19,256
	Masonry						\$ 19,256	
		12" Block Wall (Kitchen Mezz)	800	sf	\$ 24.07	\$ 19,256		
DIVISION 05 - METALS								\$ 1,200
	Structural Steel & Misc. Metals						\$ 1,200	
		Bollards	4	ea	\$ 300.00	\$ 1,200		
DIVISION 06 - WOOD AND PLASTICS								\$ 12,586
	Carpentry						\$ 12,586	
		Install HM Door Frames	5	ea	\$ 78.67	\$ 393		
		Install Wood / HM Doors	5	ea	\$ 78.67	\$ 393		
		Install Door Hardware Sets	5	ea	\$ 236.01	\$ 1,180		
		Rework Existing Cage Storage	1	ls	\$ 1,888.08	\$ 1,888		
		Wood Mezz Handrail to Match Existing	46	lf	\$ 24.75	\$ 1,139		
		Rework Existing Stairs @ Mezz to Relocate for New	1	ls	\$ 1,573.40	\$ 1,573		
		Acrovyn Wall Protection @ Kitchen Area	1,216	sf	\$ 4.95	\$ 6,019		
DIVISION 07 - THERMAL AND MOISTURE PROTECTION								\$ 5,700
	Joint Sealers						\$ 5,700	
		Remove & Replace Window Caulking	1	ls	\$ 5,700.00	\$ 5,700		
DIVISION 08 - DOORS AND WINDOWS								\$ 10,550
	Doors, Frames & Hardware						\$ 3,750	
		Interior HM Door Frame Hardware	5	ea	\$ 750.00	\$ 3,750		
	Glass & Glazing						\$ 2,800	
		Exterior/Vestibule Doors (including hardware) Kitchen	2	leaf	\$ 1,400.00	\$ 2,800		
	Overhead Doors						\$ 4,000	
		Overhead Drive Thru W/Operator (12 x 14)	1	ea	\$ 4,000.00	\$ 4,000		



KABA
Lakeview Technical Academy
Pleasant Priarie WI

Renovation
Schematic Phase
August 16, 2013

MasterFormat Detailed Estimate

Div	Title	Item	Qty	Unit	\$/Unit	Subtotal	Section Subtotal	Division Subtotal
DIVISION 09 - FINISHES								\$ 99,774
	Drywall						\$ 36,195	
		Metal Stud/Drywall Partitions (2 Sided) 22' to Deck	4,826	sf	\$ 7.50	\$ 36,195		
	Carpet & Resilient Flooring						\$ 33,320	
		Vinyl Base	874	lf	\$ 2.00	\$ 1,748		
		Epoxy Flooring (1/8")	7,016	sf	\$ 4.50	\$ 31,572		
	Painting						\$ 30,259	
		Bollards	4	ea	\$ 85.00	\$ 340		
		Paint Interior Drywall Walls	9,064	sf	\$ 0.85	\$ 7,704		
		Paint Exposed Structure	7,016	sf	\$ 1.08	\$ 7,577		
		Paint CMU Block Walls	1,600	sf	\$ 0.81	\$ 1,296		
		Paint Exsiting Exterior Precast	15,696	sf	\$ 0.85	\$ 13,342		
DIVISION 11 - EQUIPMENT								\$ 103,460
	Food Service Equipment						\$ 103,460	
		Food Service Equipment	1	ls	\$ 103,460.06	\$ 103,460		
DIVISION 15 - MECHANICAL								\$ 24,331
	Fire Protection						\$ 7,775	
		Fire Protection (Existing)	7,358	sf	\$ 1.06	\$ 7,775		
	HVAC						\$ 16,556	
		HVAC (Remodel)	7,358	sf	\$ 2.25	\$ 16,556		
		Remove Sawdust Collection System	0	ls	In Demo	\$ -		
DIVISION 16 - ELECTRICAL								\$ 40,000
	Electrical						\$ 40,000	
		Remodel	1	ls	\$ 40,000.00	\$ 40,000		
Project Area Total						\$ 371,523	\$ 371,523	\$ 371,523

KABA
Lakeview Technical Academy
Pleasant Priarie WI

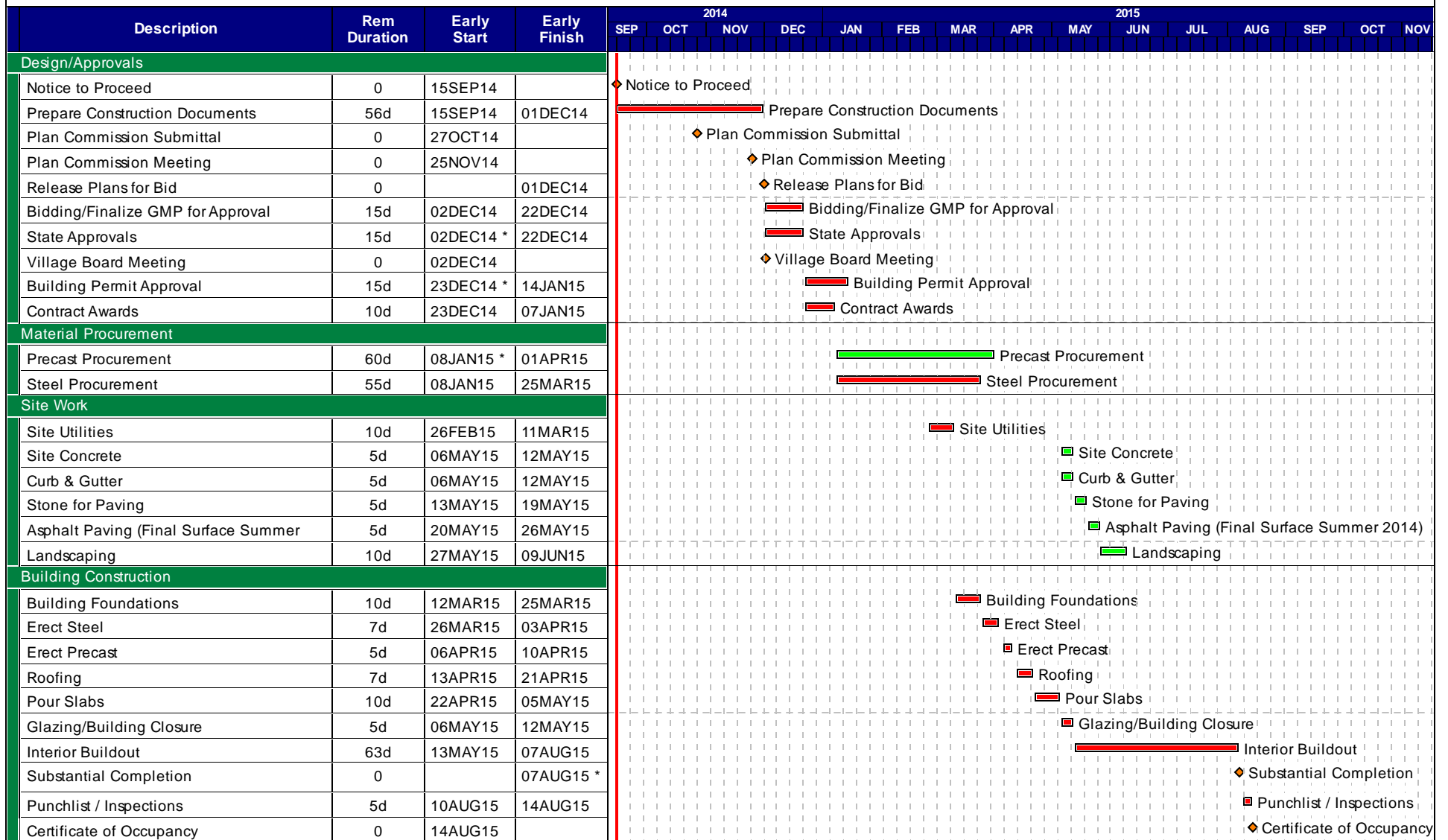
Schematic Phase

August 16, 2013

Clarification Summary

#	DESCRIPTION
1	Budget is based upon Schematic documents prepared by Partners In Design Architects The floor plan utilized for the budget is dated July 9, 2013 and site plan June 19, 2012.
2	Budget assumes that all work will be completed during normal working hours, typically 7 AM to 3:30 PM, Monday - Friday.
3	Proposal assumes that fire protection, sanitary and water supply utility services are of sufficient size to accommodate the building addition. Therefore upsizing of new fire protection, sanitary and water supply is not included.
4	Budget does not include window treatments.
5	Budget includes an allowance of \$7,500 for an exterior canopy structure at new entrance.
6	All continuous footings are assumed be 2-ft wide, 4-ft deep and bank poured. All column pads at the building perimeter are assumed to be, 6-ft x 6-ft x 4-ft deep, integral to continuous footings and bank poured.
7	Interior column pads are assumed to be formed and poured.
8	Budget assumes that all exterior walls are precast construction. Precast walls are considered to be non-bearing. Exterior and interior (where exposed) precast walls are assumed to be painted. Budget also includes painting of existing precast panels and new caulking at window joints.
9	All interior wall partitions are assumed to be drywall and extend to the deck above. The interior side of precast walls in classrooms and office areas will be furred with 3 5/8" stud and 1 sided drywall. Precast walls in Gateway Shop/Storage Cage are to be painted only. Budget includes furring of walls at existing precast after addition is added.
10	Budget assumes the elevator tower will be constructed out of CMU with drywall furring.
11	Suspended acoustical ceiling systems are assumed in all areas of the addition except the Gateway Shop/Storage Area
12	Budget includes VCT tile at all corridors/storage/labs/classroom areas. Budget includes ceramic tile at washrooms and lobby entrance and epoxy painted floors in the Gateway Shop/Storage Cage.
13	Marker boards & projection screens are included in this budget.
14	Tele/Data, sound, & security have been excluded from the budget, we have included 28 data drops and wiring. Equipment by others.
15	Budget excludes any cost to remove any hazardous or unsuitable soils.
16	Budget includes \$50,000 for acid piping and dilution basins at the 3 labs on the second floor.
17	Budget includes an allowance of \$270,886 for laboratory casework for the 2 biology/1 chemistry rooms located on the second floor. The budget also includes 2 exhaust fume hoods per lab.
18	Budget includes an allowance of \$15,000 for landscaping.
19	Budget excludes soap dispensers, toilet paper dispensers, & paper towel dispensers. Furnished by Owner contractor installed.
20	All of the operable partitions have been eliminated and replaced with drywall partitions.
21	sealed concrete floors in the lab area.

Lakeview Technical Academy



Start date 15SEP14
 Finish date 14AUG15
 Data date 15SEP14
 Run date 15AUG13
 Page number 1A
 © Primavera Systems, Inc.

Riley Construction Company, Inc.



KENOSHA UNIFIED SCHOOL BOARD
AUDIT/BUDGET/FINANCE MEETING
Educational Support Center – Room 110
September 10, 2013
MINUTES

A meeting of the Kenosha Unified Audit/Budget/Finance Committee chaired by Mrs. Taube was called to order at 5:52 P.M. with the following Committee members present: Mr. Nuzzo, Mr. Bryan, Mr. Aceto, Ms. Dawson, Mr. Holdorf, and Mrs. Taube. Dr. Hancock was also present. Mr. Kent and Mr. Coleman were excused. Ms. Butts was absent.

Approval of Minutes – August 13, 2013 (4 sets)

Mr. Bryan moved to approve the minutes as contained in the agenda. Mr. Nuzzo seconded the motion. Unanimously approved.

Information Items

Mr. Tarik Hamdan, Interim Chief Financial Officer, introduced the Monthly Financial Statements and noted that the statements were marked “preliminary” due to the fact that they have not been certified by the auditors, but that he did not anticipate any changes. He indicated that analyzing factors which impact the results of each fiscal year is important and would be helpful in understanding the outcome. He gave a PowerPoint presentation which noted: 1) the \$6.8 million deficit in fiscal year 2010-2011 (Year of the Deficit) resulting primarily from staffing issues, 2) the corrective actions which were taken in fiscal year 2011-2012 (Year of the Crisis), and 3) the cautious approach to rebuilding staff, restoring the fund balance, and improving the credit rating in fiscal year 2012-2013 (Year of Recovery) which resulted in an unanticipated variance. Mr. Hamdan also distributed and presented a 10-year fund balance history chart. Mrs. Taube requested that the copies of the PowerPoint presentation and handouts be sent electronically to the Board and Committee members.

Mr. Hamdan presented the 2013 Public Hearing on Budget/Annual Meeting of Electors Published Notice as contained in the agenda and noted that the meeting will be at 7:00 P.M. on September 12th at Mahone Middle School.

Mr. Hamdan presented the Moody’s Investors Service rating issuance document and noted an A1 stable outlook rating for the District. He explained that the rating could go up with the restoration of balanced operations, increased reserve and liquidity levels, the strengthening of residential income indices. He also cautioned that the rating could go down with operating deficits leading to further deterioration of General Fund reserves, substantial tax base deterioration, enrollment declines, and/or weakening of the District’s resident income indices.

Future Agenda Items

Ms. Stevens indicated that she would like a special meeting of the Board to be held jointly with the Committee after the third Friday count to receive an update on the budget.

Meeting adjourned at 6:37 P.M.

Stacy Schroeder Busby
School Board Secretary

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 10 General Fund

----- 2014 -----						----- 2013 -----					
Source	Budget	Actual		Balance	% Rec	Budget	Actual		Balance	% Rec	Fiscal
Fund Balance - Beginning	27,109,475	27,109,475				15,683,728	15,683,728				
200 Local revenues	79,125,147	211,635		78,913,512	0.27	77,667,217	148,194		77,519,023	0.19	77,070,376
300 Interdistrict revenues	350,000	0		350,000	0.00	300,000	0		300,000	0.00	351,557
500 Intermediate revenues	10,000	0		10,000	0.00	32,500	0		32,500	0.00	25,950
600 State aid	150,421,138	0		150,421,138	0.00	150,466,803	0		150,466,803	0.00	150,545,880
700 Federal aid	9,639,048	5,223		9,633,825	0.05	10,439,218	811		10,438,406	0.01	9,236,820
800 Debt proceeds	0	0		0		0	0		0		0
900 Revenue adjustments	668,080	542		667,537	0.08	575,887	80		575,807	0.01	2,373,538
Total Revenues	240,213,412	217,400		239,996,012	0.09	239,481,625	149,085		239,332,540	0.06	239,604,121
----- 2014 -----						----- 2013 -----					
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
100 Salaries	115,981,423	1,609,049		114,372,375	1.39	110,915,026	1,959,444		108,955,582	1.77	107,314,036
200 Benefits	56,246,901	286,586	6,000	55,954,316	0.52	59,763,460	412,299		59,351,162	0.69	57,761,038
300 Purchased Services	19,530,585	633,641	2,488,593	16,408,351	15.99	19,225,971	422,612	764,357	18,039,002	6.17	17,468,737
400 Supplies	13,807,142	912,464	1,754,370	11,140,308	19.31	9,821,192	214,705	968,641	8,637,846	12.05	8,105,801
500 Capital Outlay	1,976,985	143,056	314,578	1,519,350	23.15	2,500,522	58,558	112,693	2,329,270	6.85	2,529,750
600 Debt Services	450,093	0		450,093	0.00	450,093	22,383		427,710	4.97	636,843
700 Insurance	926,707	459,070		467,637	49.54	2,326,707	122,080	316,471	1,888,156	18.85	1,342,151
800 Operating Transfers Out	30,607,711	0		30,607,711	0.00	31,289,473	0		31,289,473	0.00	32,416,742
900 Other objects	685,865	27,219	8,324	650,323	5.18	189,180	29,154	10,079	149,947	20.74	603,275
Total Expenditures	240,213,412	4,071,084	4,571,865	231,570,463	3.60	236,481,625	3,241,236	2,172,241	231,068,149	2.29	228,178,374
Net Revenue/Expenses	0	-3,853,684				3,000,000	-3,092,151				11,425,747
Fund Balance - Ending	27,109,475	23,255,791				18,683,728	12,591,578				27,109,475

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 25 Head Start

----- 2014 -----						----- 2013 -----					
Source	Budget	Actual		Balance	% Rec	Budget	Actual		Balance	% Rec	Fiscal
Fund Balance - Beginning	0	0				0	0				
700 Federal aid	1,956,394	0		1,956,394	0.00	1,956,394	0		1,956,394	0.00	1,736,967
Total Revenues	1,956,394	0		1,956,394	0.00	1,956,394	0		1,956,394	0.00	1,736,967
----- 2014 -----						----- 2013 -----					
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
100 Salaries	944,729	14,071		930,658	1.49	944,729	10,685		934,044	1.13	880,040
200 Benefits	605,818	2,422		603,396	0.40	605,818	1,751		604,066	0.29	610,889
300 Purchased Services	132,170	4,128	2,907	125,135	5.32	132,170	507		131,663	0.38	123,385
400 Supplies	94,529	6,293		88,236	6.66	94,529	122	5,816	88,591	6.28	80,170
500 Capital Outlay	177,667	0		177,667	0.00	177,667	27,333		150,334	15.38	41,000
900 Other objects	1,482	0		1,482	0.00	1,482	0	1,482	0	100.00	1,482
Total Expenditures	1,956,394	26,914	2,907	1,926,573	1.52	1,956,394	40,399	7,298	1,908,698	2.44	1,736,967
Net Revenue/Expenses	0	-26,914				0	-40,399				0
Fund Balance - Ending	0	-26,914				0	-40,399				0

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 27 Special Education

----- 2014 -----					----- 2013 -----						
Source	Budget	Actual	Balance	% Rec	Budget	Actual	Balance	% Rec	Fiscal		
Fund Balance - Beginning	0	0			0	0					
100 Operating Transfers In	30,107,711	0	30,107,711	0.00	29,983,235	0	29,983,235	0.00	31,110,504		
200 Local revenues	10,000	0	10,000	0.00	10,064	858	9,206	8.53	8,681		
300 Interdistrict revenues	20,000	0	20,000	0.00	20,000	0	20,000	0.00	0		
600 State aid	10,990,000	0	10,990,000	0.00	10,405,000	0	10,405,000	0.00	11,019,398		
700 Federal aid	5,672,295	264,702	5,407,593	4.67	7,710,576	0	7,710,576	0.00	4,578,040		
Total Revenues	46,800,006	264,702	46,535,304	0.57	48,128,875	858	48,128,017	0.00	46,716,623		
----- 2014 -----					----- 2013 -----						
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
100 Salaries	27,578,739	92,812		27,485,928	0.34	27,124,930	175,829		26,949,101	0.65	26,352,529
200 Benefits	14,957,723	14,330		14,943,393	0.10	17,136,466	32,558		17,103,908	0.19	16,818,598
300 Purchased Services	2,776,860	11,083	122,602	2,643,175	4.81	3,158,312	14,296	226,830	2,917,187	7.63	3,280,623
400 Supplies	1,479,783	5,880	26,158	1,447,745	2.17	574,796	2,625	25,732	546,439	4.93	256,548
500 Capital Outlay	6,900	1,607	8,185	-2,892	141.92	8,500	0		8,500	0.00	8,248
900 Other objects	0	0		0		125,871	0		125,871	0.00	78
Total Expenditures	46,800,006	125,712	156,945	46,517,348	0.60	48,128,875	225,308	252,561	47,651,005	0.99	46,716,623
Net Revenue/Expenses	0	138,989				0	-224,450				0
Fund Balance - Ending	0	138,989				0	-224,450				0

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 30-39 Debt Services Fund

----- 2014 -----					----- 2013 -----						
Source	Budget	Actual		Balance	% Rec	Budget	Actual		Balance	% Rec	Fiscal
Fund Balance - Beginning	950,971	950,971				24,177	24,177				
100 Operating Transfers In	500,000	0		500,000	0.00	1,156,895	0		1,156,895	0.00	1,156,895
200 Local revenues	15,903,507	240		15,903,267	0.00	15,626,548	555		15,625,993	0.00	15,635,768
900 Revenue adjustments	1,076,166	0		1,076,166	0.00	966,723	0		966,723	0.00	1,227,403
Total Revenues	17,479,672	240		17,479,432	0.00	17,750,166	555		17,749,611	0.00	18,020,066
----- 2014 -----					----- 2013 -----						
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
600 Debt Services	17,473,222	0		17,473,222	0.00	16,908,485	0		16,908,485	0.00	16,908,485
900 Other objects	0	0		0		184,786	184,786		0	100.00	184,786
Total Expenditures	17,473,222	0		17,473,222	0.00	17,093,271	184,786		16,908,485	1.08	17,093,271
Net Revenue/Expenses	6,450	240				656,895	-184,231				926,794
Fund Balance - Ending	957,421	951,211				681,072	-160,055				950,971

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 40-49 Capital Project Fund

----- 2014 -----						----- 2013 -----					
Source	Budget	Actual	Balance	% Rec		Budget	Actual	Balance	% Rec	Fiscal	
Fund Balance - Beginning	0	0				341,397	341,397				
100 Operating Transfers In	0	0	0			149,343	0	149,343	0.00	149,343	
200 Local revenues	0	0	0			0	0	0		0	
900 Revenue adjustments	0	0	0			184,786	184,786	0	100.00	184,786	
Total Revenues	0	0	0			334,130	184,786	149,343	55.30	334,130	
----- 2014 -----						----- 2013 -----					
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
300 Purchased Services	0	0		0		675,527	4,367	247,952	423,208	37.35	675,527
Total Expenditures	0	0		0		675,527	4,367	247,952	423,208	37.35	675,527
Net Revenue/Expenses	0	0				-341,397	180,420				-341,397
Fund Balance - Ending	0	0				0	521,817				0

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 50 Food Service

----- 2014 -----						----- 2013 -----					
Source	Budget	Actual		Balance	% Rec	Budget	Actual		Balance	% Rec	Fiscal
Fund Balance - Beginning	1,646,432	1,646,432				560,079	560,079				
200 Local revenues	2,642,135	36		2,642,099	0.00	2,834,551	44		2,834,507	0.00	2,652,744
600 State aid	140,000	0		140,000	0.00	142,370	0		142,370	0.00	140,005
700 Federal aid	5,717,865	0		5,717,865	0.00	5,142,850	0		5,142,850	0.00	5,757,694
Total Revenues	8,500,000	36		8,499,964	0.00	8,119,771	44		8,119,727	0.00	8,550,443
----- 2014 -----						----- 2013 -----					
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
100 Salaries	1,989,249	33,193		1,956,056	1.67	2,121,141	38,651		2,082,490	1.82	1,928,908
200 Benefits	779,256	6,026		773,231	0.77	1,193,987	6,492		1,187,495	0.54	704,882
300 Purchased Services	257,275	53	62,043	195,179	24.14	213,097	3,144	75,000	134,954	36.67	112,396
400 Supplies	5,245,219	3,309	3,803,222	1,438,687	72.57	4,369,552	1,176	2,972,200	1,396,175	68.05	4,607,228
500 Capital Outlay	104,000	0	3,800	100,200	3.65	151,264	0	2,000	149,264	1.32	18,089
900 Other objects	125,000	1,807		123,193	1.45	70,730	2,098		68,632	2.97	92,589
Total Expenditures	8,500,000	44,388	3,869,065	4,586,546	46.04	8,119,771	51,561	3,049,200	5,019,009	38.19	7,464,090
Net Revenue/Expenses	0	-44,352				0	-51,517				1,086,353
Fund Balance - Ending	1,646,432	1,602,080				560,079	508,562				1,646,432

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 60 Student Activity Fund

----- 2014 -----					----- 2013 -----						
Source	Budget	Actual	Balance	% Rec	Budget	Actual	Balance	% Rec	Fiscal		
Fund Balance - Beginning	0	0			0	0					
200 Local revenues	0	0	0		0	0	0		0		
Total Revenues	0	0	0		0	0	0		0		
----- 2014 -----					----- 2013 -----						
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
100 Salaries	0	0		0		0	852		-852		0
200 Benefits	0	0		0		0	179		-179		0
300 Purchased Services	0	0		0		0	0		0		0
400 Supplies	0	-331,406	18,798	312,609		0	-333,846	13,077	320,769		0
Total Expenditures	0	-331,406	18,798	312,609		0	-332,815	13,077	319,738		0
Net Revenue/Expenses	0	331,406				0	332,815				0
Fund Balance - Ending	0	331,406				0	332,815				0

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 70-79 Trust Funds

----- 2014 -----					----- 2013 -----						
Source	Budget	Actual	Balance	% Rec	Budget	Actual	Balance	% Rec	Fiscal		
Fund Balance - Beginning	8,790,735	8,790,735			8,354,647	8,354,647					
200 Local revenues	14,000	3	13,997	0.02	4,398,798	16	4,398,782	0.00	13,709		
900 Revenue adjustments	9,986,000	0	9,986,000	0.00	0	0	0		8,574,740		
Total Revenues	10,000,000	3	9,999,997	0.00	4,398,798	16	4,398,782	0.00	8,588,450		
----- 2014 -----											
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
200 Benefits	0	566,970		-566,970		3,370,000	612,640		2,757,360	18.18	0
300 Purchased Services	0	0		0		310,000	1,110		308,890	0.36	14,914
400 Supplies	0	0		0		0	282		-282		0
900 Other objects	9,500,000	0		9,500,000	0.00	0	0		0		8,134,626
Total Expenditures	9,500,000	566,970		8,933,030	5.97	3,680,000	614,032		3,065,968	16.69	8,149,540
Net Revenue/Expenses	500,000	-566,967				718,798	-614,016				438,910
Fund Balance - Ending	9,290,735	8,223,768				9,073,445	7,740,631				8,790,735

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 81 Recreation Services Program

----- 2014 -----						----- 2013 -----					
Source	Budget	Actual		Balance	% Rec	Budget	Actual		Balance	% Rec	Fiscal
Fund Balance - Beginning	232,729	232,729				241,277	241,277				
200 Local revenues	428,000	5,889		422,111	1.38	428,000	6,172		421,828	1.44	426,470
Total Revenues	428,000	5,889		422,111	1.38	428,000	6,172		421,828	1.44	426,470
----- 2014 -----						----- 2013 -----					
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
100 Salaries	291,773	20,863		270,911	7.15	291,773	21,094		270,679	7.23	246,246
200 Benefits	141,719	2,834		138,885	2.00	141,719	2,657		139,061	1.88	135,991
300 Purchased Services	45,400	1,226	11,100	33,074	27.15	45,400	156	1,589	43,654	3.84	36,895
400 Supplies	15,300	15	247	15,038	1.71	15,300	0	851	14,449	5.56	9,388
500 Capital Outlay	7,000	0		7,000	0.00	7,000	0	6,000	1,000	85.71	3,870
900 Other objects	4,000	21		3,979	0.52	4,000	0	60	3,940	1.50	2,628
Total Expenditures	505,192	24,959	11,347	468,886	7.19	505,192	23,908	8,500	472,784	6.41	435,018
Net Revenue/Expenses	-77,192	-19,069				-77,192	-17,736				-8,548
Fund Balance - Ending	155,537	213,660				164,085	223,541				232,729

Budget to Actual Comparison Report by Fund Groups

2013 - 2014 Fund Summary Budget

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 82 Athletic Venues

----- 2014 -----					----- 2013 -----						
Source	Budget	Actual		Balance	% Rec	Budget	Actual		Balance	% Rec	Fiscal
Fund Balance - Beginning	4,117	4,117				7,999	7,999				
200 Local revenues	29,125	8,400		20,725	28.84	29,125	7,907		21,218	27.15	32,452
Total Revenues	29,125	8,400		20,725	28.84	29,125	7,907		21,218	27.15	32,452
----- 2014 -----					----- 2013 -----						
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
100 Salaries	10,000	63		9,937	0.63	10,000	219		9,781	2.19	15,326
200 Benefits	0	10		-10		0	32		-32		2,384
300 Purchased Services	10,000	-122		10,122	-1.22	10,000	0		10,000	0.00	18,624
400 Supplies	2,148	0		2,148	0.00	2,148	0		2,148	0.00	0
Total Expenditures	22,148	-50		22,198	-0.23	22,148	251		21,897	1.13	36,334
Net Revenue/Expenses	6,977	8,450				6,977	7,656				-3,882
Fund Balance - Ending	11,094	12,567				14,976	15,655				4,117

Budget to Actual Comparison Report by Fund Groups**2013 - 2014 Fund Summary Budget**

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 83 Community Services Program

----- 2014 -----					----- 2013 -----						
Source	Budget	Actual		Balance	% Rec	Budget	Actual		Balance	% Rec	Fiscal
Fund Balance - Beginning	1,249,488	1,249,488				-6,293	-6,293				
200 Local revenues	1,130,000	0		1,130,000	0.00	1,680,267	0		1,680,267	0.00	1,685,342
900 Revenue adjustments	0	30		-30		0	0		0		230
Total Revenues	1,130,000	30		1,129,970	0.00	1,680,267	0		1,680,267	0.00	1,685,572
----- 2014 -----					----- 2013 -----						
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
100 Salaries	70,080	21,689		48,391	30.95	96,372	19,424		76,948	20.15	99,519
200 Benefits	12,871	3,828		9,043	29.74	20,101	3,255		16,846	16.19	21,718
300 Purchased Services	312,069	5,513	19,289	287,267	7.95	284,291	1,628	22,336	260,328	8.43	281,998
400 Supplies	25,430	0	6,837	18,594	26.88	21,768	91	41	21,636	0.61	25,789
500 Capital Outlay	0	0		0		742,019	0		742,019	0.00	0
900 Other objects	552,210	0		552,210	0.00	602	0		602	0.00	767
Total Expenditures	972,660	31,030	26,126	915,505	5.88	1,165,152	24,397	22,377	1,118,378	4.01	429,791
Net Revenue/Expenses	157,340	-31,000				515,115	-24,397				1,255,782
Fund Balance - Ending	1,406,828	1,218,489				508,822	-30,690				1,249,488

Budget to Actual Comparison Report by Fund Groups

2013 - 2014 Fund Summary Budget

For the Period Ended 7/31/2013

/Bitech-gl_bs_mgmt02_rpt

Fund 85 CLC After School Program

----- 2014 -----					----- 2013 -----						
Source	Budget	Actual	Balance	% Rec	Budget	Actual	Balance	% Rec	Fiscal		
Fund Balance - Beginning	78,344	78,344			34,756	34,756					
200 Local revenues	0	382	-382		0	1,279	-1,279		55,464		
500 Intermediate revenues	0	0	0		0	0	0		31,934		
Total Revenues	0	382	-382		0	1,279	-1,279		87,398		
----- 2014 -----					----- 2013 -----						
Object	Budget	Actual	Encumbered	Balance	% Used	Budget	Actual	Encumbered	Balance	% Used	Fiscal
200 Benefits	0	0		0		0	0		0		72
300 Purchased Services	0	0		0		0	0		0		43,738
Total Expenditures	0	0		0		0	0		0		43,810
Net Revenue/Expenses	0	382				0	1,279				43,588
Fund Balance - Ending	78,344	78,726				34,756	36,035				78,344

Kenosha Unified School District
Kenosha, Wisconsin

October 8, 2013

Joint Audit/Budget/Finance & Personnel/Policy Standing Committees

OFFICIAL THIRD FRIDAY ENROLLMENT REPORT

(School Year 2013-14)

OVERVIEW

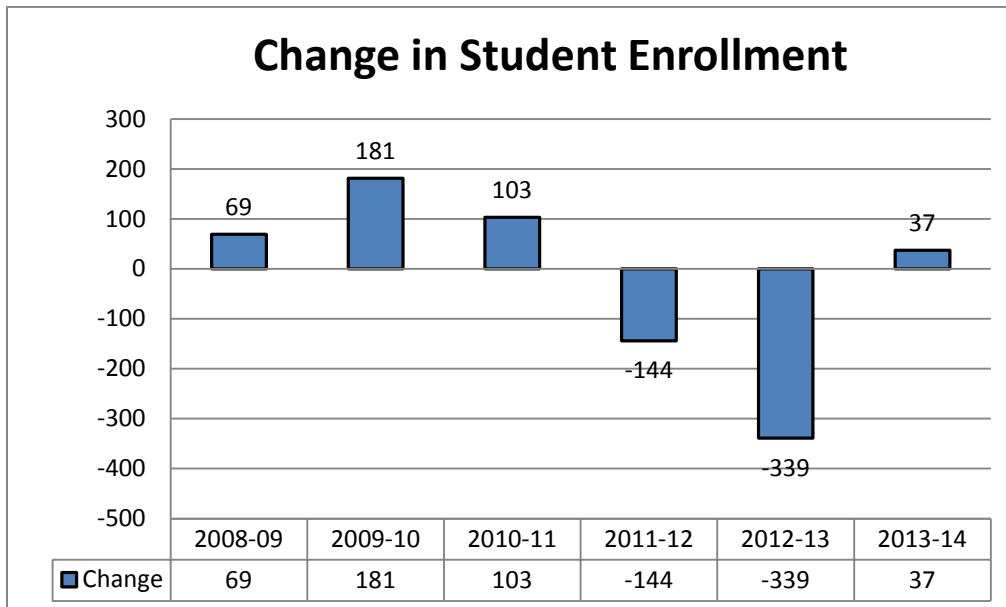
Annually, Administration provides the Kenosha Unified School Board with the District's *Official Third Friday Enrollment Report*. The data contained in this report are also reported to the Wisconsin Department of Public Instruction (DPI) in its designated format. The School Board should note that this report contains only *enrollment* data and does not contain student membership data that are used to develop revenue projections and budgetary planning documents.

GENERAL FINDINGS

1. District-wide, enrollment increased from 22,639 students in 2012-13 to 22,676 students in 2013-14. After two years of declining enrollment, the current year has shown a slight increase. The District's enrollment for the past six (6) years is shown below.

	<i>2008-09</i>	<i>2009-10</i>	<i>2010-11</i>	<i>2011-12</i>	<i>2012-13</i>	<i>2013-14</i>
KUSD Enrollment	22,838	23,019	23,122	22,978	22,639	22,676

2. The following chart illustrates the changes in overall student enrollment for School Years 2008-09 to 2013-14.



3. The District reported an increase of 269 students in the elementary schools, though this increase was mainly due to the universal expansion of the four-year old kindergarten (4K) program. Middle school enrollment decreased by 183 students, and high school enrollment increased by 23 students.
4. The total enrollment for the Special Schools, which included all charter schools, Chavez Learning Station, Kenosha 4 Year Old Kindergarten, Hillcrest, and the Phoenix Project, reported a decrease of 72 students. The number of community-based child care centers at Kenosha 4 Year Old Kindergarten was reduced from 15 in 2012-13 to 10 in 2013-14 due to the universal expansion of the K4 program in the traditional elementary schools.
5. The following special schools reported increases in enrollment when compared to last year: Brompton School (+17 students), Chavez Learning Station (+5), KTEC (+3 students), Harborside (+1 student), Hillcrest (+1 student) and Kenosha eSchool (+10).
6. Pre-kindergarten, and grades 1, 5, 9, and 10 exhibited increases in enrollment when compared to the previous year, with +330, +20, +79, +114, and +5 students, respectively.
7. Kindergarten and grades 2, 3, 4, 6, 7, 8, 11, and 12 reported the decreases in enrollment when compared to the previous year, with -14, -49, -21, -155, -113, -47, -8, -82 and -22 students, respectively.
8. Elementary schools with increases in student enrollment included Brass, Curtis Strange, Edward Bain-Creative Arts, Frank, Grant, Grewenow, Jefferson, Jeffery, McKinley, Nash, Pleasant Prairie, Roosevelt, Somers, Southport, Stocker, and Whittier with gains of +12, +66, +13, +38, +2, +27, +16, +7, +36, +23, +70, +40, +32, +11, +36, and + 16 students respectively.
9. All comprehensive middle schools experienced a decrease in enrollment. Bullen, Lance, Lincoln, Mahone, and Washington decreased by -27, -71, -14, -39, and -32 students, respectively. A decrease at the middle school level was expected due to the smaller 5th grade class in 2012-13.
10. Indian Trail High School and Academy reported an increase of +256 students. Bradford and Tremper High Schools experienced decreases in student enrollment, with -169 and -48 students, respectively. The decreases at Bradford and Tremper, and the increase at Indian Trail were, in part, a result of the final expansion of the Indian Trail Comprehensive High School to 12th graders.
11. The number of Bilingual students decreased from 208 in 2012-13 to 193 this reporting period. In addition, the number of ESL students decreased from 1,835 to 1,811 students. *Please note that the Bilingual category includes only those students who are enrolled in the Dual Language Program at Edward Bain – Dual Language or Bullen **and** are **not** English proficient. All other students who are not English proficient are identified as ESL.*
12. The enrollment for “students with disabilities” (as defined by NCLB-No Child Left Behind) and IDEA-Individuals with Disabilities Act) decreased from 2,737 in 2012-13 to 2,599 in 2013-14, a decrease of -138 students.

13. Overall, the percent of enrollment represented by Hispanic students continues to increase each year, while the percent represented by White students continues to decrease. The enrollment distribution for Asian and American Indian/Alaska Native students remains comparatively constant. In 2009-10, ethnic categories were expanded by the U.S. Department of Education/Wisconsin Department of Public Instruction to include “Native Hawaiian/Pacific Islander” and “Two or more Races”; therefore, reviewers of this report should be cautious when comparing 2008-09 to the later years. The chart below reports the changes in the distribution of each ethnic category for the past six years.

	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Asian	403 (1.8%)	439 (1.9%)	384 (1.7%)	382 (1.7%)	356 (1.6%)	335 (1.5%)
Black or African American	3,810 (16.7%)	3,828 (16.6%)	3,636 (15.7%)	3,599 (15.7%)	3,526 (15.5%)	3,508 (15.4%)
Hispanic of any Race	4,519 (19.8%)	4,843 (21.0%)	5,202 (22.5%)	5,347 (23.3%)	5,562 (24.5%)	5,819 (25.6%)
American Indian or Alaska Native	106 (0.5%)	101 (0.4%)	78 (0.3%)	63 (0.3%)	50 (0.2%)	57 (0.2%)
White	14,000 (61.3%)	13,772 (59.8%)	13,277 (57.4%)	12,933 (56.3%)	12,353 (54.7%)	12,056 (53.3%)
Native Hawaiian/ Pacific Islander	NA	6 ($< .1\%$)	15 (0.1%)	20 (0.1%)	24 (0.1%)	24 (0.1%)
Two or More Races	NA	30 (0.1%)	530 (2.3%)	634 (2.8%)	768 (3.4%)	877 (3.9%)
DISTRICT	22,838	23,019	23,122	22,978	22,639	22,676

NOTE: In 2009-10, ethnic categories were expanded by U.S. Department of Education and the Wisconsin Department of Public Instruction to include “Native Hawaiian/Pacific Islander” and “Two or More Races”

The following reports are not available for the agenda print deadline, but are expected prior to the October 8th Standing Committee Meeting:

APPENDIX 1 – Official Enrollment School Year 2013-14

- District enrollment by grade span
- District enrollment by grade level
- Average class sizes for district elementary, middle, and high school programs
- Total enrollment by school

Historical information is also included from the five (5) prior school years, beginning with School Year 2008-09.

APPENDIX 2 – Total Enrollment by School

- Enrollment by building, category, and grade level, grouped by elementary, middle, high, and special schools

- Summary recapitulation by category and grade span, with six (6) years of data

APPENDIX 3 – Class Size Averages by School

- Average class sizes by school and program, grouped by elementary, middle, high, and special schools
- Summary of average class sizes by grade span and program, with six (6) years of data

Administrative Recommendations

Administration recommends that the School Board Personnel/Policy Standing Committee review and accept the 2013-14 Official Third Friday Enrollment Report and forward the report to the full School Board for review and acceptance.

Dr. Michele Hancock
Superintendent of Schools

Mr. Kristopher Keckler
Executive Director
Information and Accountability

Ms. Renee Blise
Research Coordinator

Ms. Lorien Thomas
Research Analyst

POLICY 3110
ANNUAL OPERATING BUDGET

The School Board shall establish an annual operating budget in accordance with state law. This budget is the financial plan for the operation of the District. It provides the framework for both expenditures and revenues for the year and translates into financial terms the educational programs and priorities for the District. The purpose of the annual operating budget is to identify financial resources for the educational program of the District and to provide a basis for accountability in fiscal management. Budgets will be developed to include funds categorized under the Wisconsin Uniform Financial Accounting Requirements (WUFAR).

The Superintendent of Schools and staff will assume responsibility for the preparation of the budget for presentation and review by the Board. The budget shall be developed in accordance with established guidelines and within the time frame outlined in the annual decision-making and budget calendar.

The Board shall hold a public hearing on the proposed budget and annual meeting with sufficient advance notice. The Chief Financial Officer shall be responsible for providing this notice and for publishing a summary of the proposed budget in accordance with state law requirements. The Board shall adopt the final operating budget at a Board meeting held after the budget hearing and annual meeting, no later than November 1st of each year.

Following adoption, the Chief Financial Officer shall be responsible for the administration of the budget in accordance with state law and District policies. The Board expects the administrative staff to manage the District within the budget amounts established for their particular school, department, or program.

LEGAL REF.: Wisconsin Statutes

- Sections 65.90 (School district) budgets
- 125.08(1) (Annual meeting)
- 120.10 (Annual meeting powers)
- 120.11(3) Board review of district accounts/report to annual meeting)

CROSS REF.: Exhibit 3110 Annual Operating Budget (Calendar)

- 3111 School Board Budget
- 3112 Budget Administration
- 3113 Fiscal Impact Statement
- 3121 Financial Accounting3220 Funding Proposals and Grants
- 3230 Borrowing, Bonds and Promissory Notes
- 3323 Fund Balance
- 3420 Purchasing
- 3711 Improvement for Maintenance Projects
- 8750 Annual School District Meeting

POLICY 3110
ANNUAL OPERATING BUDGET
Page 2

ADMINISTRATIVE REGULATIONS: None

AFFIRMED: March 26, 1991

REVISED: February 14, 1995
December 17, 1996
March 24, 1998
November 9, 1999
November 26, 2002
October 28, 2003
December 18, 2007
September 25, 2012

RULE 3110
ANNUAL OPERATING BUDGET

The District shall adhere to the following guidelines and decision-making procedures and develop an annual budget based on an annual budget calendar. The following administrative decision-making and budget development responsibilities shall be completed according to the prescribed time frame.

A. Budget Document(s)

1. The annual operating budget shall be the financial plan for the operation of the District and shall provide authority for the obligation of funds, except for School Board expenditures and all major maintenance projects. Separate budgets shall be developed for the Board and major maintenance projects.
2. The budget document shall include all existing indebtedness, anticipated revenues, proposed appropriations for the following year, and include all anticipated unexpended or un-appropriated balances and surpluses for each budgetary fund. It also must show actual revenues and expenditures for the preceding year.

B. Budget Preparation

1. The Chief Financial Officer shall be responsible to the Superintendent for the preparation of the budget.
2. The Finance Office shall provide guidance and budgeting parameters to be used by all District budget managers as they build their respective budgets.
3. All major maintenance projects, shall be submitted to the School Board in priority order for approval. Any subsequent changes to the ranking of priorities must be communicated to the Board in writing and approved by a majority vote of the Board before any work begins except emergency maintenance conditions which may endanger persons, land, physical plant or equipment. Emergency maintenance may be carried out with the approval of the Director of Facilities and timely reporting to the Board at the next regular School Board meeting.

C. Budget Review/Adoption

1. The Superintendent shall review the proposed budget with the Board according to the time line listed on the annual operating budget calendar. The District will account for all eligible activities within the community service fund 80. Administration will annually designate the services/programs that are eligible. A fiscal report will be attached to recommendations for new programs or revisions of existing programs.
2. A summary of the proposed budget, notice of the place where the detailed budget may be examined, and notice of the time and place of the public hearing on the proposed budget will be published as a Class I notice (one insertion) at least 10 days prior to the time of the public hearing on the budget and the annual meeting. The Chief Financial Officer is responsible to the Superintendent for providing this notice.

RULE 3110
ANNUAL OPERATING BUDGET
Page 2

3. The budget hearing and annual meeting shall be conducted in accordance with state law. Only those residents of the Kenosha Unified School District who attend may speak, make or second motions, and vote at the annual meeting of the District electors.
 4. The Board shall, after the public hearing and annual meeting, adopt the annual operating budget for the District by November 2st of each year. Certification of the tax levy required by the budget shall be made to the clerks of the District's municipalities, in accordance with state law. The Chief Financial Officer will prepare the necessary tax levy certification forms for the signature of the School District Clerk and deliver them to the appropriate municipal clerks.
 5. Following adoption of the budget, the Finance Office shall prepare and publish the adopted budget and supporting detail as soon as possible.
- D. Budget Implementation
1. The Chief Financial Officer will be responsible to the Superintendent for the supervision of the adopted budget.

POLICY 3112
BUDGET ADMINISTRATION

The Superintendent of Schools and/or designee is granted authority by the School Board to make transfers of budgetary appropriations within similar account types such as salary or non-salary items within the control group.

Transfers of budgetary appropriations between dissimilar account types may be made only by a two-thirds vote of the full Board. Notice of such transfer shall be published as required by state law.

LEGAL REF.: Wisconsin Statutes
Section 65.90(5)(a) [Budget appropriation transfer requirements]

CROSS REF.: 3110 Annual Operating Budget
3111 School Board Budget
3113 Fiscal Impact Statement
3121 Financial Accounting
3323 Fund Balance
3420 Purchasing

ADMINISTRATIVE REGULATIONS: None

AFFIRMED: March 26, 1991

REVISED: March 24, 1998
June 12, 2001
October 22, 2002
October 28, 2003
March 22, 2005
December 18, 2007
September 25, 2012

RULE 3112
BUDGET ADMINISTRATION

Budget transfers within control groups, commonly budgetary locations, may be approved by the Chief Financial Officer, within salary/benefit and non-salary/benefit categories, with the exception of capital appropriation budgets.

Administering Capital Appropriations

For purposes of this rule, capital appropriation budgets shall be defined as those items budgeted and accounted for in budgetary codes that require capitalization under rules, policies or guidelines of the District, Department of Public Instruction and/or United States Government. Transfers to or from such budgetary accounts would be approved using the process for transferring between dissimilar account types.

All capital appropriation budgets must maintain a three year plan that shall be reviewed, amended and approved by the Superintendent or designee as necessary as part of the annual budget process. The Chief Financial Officer shall establish guidelines in the development of such plans and approve changes throughout the year that have a financial impact on the District. Any plan modifications require the approval of the Superintendent.

All budgeted and planned capital appropriations must be made by January 1st of each budget year.

POLICY 3113
FISCAL IMPACT STATEMENT

The District annually prepares and approves annual operating, capital improvement, special projects and grant budgets. Once approved by the School Board, these budgets are regularly monitored to ensure the appropriate and timely expenditure of District funds. During this budget preparation and approval period, the Board evaluates the various budget assumptions, alternative funding recommendations, and current programs to allocate the available financial, human and physical resources to effectively implement the policies and programmatic objectives of the District. After the budget is approved, the Board periodically, on an as needed basis, considers various resolutions and programmatic recommendations related to the current budget year and future annual budgets.

To ensure that each of these recommendations is evaluated in a consistent manner, and in terms of its specific budgeting impact on the current and future District budgets, it is recommended that all such actions include a fiscal note prepared by administration. Said fiscal note will delineate, in detail, the fiscal impact of the recommended action and the recommended source or sources, currently and prospectively. The fiscal note should include the cost of staffing, facilities, administration, etc. No recommendations shall be presented to the Board without the fiscal note.

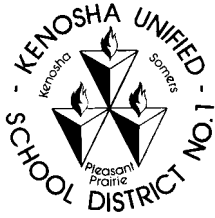
LEGAL REF.: Wisconsin Statutes
Section 65.90 [School district budgets]

CROSS REF.: 3110 Annual Operating Budget
3111 School Board Budget
3112 Budget Administration
3121 Financial Accounting

ADMINISTRATIVE REGULATIONS: None

AFFIRMED: March 13, 2001

REVISED: October 28, 2003



Kenosha Unified School District No. 1

Fiscal, Facilities and Personnel Impact Statement

Title: **Budget Year:**

Department: **Budget Manager:**

REQUEST

RATIONALE/ INSTRUCTIONAL FOCUS
Insert narrative (<i>relate to District goals, student achievement and student population served</i>)

IMPACT
Enter Impact (<i>Programmatic, personnel, fiscal and/or facility</i>)

BUDGET IMPACT		
Object Level	Descriptive	Amount
100's	Salaries	\$
200's	Fringes	\$
300's	Purchased Services	\$
400's	Non-Capital Objects	\$
500's	Capital Objects	\$
	TOTAL	\$ 0.00

*Note: To calculate the Total in the Amount column, select the Total Amount and press the F9 key.

Is this a ☐ one time or ☐ recurring expenditure?

FUNDING SOURCES
Enter Funding Sources (<i>Additional revenues, re-allocation of existing budgeted funds, donations and/or request for new funds</i>)

POLICY 3121
FINANCIAL ACCOUNTING

The Chief Financial Officer shall be responsible for maintaining accurate and current financial accounts for the District and making necessary changes to those accounts. The accounts shall be maintained to meet the needs of the District. In addition to providing financial information for the District, the accounts will also provide necessary information for state and federal reports and for budgeting purposes.

District accounts shall be maintained in such a way as to meet all the requirements of the Department of Public Instruction and give assurance to the School Board and its constituents that funds are being accounted for and administered in a proper manner. The accounts will show the appropriated budgetary amount, actual revenues, actual expenditures, encumbrances and the account fund balances.

Periodic reports of the financial condition of the District and status of the expenditure of funds shall be provided to the Board by the Superintendent of Schools.

LEGAL REF.: Wisconsin Statutes

Sections 115.28(13) [Uniform financial fund accounting]
115.30(1) [Uniform recording of accounts]
120.18 [Annual school district report]
121.05 [Budget and membership report]

CROSS REF.: 3110 Annual Operating Budget

3112 Budget Administration
3122 Accounts Receivable
3124 Annual Financial Audit
3240 Investments
3430 Payments for Supplies, Equipment and Services
3440 Fixed Charges
3800 District Asset Management
WUFAR Accounting Handbook

ADMINISTRATIVE REGULATIONS: None

AFFIRMED: March 26, 1991

REVISED: October 28, 2003
December 18, 2007
September 25, 2012

RULE 3121
FINANCIAL ACCOUNTING

The Chief Financial Officer shall be responsible for providing the School Board, and staff with monthly financial reports. The financial reports will show the appropriated amount for each District financial account, the expenditure to date, encumbrances and the account balance. These reports will be prepared as soon after the close of the month as possible.

POLICY 3122

ACCOUNTS RECEIVABLE/UNCOLLECTIBLE ACCOUNTS

A central accounts receivable system shall be maintained to meet the needs of the District and provide necessary accounting information for financial reports. The Superintendent of Schools shall have the authority to declare any accounts receivable uncollectible and direct such to be properly recorded in all account books. All accounts so declared shall be reported to the School Board.

LEGAL REF.: Wisconsin Statutes

Sections 115.28(13) [Uniform financial fund accounting]
115.30(1) [Uniform recording of accounts]

CROSS REF.: 3121 Financial Accounting
3280 Student Fees, Fines and Charges
3313 Non-Sufficient Fund Checks (NSF)
3321 Student Activity Funds
3340 Monies in the Schools
5126.4 School Sale of Student Supply Items
WUFAR Accounting Handbook

ADMINISTRATIVE REGULATIONS: None

AFFIRMED: April 9, 1991

REVISED: October 28, 2003
December 18, 2007

RULE 3122

ACCOUNTS RECEIVABLE/UNCOLLECTIBLE ACCOUNTS

1. Financial Services shall invoice and maintain accurate and appropriate accounts receivable records on a current basis. District staff authorized to create accounts receivable transactions shall provide necessary information to the Director of Finance for invoicing purposes.
2. Uncollectible Accounts – The Executive Director of Business Services shall be responsible to the Superintendent of Schools for handling all uncollectible accounts receivable cancellations from financial records.
 - a. The Accounting Manager shall review and investigate outstanding accounts receivable. After all reasonable attempts to collect accounts receivable fail, the Accounting Manager may recommend to the Executive Director of Business Services that collection procedures be discontinued and the unpaid items be recorded in all account books as uncollectible.
 - b. The debtor may be required to advance pay in the future and/or make payment for previous uncollected accounts receivable.

POLICY 3323
FUND BALANCE

Kenosha Unified School District recognizes that an adequate operating fund balance (unrestricted net assets) is necessary to maintain a strong fiscal position in order to meet unanticipated expenditures or emergencies and to reduce the costs of borrowed funds. Operating fund balance is defined as total assets minus total liabilities of the General Fund.

As part of the budget development process, the administration shall annually review and determine the amount to be designated for appropriate encumbrances, outstanding contractual commitments, and the carryover of unexpended funds for specific projects as approved by the Superintendent of Schools. The Administration's recommended budget to the School Board will include a reserve fund balance recommendation for carryover of unexpended funds for specified projects, a reserve for encumbrances, and a designated fund balance for cash flow purposes.

LEGAL REF.: Wisconsin Statutes
Section 65.90 [School district budgets]

CROSS REF.: 3110 Annual Operating Budget
3111 School Board Budget
3711 Improvement of Maintenance Projects

ADMINISTRATIVE REGULATIONS: None

AFFIRMED: January 12, 1999

REVISED: December 12, 2000
October 28, 2003
December 14, 2004
December 18, 2007

RULE 3323
FUND BALANCE

The District will strive to maintain a fund balance in the operating fund equal to a minimum of 15% of budgeted appropriation, representing approximately 45 days of operations. At most, Kenosha Unified will maintain a maximum fund balance in the operating fund equal 20% of budgeted appropriation, representing approximately 90 days of operations.

These unrestricted net assets are to provide for:

- Adequate working cash for budgeted operating activities without cash flow borrowing.
- Unanticipated expenditures.
- Orderly adjustment resulting from termination or reduction of revenue sources.
- Unanticipated fluctuations in revenues.

To maintain the required operating fund balance at the desired level, the District shall:

- Eliminate the budgeted use of fund balance (deficit spending) if said use would reduce fund balance below established minimums.
- Require a one million dollar budget surplus in the annual operating budget if the fund balance is below ten percent.
- Apply remaining unexpected general fund resources at the end of each fiscal year to add the cash flow portion of to the reserve for designation for operations, if necessary to meet established minimums.
- Designate a portion of the annual operating budget to add to the reserve for operations, if necessary to meet policy minimums.
- Designate a portion of the annual operating budget to reduce the general fund tax levy, if necessary to meet policy maximums.

To provide the best fiscal management of the operating fund balance, any appropriation of expenditures from fund balance must be adopted by, at least, a majority of the Board present at the meeting that the appropriation is considered.



KENOSHA UNIFIED SCHOOL BOARD
PERSONNEL/POLICY MEETING
Educational Support Center – Room 110
September 10, 2013
MINUTES

A meeting of the Kenosha Unified Personnel/Policy Committee chaired by Mr. Bryan was called to order at 5:40 P.M. with the following Committee members present: Mr. Flood, Mrs. Snyder, Ms. Burns, Ms. Butler, Mrs. Morrison, Mrs. Dahl, and Mr. Bryan. Dr. Hancock was also present. Mr. Wamboldt was excused. Ms. Hamilton and Ms. Morgan were absent.

Approval of Minutes – August 13, 2013 (2 sets)

Mrs. Snyder moved to approve the minutes as contained in the agenda. Mr. Flood seconded the motion. Unanimously approved.

Policy/Rule 5280 – Education for Homeless Children and Youth (EHCY)

Ms. Susan Valeri, Director of Special Education, presented Policy/Rule 5280 – Education for Homeless Children and Youth and indicated that the policy was updated to align with Wisconsin Department of Public Instruction's directives regarding students who are identified under the McKinney-Vento Act which details a District's responsibilities to students identified as homeless.

Mr. Flood moved to forward Policy/Rule 5280 – Education for Homeless Children and Youth to the full Board for a first reading on September 24, 2013 and a second reading on October 22, 2013. Mrs. Morrison seconded the motion. Unanimously approved.

Update – Enrollment/Class Size

Mr. Kristopher Keckler, Executive Director of Information Systems, Data Management & Evaluation, distributed an updated enrollment spreadsheet for kindergarten through grade 5 to Board members to keep them aware and informed of enrollment and class sizes as requested. He noted that Administration is in the process of adding an additional teacher at Brass Community School to rectify the two kindergarten classrooms with high enrollment.

Information Items

There were no questions or comments on the Recommendations Concerning Appointments, Leaves of Absence, Retirements, and Resignations.

Future Agenda Items

Mrs. Dahl requested information on how the elementary grading policy is being communicated to parents. Mr. Bryan indicated that the information would be emailed to the Committee members.

Meeting adjourned at 5:46 P.M.

Stacy Schroeder Busby
School Board Secretary

Kenosha Unified School District
Kenosha, WI
October 8, 2013

The Human Resources recommendations regarding the following actions:

ACTION	LAST NAME	FIRST NAME	SCHOOL/DEPT	POSITION	STAFF	DATE	FTE	SALARY
Appointment	Hamdan	Sireen	Lance Middle School	Math	Instructional	09/16/2013	1	\$38,377.00
Appointment	Groenke	Tamara	Curtis Strange	4K Teacher	Instructional	09/09/2013	0.5	\$19,188.50
Appointment	Bohning	Jacqueline	Library Square	4K Teacher	Instructional	09/05/2013	0.5	\$19,188.50
Appointment	VanKammen	Kimberly	Vernon Elementary School	Special Education	ESP	08/29/2013	1	\$13.02
Appointment	Englund	Sean	ITA	Security	ESP	09/16/2013	1	\$14.02
Appointment	Lawler	Emily	KTEC	Headstart	ESP	09/23/2013	1	\$14.02
Appointment	Ebner	Janelle	ITA	Special Education	ESP	09/16/2013	1	\$14.02
Appointment	Fischer	Mandy	Jeffery Elementary School	4K Teacher	Instructional	09/05/2013	0.5	\$22,143.00
Appointment	Zwieg	Shey	Harvey Elementary School	Grade 3	Instructional	09/20/2013	1	\$38,377.00
Appointment	Gruenke	Genesis	Jefferson Elementary School	Multi-Age 2/3	Instructional	09/20/2013	1	\$38,377.00
Appointment	Van Laanen	Trevor	Grewenow Elementary School	Grade 2	Instructional	09/16/2013	1	\$38,377.00
Appointment	Gates	Michelle	Roosevelt Elementary School	Grade 1	Instructional	09/23/2013	1	\$57,017.00
Appointment	Prondzinski	Amy	Forest Park Elementary School	Grade 5	Instructional	09/16/2013	1	\$44,285.00
Appointment	Reilson	Sara	Fine Arts	General Music/EL Band/Middle School Choir	Instructional	09/23/2013	1	\$38,377.00
Resignation	Gename	Sharon	Lincoln Middle School	Special Education	ESP	09/11/2013	1	\$15.21
Resignation	Rainer	Tiffany	Harvey Elementary School	Special Education	ESP	09/24/2013	1	\$14.02

This page intentionally left blank

POLICY 6300

CURRICULUM DEVELOPMENT AND IMPROVEMENT

A PK-12 curriculum shall be established and maintained in accordance with state law, the needs of society, the local community, and the individual student.

The District's academic content and the state's academic standards adopted by the School Board shall serve as the basis for all curriculum and instructional program development in the District.

Recommendation for additions or deletions to the established curriculum shall be reviewed by the Assistant Superintendent of Teaching and Learning and provided to the Superintendent of Schools for approval.

LEGAL REF: Wisconsin Statutes

Sections 118.01 (Instructional program goal requirements)
118.30 (Academic standards and assessment requirements)
120.13 (Board power to do all things reasonable for the cause of
education)
121.02(1)(k) &(L) (Rules implementing curriculum state standard)
Wisconsin Administrative Code
PI 8.01(2)(k) & (l) Rules implementing curriculum program standards

CROSS REF:

6100, Principles, Goals, Results
6110, Instructional Program Mission and Beliefs
6310, Elementary School Curriculum
6610, Selection of Instructional Materials
6620, Library Resources
6630, Use of Internet System
Board-Adopted Academic Standards
District Learning and Content Standards
Teaching and Learning Handbook

AFFIRMED: September 24, 1991

REVISED: November 8, 1994
October 13, 1998
January 29, 2002
December 20, 2011

This page intentionally left blank



KENOSHA UNIFIED SCHOOL BOARD
JOINT AUDIT/BUDGET/FINANCE AND
CURRICULUM/PROGRAM MEETING
Educational Support Center – Room 110
August 13, 2013
MINUTES

A joint meeting of the Kenosha Unified Audit/Budget/Finance and Curriculum/Program Committees chaired by Mr. Flood was called to order at 8:32 P.M. with the following Committee members present: Mrs. Taube, Mr. Nuzzo, Mr. Bryan, Mr. Kent, Mr. Aceto, Mr. Coleman, Mrs. Dawson, Mr. Holdorf, Mrs. Coleman, Mrs. Karabetsos, Mrs. Santoro, Mrs. Renish, and Mr. Flood. Dr. Hancock was also present. Mrs. Marcich, Mrs. Anderson, Mrs. Daghfal, and Ms. Galli were excused. Ms. Adams and Mrs. Reed were absent..

Approval of Minutes – July 9, 2013

Mr. Bryan moved to approve the minutes as contained in the agenda. Mrs. Coleman seconded the motion. Unanimously approved.

2013-2016 Professional Learning Plan

Dr. Sue Savaglio-Jarvis, Assistant Superintendent of Teaching and Learning, distributed a copy of the 2013-2016 Professional Learning Plan. She noted that at the August 23, 2013, regular School Board meeting the first year (2013-2014) of the Professional Learning Plan was approved.

Ms. Jennifer Navarro, Coordinator of Organizational Training and Development; Mr. Paris Echoles, Coordinator of Student Engagement and Equity; and Mr. Che Kearby, Teacher at Indian Trail Academy and High School, gave a PowerPoint presentation which covered the following topics: Professional Learning, the Development Story, the Transformation Plan, Professional Learning Goals, the Professional Learning Focus Areas: 1) Common Core State Standards, 2) Culturally Proficient Classrooms, 3) SMART Goals, and 4) Professional Learning Communities, Budget, and Evaluation.

Mrs. Coleman requested that the Beyond Diversity training be made available to Board members. Dr. Savaglio-Jarvis indicated that the training opportunities will be sent to the Board.

Mrs. Coleman requested that in June of 2014, the Committee receive an update on SMART Goals for the various buildings, i.e. if the SMART Goals were met. Dr. Savaglio-Jarvis indicated that all SMART Goals can be located on the District's website and indicated that an update would be given.

Mr. Nuzzo moved to forward the 2013-2016 Professional Learning Plan to the full Board for approval. Mrs. Santoro seconded the motion. Unanimously approved.

Future Agenda Items

There were no future agenda items noted.

Meeting adjourned at 9:13 P.M.

Stacy Schroeder Busby
School Board Secretary



KENOSHA UNIFIED SCHOOL BOARD
CURRICULUM/PROGRAM MEETING
Educational Support Center – Room 110
August 13, 2013
MINUTES

A meeting of the Kenosha Unified Curriculum/Program Committee chaired by Mr. Flood was called to order at 9:16 P.M. with the following Committee members present: Mrs. Taube, Mrs. Coleman, Mrs. Karabetsos, Mrs. Santoro, Mrs. Renish, and Mr. Flood. Dr. Hancock was also present. Mrs. Anderson, Mrs. Daghfal, and Ms. Galli were excused. Mrs. Reed was absent.

Approval of Minutes – July 9, 2013

Mrs. Taube moved to approve the minutes as contained in the agenda. Mrs. Coleman seconded the motion. Unanimously approved.

Information Items

Dr. Floyd Williams, Assistant Superintendent of Elementary School Leadership, introduced the CESA #1 Personalized Learning. Dr. Hancock noted that an end-of-the-year CESA #1 report was previously provided and asked the Committee for their specific questions. Mrs. April Nelson, Principal at Stocker Elementary; Mr. Martin Pitts, Principal at Nash Elementary; and Ms. Jacqueline Mellott-Grajera, Principal at Southport Elementary; answered questions from Committee members pertaining to personalized learning consulting services which was the main expense for the CESA #1 membership. Mr. Pitts distributed and explained the CESA #1 packet which is utilized at his school which included networking offerings, a personalized learning initiative logic model, personalized learning elements, design principles for personalized learning environments, and information on the Next Generation Learning Community.

Dr. Sue Savaglio-Jarvis, Assistant Superintendent of Teaching and Learning; and Mrs. Christine Pratt, Coordinator of Math and Science; presented the Update on the Next Generation Science Standards and indicated that the standards were developed to guide science instruction across the United States. The final standards were released nationally in April, 2013, and Wisconsin is in the process of reviewing them and adopting them. It was explained that the next step is for a vertical team of lead science teachers to meet in September to develop a district-wide plan for implementation of the Next Generation Science Standards.

Dr. Savaglio-Jarvis introduced the Transformation of District Libraries to Learning Commons and distributed an article titled, "7 Things You Should Know About the Modern Learning Commons." Mrs. Ann Fredriksson, Coordinator of Library Media and Instructional Technology; and Mrs. Christine O'Regan, Library Media Teacher Consultant; gave a PowerPoint presentation which covered the following topics: What Exactly is a Learning Commons?, What is a 21st Century Learner?, How Does a 21st Century Learner Use Learning Commons?, Inquiry, Research, Collaboration, Presentation, Reflection, 21st Century Librarian, What Should a Learning Commons Look Like?, What Have We Been Studying?, and Where are We Going?

Mr. Paris Echoles, Coordinator of Student Engagement and Equity, presented the Kindergarten Through Eighth Grade Attendance Procedures. He indicated that the District is in the process of

implementing the School First Attendance Campaign which will intensify the promotion of positive school attendance, increase District and community awareness surrounding the benefits of positive school attendance, and encourage all educational stakeholders to make school the first priority for all students. He presented the four implementation plan phases as contained in the agenda and there were no questions.

There were no questions from Committee members on the Professional Learning Communities.

Future Agenda Items

Mrs. Renish requested a World Language (Rosetta Stone/Tell Me More) update. Dr. Savaglio-Javis indicated that she would send Mrs. Renish the World Language update which was presented to the Committee in June to see if that would answer her questions.

Mrs. Renish requested a Middle School Honors Update. Dr. Savaglio-Jarvis indicated that in order to allow for the collection of the necessary data, the earliest the update could be provided is January.

Meeting adjourned at 10:42 P.M.

Stacy Schroeder Busby
School Board Secretary

KENOSHA UNIFIED SCHOOL DISTRICT

October 8, 2013
Curriculum/Program Standing Committee

Information & Technology Literacy Plan Update

The current Information & Technology Literacy Plan is set to expire at the end of the 2013-14 school year. Consistent with DPI expectations, KUSD will work over the next several months to build and adopt a new three-year plan by June 2014. Although Wisconsin has no formal law or administrative rule requiring a Local Education Agency (LEA) to create/submit a combined Information & Technology Plan for certification, DPI strongly encourages LEAs to continue the process. A certified plan may not currently be needed for certain eRate or federal funding for a particular school or district. DPI developed the following guideline:

“Wisconsin LEAs should continue to create and implement a plan which continues the convergence of Library Media and Information and Technology programs/services to support district strategic and/or school improvement efforts (e.g. Common Core State Standards, Striving Readers, Rtl etc....), enhance student and professional engagement, foster student achievement, and provide infrastructure for the efficient operation of the district. The plan will act as a guide to ensure every child will graduate ready for further education and the workforce.”

DPI has modified the Information Technology Plan development process, including the use of an online monitoring portal. A planning committee will work to review the expiring 2011-14 plan (<http://www.kusd.edu/sites/default/files/document-library/english/info-tech-plan.pdf>), and work to identify the needs and action steps for the next plan. After Board approval, the plan will be sent to the DPI for re-certification. The previous plans were adopted by the Board in 2008 and 2011.

The District will support the instructional technology goals contained in the Information & Technology Plan through the use of existing budgeted District funds, school discretionary funds, and Common School Funds (library). These funds will be directed primarily to upgrading and replacing identified instructional devices and purchasing more mobile technologies, as identified in a technology needs assessment.

This is an informational update as per the DPI expectations. Formal presentation of the Plan will take place in the spring, prior to the formal Board adoption in May 2014.

Dr. Michele Hancock
Superintendent of Schools

Mr. Kris Keckler
Executive Director of Information & Accountability

Ms. Ann Fredriksson
Coordinator for Instructional Technology & Library Media

This page intentionally left blank

**KENOSHA UNIFIED SCHOOL DISTRICT
Kenosha, Wisconsin**

**October 8, 2013
Curriculum/Program Standing Committee**

ADVANCED PLACEMENT UPDATE

Background

In past years an annual report has been presented to the school board to review the Advanced Placement (AP) Program in Kenosha Unified School District. This report is intended to summarize the past year's performance and review the history of the program, particularly over the past five years.

Some changes have occurred in the past year at the College Board level. Several courses have or will be undergoing revision. One of those courses that went through a revision in 2012-13 was AP Biology. Other courses going through revision in 2013-14 include AP Chemistry and AP Spanish. Another significant change occurred with the AP Music Theory and the AP World Language exam administration. For the first time, these exams were administered locally using digital recording instead of the older, tape recorder method.

Students and their parents continue to pay for the cost of AP examinations with the exception of those students who qualify for free/reduced lunch status. Per state statute, the district pays for those at a reduced rate. The cost of an examination for parents is \$89. College Board provides districts with a reduced rate of \$61 per examination for students that qualify for the fee reduction.

**Future Action Steps to Improve the Kenosha Unified
School District Advanced Placement Program**

INCREASE THE RIGOR OF ADVANCED PLACEMENT CLASSES

Advanced Placement Program Course Audits are reviewed yearly. Teachers who are new to AP as well as those whose course has undergone a revision are required to submit their syllabi to the College Board to receive authorization to teach the courses. Building administrators renew the AP course audit for the courses that will continue from year to year. College Board adheres to strict guidelines, and all of the district's teachers and courses will be approved in the near future. Kenosha Unified School District AP teachers are expected to attend a week-long training before teaching AP courses. One-day workshops are also available and expected, in particular, for new teachers and those whose students have recorded low scores for the past two years.

These trainings are offered yearly in the fall for continued staff development and to learn best practices in each content area.

It is the responsibility of the coordinator of Talent Development, each of the content area coordinators, the building principal, the building AP coordinator, and the staff to support the implementation of the curriculum, content, and assessment of each AP course to ensure that rigor is being met.

INCREASE THE NUMBER OF STUDENTS TAKING ADVANCED PLACEMENT COURSES

The number of students taking the advanced placement courses continues to grow.

Of the 6,842 students enrolled in grades 9 through 12 in the district in 2012-13, 977 students were enrolled in at least 1 AP course. This represents 14.2 percent of the total student population. These students also occupied 1,677 seats in those courses, showing that many students enrolled in multiple courses. Several of the high schools hold parent meetings to encourage students to take AP courses and challenge themselves with the more rigorous coursework found in AP courses. It is recommended that this practice continue and be expanded to all schools with AP courses. (See Appendix A for tables and charts with related data on each school for the past five years.)

INCREASE THE NUMBER OF STUDENTS TAKING EXAMINATIONS

The number of students taking the AP examination continues to grow. Data reflects that in 2004-05, 407 examinations were administered to 278 students. This past year (2012-13), 1,229 examinations were administered to 745 students. This is an increase of 19.2 percent in exam participation from the previous year (2011-12), in which 1,031 examinations were administered to 626 students. The number of students participating increased by 119, which represents an increase of 19.0 percent. The percentage of students taking examinations of those enrolled is 73.6 percent (1,229 examinations / 1,677 seats occupied). The Kenosha Unified School District has significantly increased the number of students taking the examinations over the last five years and the number of examinations administered. (See Appendix B for tables and charts with related data on each school for the past ten or more years.)

INCREASE THE NUMBER OF STUDENTS PASSING EXAMINATIONS

Students passed 693 of the 1,229 exams taken in May 2012, receiving a score of 3, 4, or 5. This was a slight decrease in the actual number of students passing the examinations. The percentage of students passing the examination also decreased to 56.4 percent. In the past two years there have been a significant number of new AP teachers due to retirements, layoffs, and other reasons.

New, as well as seasoned, AP staff members continue to be trained and improve their instructional practices as required by the AP course standards. At the end of the 2011-12 school year, 12 new AP teachers were placed in classrooms. At the start of the current year, 2013-14, an additional 19 new AP teachers were placed in classrooms. This represents a turnover of approximately 60 percent in the past two years. The district success rates have matched or exceeded the state average in several content areas and exceeded the national and global averages in the majority of content areas. The district will continue to make improvements that are visible and attempt to reach and surpass current averages. The Coordinator of Talent Development will meet with counselors, teachers, and building AP coordinators at least twice per year to address issues related to student success on AP exams.

WORK WITH PARENTS TO PROMOTE THE VALUE OF ADVANCED PLACEMENT COURSES AND PASSING EXAM SCORES

High schools continue to host AP evenings to help the parents understand AP.

Parents need to be informed that students may receive college credit and/or higher placement by passing the AP examinations. While it is encouraging that students are willing to take the challenging AP courses, it is also important for the students to be able to reap the benefits of the courses through advanced placement and/or credit.

With the implementation of the Common Core State Standards, it will be vital that teachers are provided collaboration time and resources. AP teachers need to be able to collaborate with other AP teachers as well as their district colleagues. Several venues are going to be available for teachers to do so. All AP teachers were invited to participate in the AP Fall Workshops held at the College of Lake County in Grayslake, Illinois on October 3 and 4, 2013. These workshops are content specific and provide networking opportunities as well as professional development on sound instructional practices and strategies. College Board has also initiated AP Teacher Communities in which AP teachers can communicate and network with other AP teachers in their content area.

IDENTIFY TEACHERS WILLING TO MAKE THE COMMITMENT TO TAKE TRAINING AND TEACH ADVANCED PLACEMENT COURSES

Work continues with the building principals to increase the number of AP teachers in each building. For the 2013-14 school year, there are 19 new AP teachers, and 3 schools have new AP (building) coordinators.

Courses that can challenge students and teachers dedicated to take the training and teach the challenging advanced placement courses continue to be identified. It is the expectation that all new AP teachers attend an AP Summer Institute prior to teaching the AP course. In some cases in 2013, it did not occur due to late hiring and personnel changes (AP teachers assuming new duties such as instructional coach or dean of students).

CONTINUE TRACKING ENROLLMENT, TEST TAKING, AND TEST PASSING

The Kenosha Unified School District continues to track AP enrollment, exam participation, and exam success (passing) rates. (A complete score report by district and by school may be viewed in Appendix C.) These reports provide an overview of the district with comparisons to participation and mean scores for Wisconsin, the United States, and the world.

In addition, the addendums include each school's five-year report with individual exam statistics. With the large increase in exam participation in 2013-14, almost 20 percent, the goal is that students also record passing exam scores.

ADVANCED PLACEMENT SCHOLARS IN KENOSHA UNIFIED SCHOOL DISTRICT

One of the measures of a successful AP program is the number of students who receive the Advanced Placement Scholar Awards. The district is fortunate to have a significant increase in the number of students receiving these awards.

This year, 2013, Kenosha Unified School District has 141 AP Scholars, including a National AP Scholar. Appendix D shows the breakdown of the scholars by level and school. There are three levels of the AP Scholar Awards. The AP Scholar Award was granted to 72 students who received scores of 3 or higher on three or more AP exams. There were 45 AP Scholar with Honors awards which were granted to students who received an average score of at least 3.25 on all AP exams taken and scores of 3 or higher on 4 or more of these exams. The AP Scholar with Distinction Award was granted to 23 students who received an average score of at least 3.5 on all AP Exams taken, and scores of 3 or higher on 5 or more of these exams.

The National AP Scholar award was granted to one student in the district who received an average score of at least four on all AP Exams taken, and scores of four or higher on eight or more of these exams. All of these students are to be congratulated for their achievements. (Appendix D also includes a breakdown of the AP Scholars by school).

A SUCCESS STORY—AP BIOLOGY

The AP Biology course went through a revision in 2012-13. The Kenosha Unified School District AP Biology teachers attended a weeklong AP Summer Institute training session and collaborated on how to best prepare their students to be successful in the newly formatted course. They worked together and composed the course syllabus to submit to the AP Audit for approval. They continued to collaborate throughout the school year, as the exam grew closer. Their efforts are to be displayed as an exemplar for all teachers. The students in their classes, at Bradford High School, Indian Trail High School and Academy and Tremper High School, passed the AP Biology exam at a rate of 93.0 percent. This is the highest rate for AP Biology in the history of the district.

Next Steps

The coordinator of Talent Development will work in collaboration with building leaders (one administrator from each HS) and teacher teams to develop plans for increasing the rigor of student learning. Plans will include:

- Scheduled meetings (at least 3 per year) will take place between the building AP coordinator and the coordinator of Talent Development
- Informal observations will be conducted by building administrators and the content area coordinators, as well as the coordinator of Talent Development, at least once every year
- Building administrators provide opportunities for peer-to-peer observations and collaboration (schedule to be developed by the building leadership and submitted to the coordinator of Talent Development by December 1, 2013)
- College Board resources will be provided to teachers such as:
 - Instructional Planning Reports (with specific exam data);
 - Free-response questions from previous exams (to enhance writing skills);
 - Previously released AP exams (for review of exam structure and content);
 - Practice AP exams (for student practice and exposure to structure and content of exams); and
 - Free study skills and test-taking tips specific to content areas (to assist students in preparing for AP exams and other exams such as ACT, SAT, etc.).

(Note: All of these resources are currently available to AP teachers through their College Board account on the AP (AP Central and AP Audit) websites.)

Principals, AP (building) coordinators, and content area coordinators will plan for opportunities for teachers to work collectively to develop common course syllabi and pacing guides for AP courses. Collaboration will be an essential component of improving instruction and preparing students to be college and career ready.

Teaching and Learning coordinators will work with administrators, counselors and teachers to help expand the opportunities for all students to participate and be successful in the AP program courses, particularly students of color and those in other underrepresented groups.

This will include discussion of data analysis (such as Wisconsin Knowledge and Concepts Examination and Measures of Academic Progress scores, grades in prerequisite courses, and college and career planning efforts).

Expectations

It is the expectation that all new AP teachers attend the weeklong AP Summer Institute in their content area prior to teaching the AP course.

Building administrators will need to set the expectations for the teachers to attend both the Summer Institute and the AP Fall Workshop to improve their instructional practice and learn strategies that will help prepare their students not only for the AP exams but also to be college and career ready. It will also be the expectation that AP teachers whose courses are undergoing revisions attend the weeklong AP Summer Institute to become fully aware of the changes taking place. These teachers will need to complete a new AP Audit, part of which is the submission of a new course syllabus designed around the new standards for the course.

It is also the expectation that principals hold AP teachers accountable for the design and delivery of the AP curriculum. Principals will also be expected to review data of the AP courses in their buildings on a yearly basis. Encouraging strong AP teachers and displaying them as exemplary will help every teacher grow, not only those involved in AP. Teachers who may be struggling in their teaching practices also need to be monitored and helped to become more successful.

As a last resort, the principal will replace an AP teacher if he/she is not successful for three years (based upon comparison of AP exam passing rates to the state average for the course).

Dr. Michele Hancock
Superintendent of Schools

Dr. Sue Savaglio-Jarvis
Assistant Superintendent of Teaching and Learning

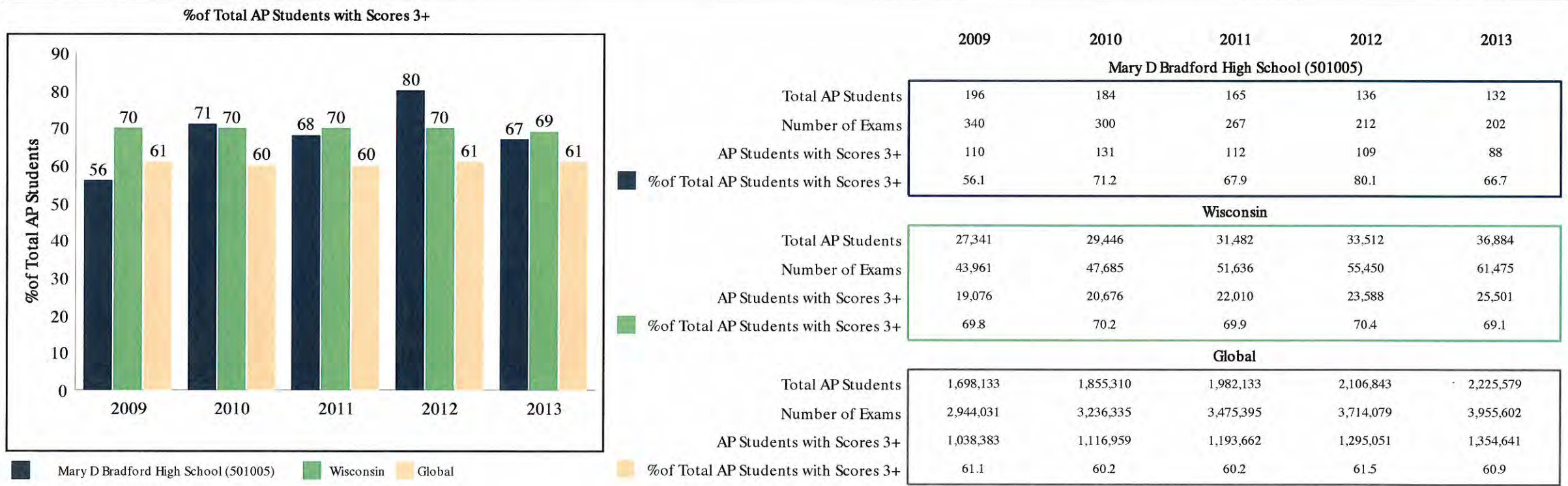
Mr. David Tuttle
Coordinator of Talent Development

AP Five-Year School Score Summary (2013)

This report shows five years of data at the school, state and global levels. On the first page, a graph illustrates the year-over-year change in the percentage of AP students with scores of 3 or higher, next to a table that provides the overall total exams, total unique students and both the number and percentage of AP students with one or more scores of 3 or higher. On subsequent pages, the report provides subject-specific summary data by year: total exams, total exams by score and mean score.

♥ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Mary D Bradford High School (501005)



“Success” on an AP Exam is defined as an exam score of 3 or higher, which represents the score point that research finds predictive of college success and college graduation. These findings have held consistent across the decades. One example of such a study comes from the National Center for Educational Accountability, which found that an AP Exam score, and a score of 3 or higher in particular, is a strong predictor of a student’s ability to persist in college and earn a bachelor’s degree.

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



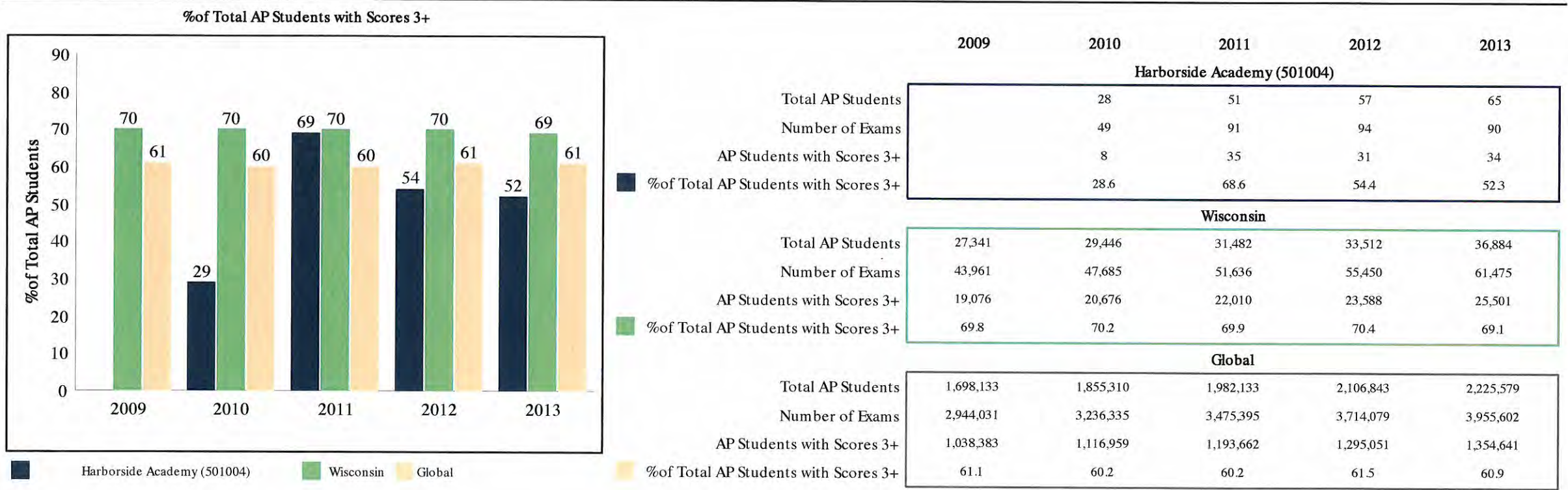
AP Five-Year School Score Summary (2013)

Print / Download Options

This report shows five years of data at the school, state and global levels. On the first page, a graph illustrates the year-over-year change in the percentage of AP students with scores of 3 or higher, next to a table that provides the overall total exams, total unique students and both the number and percentage of AP students with one or more scores of 3 or higher. On subsequent pages, the report provides subject-specific summary data by year: total exams, total exams by score and mean score.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Harborside Academy (501004)



“Success” on an AP Exam is defined as an exam score of 3 or higher, which represents the score point that research finds predictive of college success and college graduation. These findings have held consistent across the decades. One example of such a study comes from the National Center for Educational Accountability, which found that an AP Exam score, and a score of 3 or higher in particular, is a strong predictor of a student’s ability to persist in college and earn a bachelor’s degree.

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



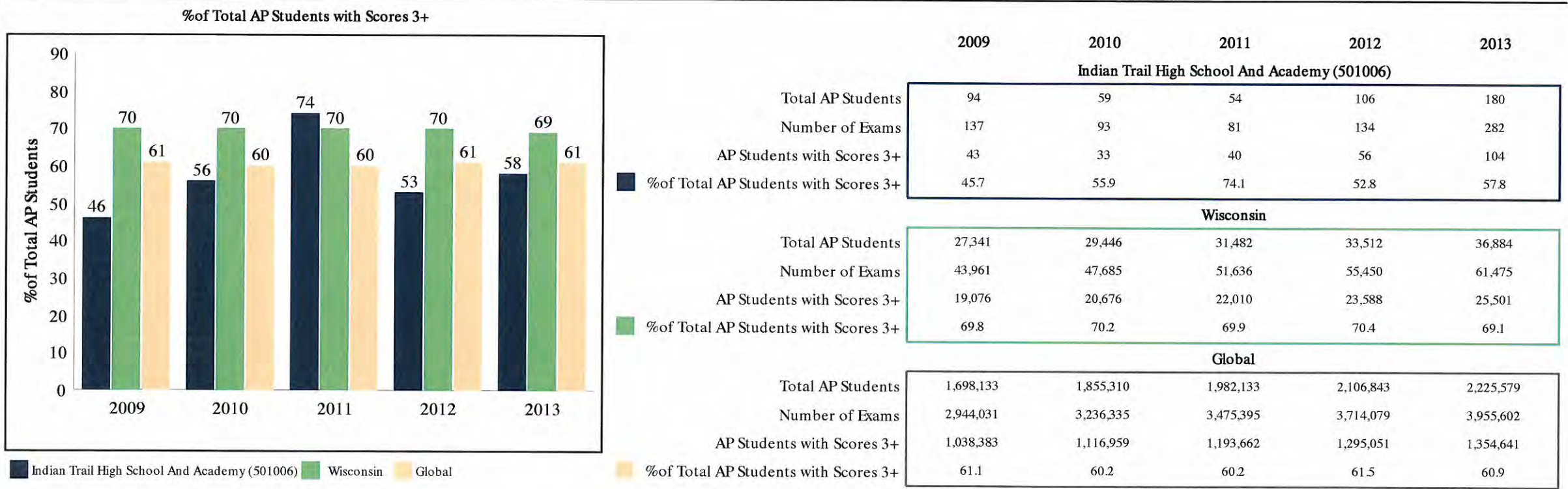
AP Five-Year School Score Summary (2013)

Print / Download Options

This report shows five years of data at the school, state and global levels. On the first page, a graph illustrates the year-over-year change in the percentage of AP students with scores of 3 or higher, next to a table that provides the overall total exams, total unique students and both the number and percentage of AP students with one or more scores of 3 or higher. On subsequent pages, the report provides subject-specific summary data by year: total exams, total exams by score and mean score.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Indian Trail High School And Academy (501006)



“Success” on an AP Exam is defined as an exam score of 3 or higher, which represents the score point that research finds predictive of college success and college graduation. These findings have held consistent across the decades. One example of such a study comes from the National Center for Educational Accountability, which found that an AP Exam score, and a score of 3 or higher in particular, is a strong predictor of a student’s ability to persist in college and earn a bachelor’s degree.

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



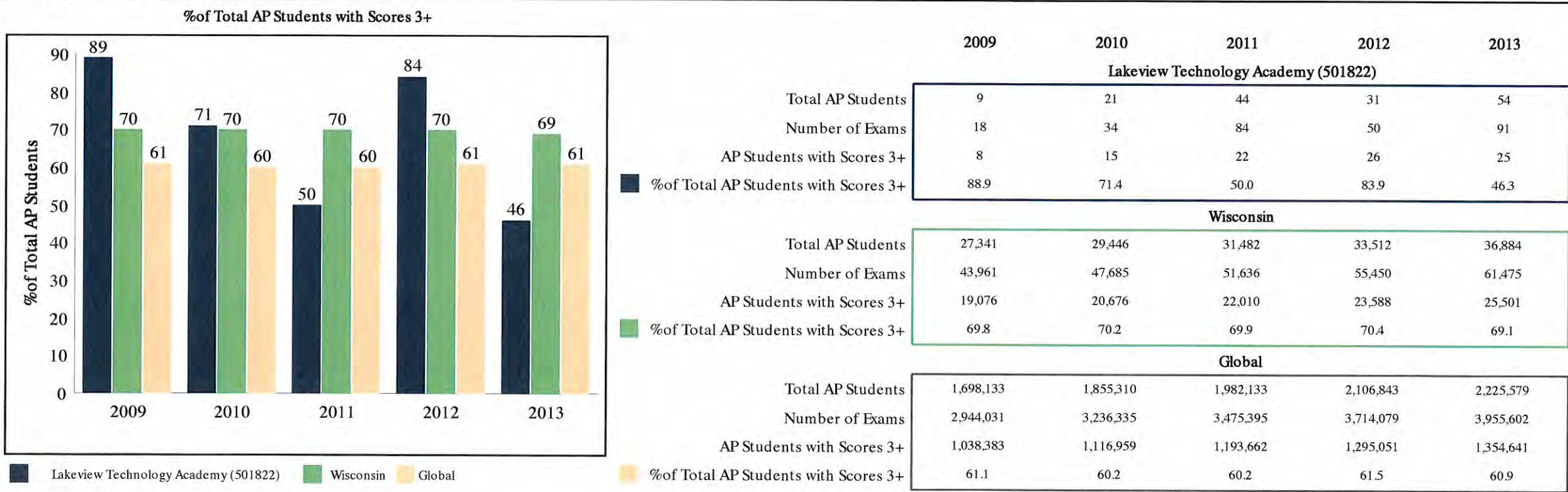
AP Five-Year School Score Summary (2013)

Print / Download Options

This report shows five years of data at the school, state and global levels. On the first page, a graph illustrates the year-over-year change in the percentage of AP students with scores of 3 or higher, next to a table that provides the overall total exams, total unique students and both the number and percentage of AP students with one or more scores of 3 or higher. On subsequent pages, the report provides subject-specific summary data by year: total exams, total exams by score and mean score.

♥ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Lakeview Technology Academy (501822)



“Success” on an AP Exam is defined as an exam score of 3 or higher, which represents the score point that research finds predictive of college success and college graduation. These findings have held consistent across the decades. One example of such a study comes from the National Center for Educational Accountability, which found that an AP Exam score, and a score of 3 or higher in particular, is a strong predictor of a student’s ability to persist in college and earn a bachelor’s degree.

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



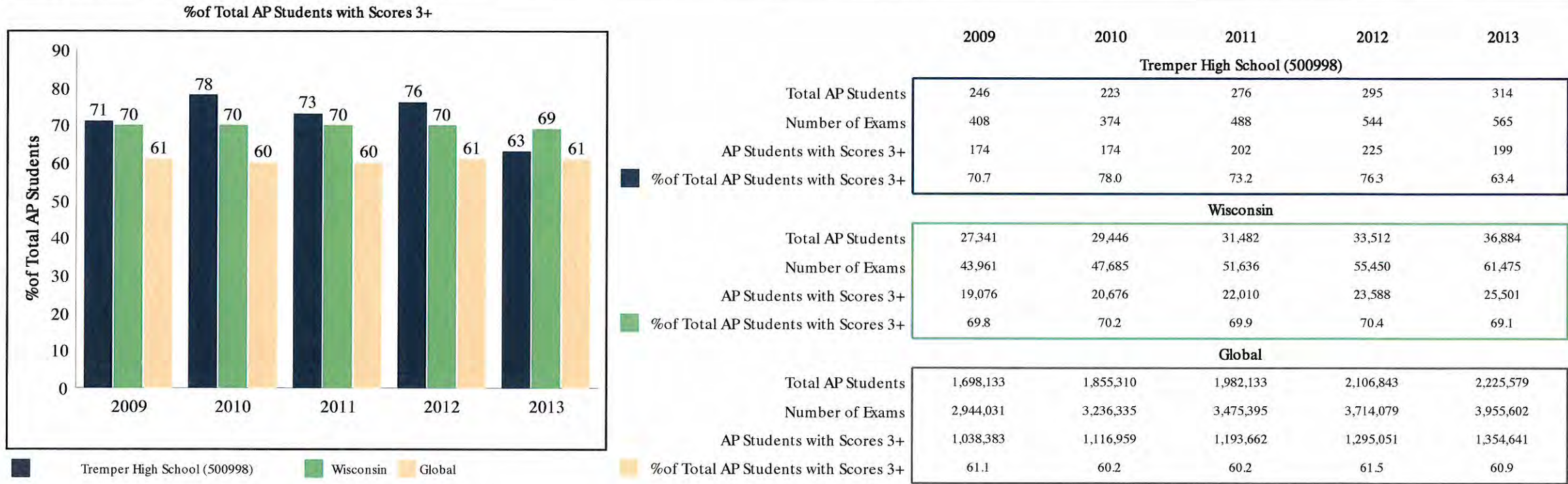
AP[®] Five-Year School Score Summary (2013)

Print / Download Options

This report shows five years of data at the school, state and global levels. On the first page, a graph illustrates the year-over-year change in the percentage of AP students with scores of 3 or higher, next to a table that provides the overall total exams, total unique students and both the number and percentage of AP students with one or more scores of 3 or higher. On subsequent pages, the report provides subject-specific summary data by year: total exams, total exams by score and mean score.

♥ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Tremper High School (500998)



“Success” on an AP Exam is defined as an exam score of 3 or higher, which represents the score point that research finds predictive of college success and college graduation. These findings have held consistent across the decades. One example of such a study comes from the National Center for Educational Accountability, which found that an AP Exam score, and a score of 3 or higher in particular, is a strong predictor of a student’s ability to persist in college and earn a bachelor’s degree.

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



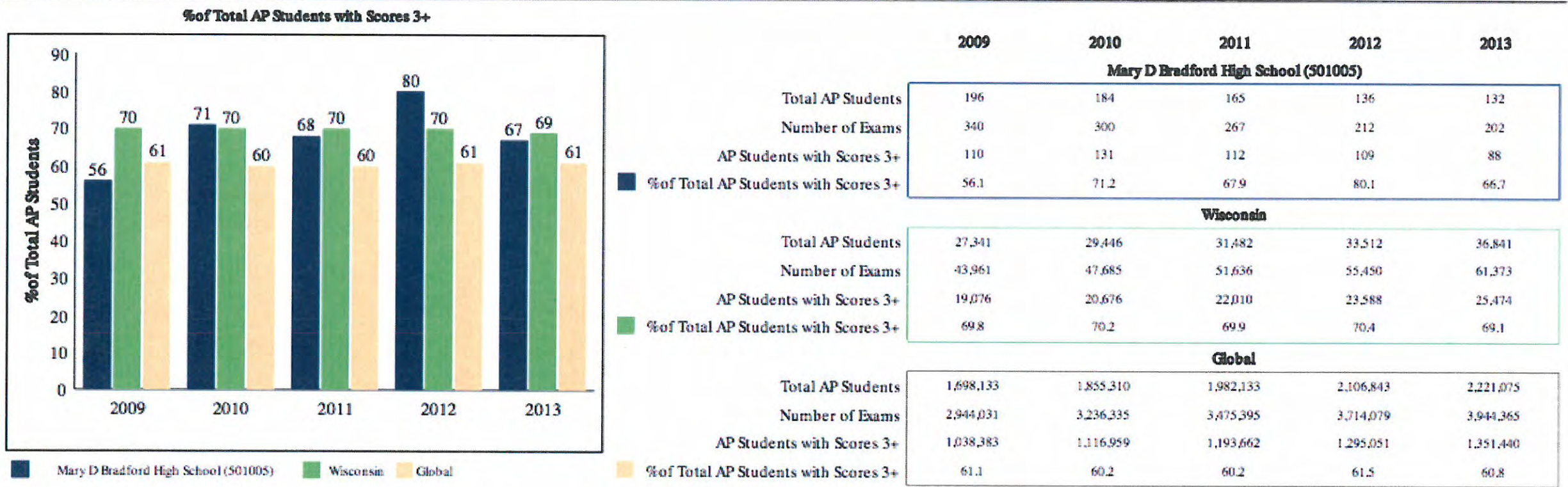
AP Five-Year School Score Summary (2013)

Print / Download Options

This report shows five years of data at the school, state and global levels. On the first page, a graph illustrates the year-over-year change in the percentage of AP students with scores of 3 or higher, next to a table that provides the overall total exams, total unique students and both the number and percentage of AP students with one or more scores of 3 or higher. On subsequent pages, the report provides subject-specific summary data by year: total exams, total exams by score and mean score.

✓ Data Updated Jul 15, 2013. Report Run Jul 15, 2013

Mary D Bradford High School (501005)

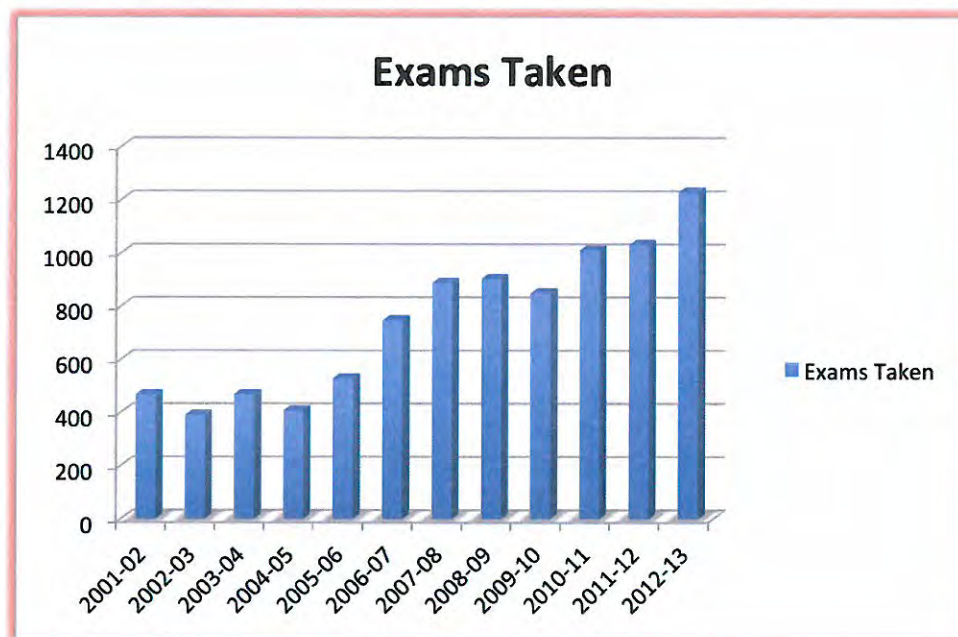
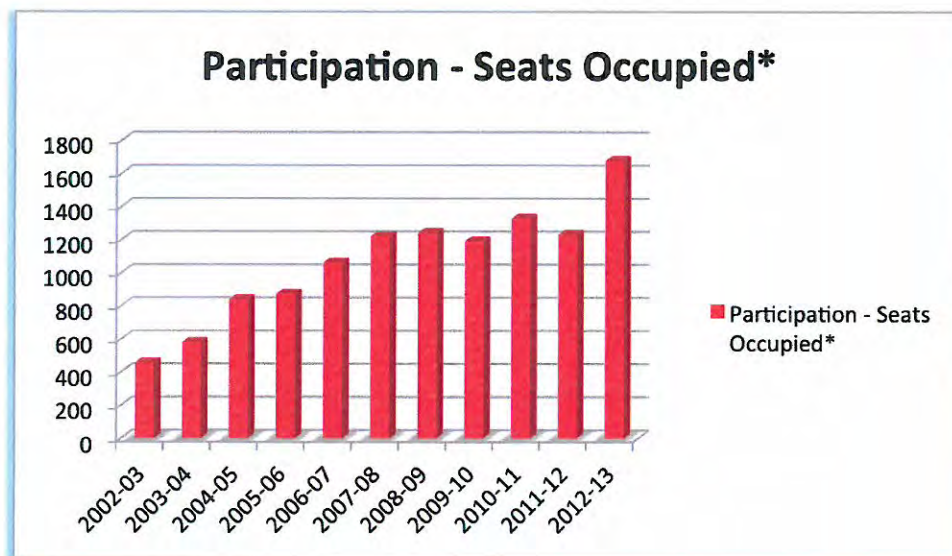


"Success" on an AP Exam is defined as an exam score of 3 or higher, which represents the score point that research finds predictive of college success and college graduation. These findings have held consistent across the decades. One example of such a study comes from the National Center for Educational Accountability, which found that an AP Exam score, and a score of 3 or higher in particular, is a strong predictor of a student's ability to persist in college and earn a bachelor's degree.

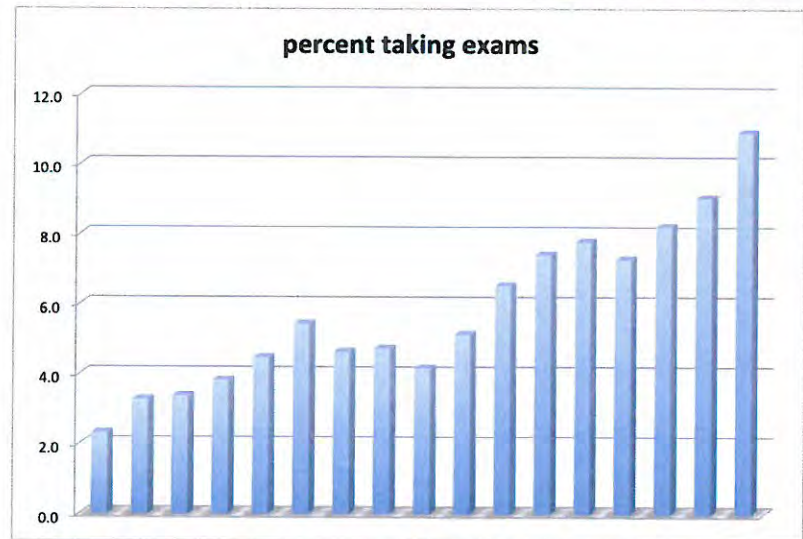
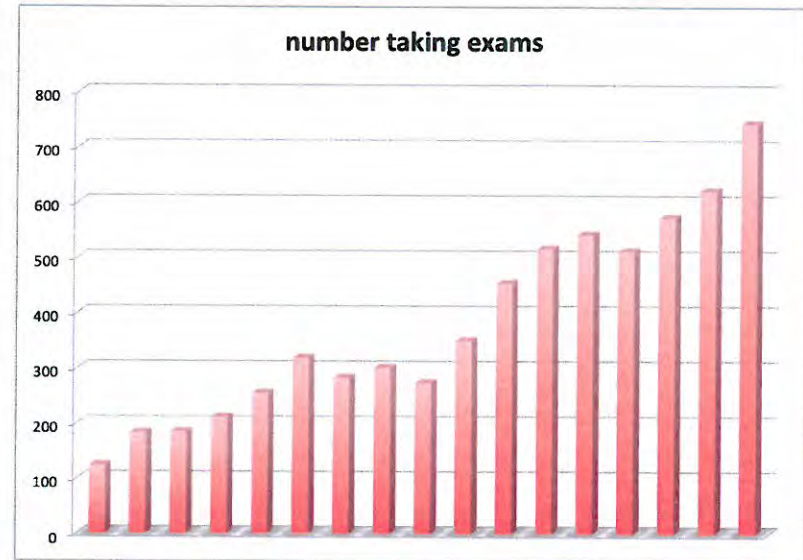
The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



Year	Participation - Seats Occupied*	Exams Taken
2001-02	603	467
2002-03	455	390
2003-04	580	468
2004-05	839	407
2005-06	873	529
2006-07	1062	747
2007-08	1221	888
2008-09	1242	903
2009-10	1191	849
2010-11	1328	1011
2011-12	1231	1031
2012-13	1677	1229



year	percent taking exams	number taking exams	enrollment	number exams taken	number of scores 3 or above	percent scores 3 or above
1997	2.3	124	5351	151	98	64.9
1998	3.3	183	5591	227	114	50.2
1999	3.4	185	5474	268	131	48.9
2000	3.8	211	5519	288	136	47.2
2001	4.5	255	5712	338	127	37.6
2002	5.4	319	5869	473	227	48.0
2003	4.6	283	6100	394	216	54.8
2004	4.7	301	6363	454	241	53.1
2005	4.2	274	6589	403	257	63.8
2006	5.1	350	6816	562	346	61.6
2007	6.5	454	6961	748	381	50.9
2008	7.4	516	6973	890	438	49.2
2009	7.8	542	6973	902	504	55.9
2010	7.3	512	7043	849	560	66.0
2011	8.2	573	6979	978	635	64.9
2012	9.0	622	6884	1030	702	68.2
2013	10.9	744	6842	1229	693	56.4



AP District Summary by School (2013)

This report contains a summary of the total numbers and percentages of each AP Exam score (1 to 5) by subject in your district, the total number of exams taken by subject at each school in your district, and the total number of students by education level at each school in your district.

♥ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Kenosha Unified School District (D104279) Total Students: 745; Total Schools: 5

District Totals by Score

Score	Mus Theo	Stu Art 2D	Stu Art 3D	Stu Art Draw	Eng Lang Comp	Eng Lit Comp	Comp Gov Pol	Macr Econ	Micr Econ	Psyc	US Gov Pol	US Hist	Worl Hist	Calc AB	Calc BC	Stat	Biol	Chem	Env Sci	Phys B	Fren Lang	Germ Lang	Ital Lang	Span Lang	Total Exams	% of Total Exams
5	2	3			21	4				18	18	5		7	17	1	6	2	2	2		1		2	111	9.0
4	3	5	1	2	35	18				49	27	21	4	6	18	4	23	5	6	8		1		1	237	19.3
3	4	9		4	83	31	1			40	62	14	27	5	18	8	24	6	2	6				1	345	28.0
2	13	1	1	4	77	37			1	33	79	16	36	3	9	6	4	6	2	2			2	2	334	27.2
1	5				7	4		1	1	44	64	8	13	10	32			8	5		1				203	16.5
Total	27	18	2	10	223	94	1	1	2	184	250	64	80	31	94	19	57	27	17	18	1	2	2	6	1,230	100.0

District Totals by School

School	Mus Theo	Stu Art 2D	Stu Art 3D	Stu Art Draw	Eng Lang Comp	Eng Lit Comp	Comp Gov Pol	Macr Econ	Micr Econ	Psyc	US Gov Pol	US Hist	Worl Hist	Calc AB	Calc BC	Stat	Biol	Chem	Env Sci	Phys B	Fren Lang	Germ Lang	Ital Lang	Span Lang	Total Exams
Harborside Academy (501004)					16	1					43		1	11			1		16					1	90
Indian Trail High School And Academy (501006)				4	66	2				49	58	22	47		14	4	10	5	1						282
Lakeview Technology Academy (501822)					1	42					27			19	1						1				91
Mary D Bradford High School (501005)	1	16			42		1			9	41	5			30	5	29			18			2	3	202
Tremper High School (500998)	26	2	2	6	98	49		1	2	126	81	37	32	1	49	10	17	22				2		2	565

This table shows the total number of students, by education level, who took AP Exams in your district. If you apply filter options to customize this report, the data in this table will not change. It is available in each District Summary Report



AP District Summary by School (2013)

This report contains a summary of the total numbers and percentages of each AP Exam score (1 to 5) by subject in your district, the total number of exams taken by subject at each school in your district, and the total number of students by education level at each school in your district.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

as a reference.

Students by Education Level

School	Total Students	Unknown	No Longer in High School	12th Grade	11th Grade	10th Grade	9th Grade	<9th Grade
Harborside Academy	65	1		22	42			
Indian Trail High School And Academy	180	3		30	99	47	1	
Lakeview Technology Academy	54	2		22	28	2		
Mary D Bradford High School	132	5		80	44	3		
Tremper High School	314	4		129	142	39		

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



AP Current Year Score Summary (2013)

This report lists the total numbers of each score (1 to 5) for each AP subject and the total number of unique students for each AP score.

✔ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Disciplines : All Disciplines

Harborside Academy (501004)

Total AP Students in Your School: 65

School Totals for this View	5	4	3	2	1	Total Exams
Number of Exams	9	20	20	22	19	90
Percentage of Total Exams	10	22	22	24	21	100
Number of AP Students	9	18	20	21	14	
Subject Totals	5	4	3	2	1	Total Exams
English Language and Composition	1	4	4	6	1	16
English Literature and Composition		1				1
United States Government and Politics	2	6	12	14	9	43
World History					1	1
Calculus AB	3	3	2		3	11
Biology			1			1
Environmental Science	2	6	1	2	5	16
Spanish Language	1					1



AP Current Year Score Summary (2013)

This report lists the total numbers of each score (1 to 5) for each AP subject and the total number of unique students for each AP score.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Disciplines : All Disciplines

Indian Trail High School And Academy (501006)

Total AP Students in Your School: 180

School Totals for this View	5	4	3	2	1	Total Exams
Number of Exams	24	52	83	81	42	282
Percentage of Total Exams	9	18	29	29	15	100
Number of AP Students	15	44	74	69	41	
Subject Totals	5	4	3	2	1	Total Exams
Studio Art: Drawing Portfolio			1	3		4
English Language and Composition	6	14	28	15	3	66
English Literature and Composition				2		2
Psychology	4	13	11	9	12	49
United States Government and Politics	9	10	18	13	8	58
United States History	2	7	5	7	1	22
World History		3	12	22	10	47
Calculus BC	2		2	2	8	14
Statistics			1	3		4
Biology	1	3	4	2		10
Chemistry		2		3		5
Environmental Science			1			1



AP Current Year Score Summary (2013)

This report lists the total numbers of each score (1 to 5) for each AP subject and the total number of unique students for each AP score.

✔ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Disciplines : All Disciplines

Lakeview Technology Academy (501822)

Total AP Students in Your School: 54

School Totals for this View	5	4	3	2	1	Total Exams
Number of Exams	5	5	22	40	19	91
Percentage of Total Exams	5	5	24	44	21	100
Number of AP Students	5	5	19	31	17	
Subject Totals	5	4	3	2	1	Total Exams
English Language and Composition				1		1
English Literature and Composition		2	12	24	4	42
United States Government and Politics	1	1	7	12	6	27
Calculus AB	4	2	3	3	7	19
Calculus BC					1	1
French Language and Culture					1	1



AP[®] Current Year Score Summary (2013)

This report lists the total numbers of each score (1 to 5) for each AP subject and the total number of unique students for each AP score.

✔ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Disciplines : All Disciplines

Mary D Bradford High School (501005)

Total AP Students in Your School: 132

School Totals for this View	5	4	3	2	1	Total Exams
Number of Exams	20	40	68	34	40	202
Percentage of Total Exams	10	20	34	17	20	100
Number of AP Students	17	36	57	35	37	
Subject Totals	5	4	3	2	1	Total Exams
Music Theory	1					1
Studio Art: 2-D Design Portfolio	3	4	8	1		16
English Language and Composition	8	9	16	8	1	42
Comparative Government and Politics			1			1
Psychology		1	2	2	4	9
United States Government and Politics	1	3	5	14	18	41
United States History		1	2	1	1	5
Calculus BC	1	4	6	3	16	30
Statistics	1		4			5
Biology	2	9	17	1		29
Physics B	2	8	6	2		18
Italian Language and Culture				2		2



AP[®] Current Year Score Summary (2013)

This report lists the total numbers of each score (1 to 5) for each AP subject and the total number of unique students for each AP score.

✔ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Disciplines : All Disciplines

Mary D Bradford High School (501005)

Subject Totals	5	4	3	2	1	Total Exams
Spanish Language	1	1	1			3



AP[®] Current Year Score Summary (2013)

This report lists the total numbers of each score (1 to 5) for each AP subject and the total number of unique students for each AP score.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Disciplines : All Disciplines

Tremper High School (500998)

Total AP Students in Your School: 314

School Totals for this View	5	4	3	2	1	Total Exams
Number of Exams	53	120	152	157	83	565
Percentage of Total Exams	9	21	27	28	15	100
Number of AP Students	48	105	122	139	69	
Subject Totals	5	4	3	2	1	Total Exams
Music Theory	1	3	4	13	5	26
Studio Art: 2-D Design Portfolio		1	1			2
Studio Art: 3-D Design Portfolio		1		1		2
Studio Art: Drawing Portfolio		2	3	1		6
English Language and Composition	6	8	35	47	2	98
English Literature and Composition	4	15	19	11		49
Macroeconomics					1	1
Microeconomics				1	1	2
Psychology	14	35	27	22	28	126
United States Government and Politics	5	7	20	26	23	81
United States History	3	13	7	8	6	37
World History		1	15	14	2	32



AP Current Year Score Summary (2013)

This report lists the total numbers of each score (1 to 5) for each AP subject and the total number of unique students for each AP score.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Disciplines : All Disciplines

Tremper High School (500998)

Subject Totals	5	4	3	2	1	Total Exams
Calculus AB		1				1
Calculus BC	14	14	10	4	7	49
Statistics		4	3	3		10
Biology	3	11	2	1		17
Chemistry	2	3	6	3	8	22
German Language and Culture	1	1				2
Spanish Language				2		2



AP District Summary with Comparable Groups (2013)

This report compares the AP scores in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

Print / Download Options

▼ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Kenosha Unified School District (D104279)

	Score	Mus Theo	Stu Art 2D	Stu Art 3D	Stu Art Draw	Eng Lang Comp	Eng Lit Comp	Comp Gov Pol	Macr Econ	Micr Econ	Psyc	US Gov Pol	US Hist	Worl Hist	Calc AB	Calc BC	Stat	Biol	Chem	Env Sci	Phys B	Fren Lang	Germ Lang	Ital Lang	Span Lang	Total Exams*
District (D104279)	5	2	3			21	4				18	18	5		7	17	1	6	2	2	2		1		2	111
	4	3	5	1	2	35	18				49	27	21	4	6	18	4	23	5	6	8		1		1	237
	3	4	9		4	83	31	1			40	62	14	27	5	18	8	24	6	2	6				1	345
	2	13	1	1	4	77	37			1	33	79	16	36	3	9	6	4	6	2	2			2	2	334
	1	5				7	4		1	1	44	64	8	13	10	32			8	5		1				203
	Total Number of Exams	27	18	2	10	223	94	1	1	2	184	250	64	80	31	94	19	57	27	17	18	1	2	2	6	1,230
	Mean Score	2.41	3.56	3.00	2.80	2.94	2.80	3.00	1.00	1.50	2.80	2.42	2.98	2.28	2.90	2.78	3.00	3.54	2.52	2.88	3.56	1.00	4.50	2.00	3.50	2.77
	Standard Deviation	1.15	0.86	1.41	0.79	1.00	0.95	0.00	0.00	0.71	1.33	1.19	1.19	0.80	1.60	1.53	0.88	0.78	1.31	1.50	0.86	0.00	0.71	0.00	1.38	1.20
	Total Schools	2	2	1	2	5	4	1	1	1	3	5	3	3	3	4	3	4	2	2	1	1	1	1	3	5
Wisconsin	5	43	37	7	36	739	452	39	227	198	2,103	446	734	89	1,293	703	397	206	385	122	292	29	27	2	196	9,439
	4	41	89	13	41	1,231	1,376	41	352	375	2,537	568	1,785	259	1,126	359	755	881	600	375	384	50	32		238	14,500
	3	80	143	28	104	2,129	2,607	40	265	279	1,841	1,054	1,687	539	1,131	395	889	1,533	643	228	497	83	56	1	229	17,657
	2	68	75	18	40	1,596	2,105	53	241	190	1,019	862	1,749	584	719	147	644	980	457	307	275	44	35	2	201	12,909
	1	23	6	4	1	378	299	21	152	96	998	447	671	302	1,272	250	355	132	581	179	154	12	3		168	6,970
	Total Number of Exams	255	350	70	222	6,073	6,839	194	1,237	1,138	8,498	3,377	6,626	1,773	5,541	1,854	3,040	3,732	2,666	1,211	1,602	218	153	5	1,032	61,475
	Mean Score	3.05	3.22	3.01	3.32	3.06	2.94	3.12	3.21	3.34	3.44	2.91	3.02	2.58	3.08	3.60	3.06	3.01	2.91	2.96	3.24	3.18	3.29	3.40	3.09	3.11
	Standard Deviation	1.21	0.96	1.04	0.97	1.09	0.97	1.31	1.29	1.19	1.30	1.21	1.18	1.09	1.48	1.40	1.20	0.93	1.36	1.25	1.21	1.07	1.07	1.52	1.35	1.23
	Total Schools	61	74	37	56	224	313	18	91	79	222	156	299	77	342	146	174	252	189	82	116	46	36	4	125	455
United States	5	3,338	3,221	442	2,447	47,958	28,599	3,538	13,669	9,701	48,954	28,745	46,699	13,159	63,726	43,570	20,611	10,708	23,892	9,313	12,733	3,239	1,042	332	33,469	532,885
	4	3,019	7,664	790	3,287	76,100	71,087	4,043	22,960	16,765	61,950	36,460	95,065	30,896	49,126	15,793	33,242	42,415	27,982	27,381	16,499	4,811	1,130	396	35,241	762,427
	3	4,653	8,520	1,544	6,996	134,709	119,427	3,829	17,081	12,022	45,827	66,728	95,510	66,924	47,287	17,443	41,045	71,813	25,124	19,725	22,280	6,537	1,417	570	27,467	957,159
	2	4,549	4,447	1,084	3,140	140,858	120,637	4,463	19,703	9,105	30,452	63,506	119,658	69,258	30,819	5,510	31,074	58,645	20,123	29,781	14,068	3,685	831	471	22,731	862,748
	1	2,545	867	245	495	71,905	40,160	3,456	27,689	11,121	46,192	60,208	85,034	47,943	80,795	13,034	38,752	14,989	35,566	31,208	18,433	1,029	316	150	18,937	732,055
	Total Number of Exams	18,104	24,719	4,105	16,365	471,530	379,910	19,329	101,102	58,714	233,375	255,647	441,966	228,180	271,753	95,350	164,724	198,570	132,687	117,408	84,013	19,301	4,736	1,919	137,845	3,847,274
	Mean Score	3.00	3.32	3.02	3.25	2.76	2.81	2.99	2.75	3.08	3.16	2.65	2.77	2.53	2.94	3.75	2.79	2.88	2.88	2.61	2.89	3.29	3.37	3.15	3.30	2.87
	Standard Deviation	1.31	1.02	1.06	1.02	1.19	1.09	1.37	1.41	1.36	1.41	1.29	1.27	1.13	1.56	1.43	1.34	1.01	1.46	1.31	1.36	1.11	1.19	1.20	1.36	1.31
	Total Schools	2,858	3,812	1,320	3,355	10,860	12,853	1,095	3,865	3,051	6,379	8,035	11,834	5,458	12,618	5,822	6,943	9,517	7,739	4,674	5,077	3,013	1,140	318	7,145	17,414
Global	5	3,466	3,410	459	2,574	48,920	29,382	3,847	15,876	12,267	50,832	28,841	47,302	13,505	67,779	47,965	21,674	11,185	26,533	9,455	14,825	4,131	1,311	413	34,631	566,527
	4	3,067	7,929	813	3,447	77,540	72,659	4,315	25,298	19,333	63,603	36,549	95,755	31,498	51,436	16,895	34,572	44,024	30,082	27,714	17,778	5,572	1,193	420	35,522	788,515
	3	4,705	8,752	1,572	7,237	136,441	121,601	4,014	18,082	13,537	46,781	66,863	96,015	67,743	49,103	18,775	42,159	73,866	26,329	19,937	23,365	6,985	1,444	582	27,573	978,314
	2	4,600	4,544	1,094	3,221	142,338	122,377	4,653	20,764	10,095	31,042	63,625	120,123	69,767	31,850	5,962	31,897	59,674	20,879	30,034	14,549	3,778	835	471	22,798	876,133
	1	2,576	884	246	510	72,547	40,500	3,551	28,937	12,465	47,286	60,349	85,451	48,162	83,295	15,056	39,775	15,146	36,434	31,371	18,895	1,045	319	150	18,995	746,113

* The scores, total number of exams, mean score, and standard deviation for each comparable group represent all exams taken by students in that group. Therefore, data for exam subjects not offered in your district may still be included in the Total Exams column.



AP District Summary with Comparable Groups (2013)

This report compares the AP scores in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Score		Mus Theo	Stu Art 2D	Stu Art 3D	Stu Art Draw	Eng Lang Comp	Eng Lit Comp	Comp Gov Pol	Macr Econ	Micr Econ	Psyc	US Gov Pol	US Hist	Worl Hist	Calc AB	Calc BC	Stat	Biol	Chem	Env Sci	Phys B	Fren Lang	Germ Lang	Ital Lang	Span Lang	Total Exams*
Global	Total Number of Exams	18,414	25,519	4,184	16,989	477,786	386,519	20,380	108,957	67,697	239,544	256,227	444,646	230,675	283,463	104,653	170,077	203,895	140,257	118,511	89,412	21,511	5,102	2,036	139,519	3,955,602
	Mean Score	3.01	3.33	3.03	3.26	2.77	2.81	3.01	2.80	3.13	3.17	2.65	2.77	2.53	2.96	3.73	2.80	2.88	2.92	2.61	2.95	3.37	3.46	3.23	3.32	2.89
	Standard Deviation	1.31	1.03	1.06	1.03	1.19	1.09	1.38	1.42	1.37	1.42	1.29	1.28	1.14	1.56	1.45	1.34	1.01	1.47	1.31	1.37	1.12	1.21	1.22	1.36	1.32
	Total Schools	2,961	3,969	1,351	3,495	11,340	13,459	1,225	4,345	3,558	6,868	8,139	12,138	5,737	13,536	6,365	7,319	10,128	8,405	4,865	5,630	3,329	1,222	343	7,346	18,820

* The scores, total number of exams, mean score, and standard deviation for each comparable group represent all exams taken by students in that group. Therefore, data for exam subjects not offered in your district may still be included in the Total Exams column.

This table shows the total number of students, by education level, who took AP Exams in your district. If you apply filter options to customize this report, the data in this table will not change. It is available in each district summary report as a reference.

Students by Education Level

Comparable Group	Total Schools	Total Students	Unknown	No Longer in High School	12th Grade	11th Grade	10th Grade	9th Grade	<9th Grade
Kenosha Unified School District	5	745	15		283	355	91	1	
Wisconsin	455	36,884	438	12	16,830	13,785	5,143	671	5
United States	17414	2,170,347	39,539	867	827,232	802,830	391,411	102,212	6,256
Global	18820	2,225,575	40,656	2,574	855,318	821,368	396,525	102,841	6,293

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



AP School Summary with Comparable Groups (2013)

Print / Download Options

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Mary D Bradford High School (501005)

	Score	Mus Theo	Stu Art 2D	Eng Lang Comp	Comp Gov Pol	Psyc	US Gov Pol	US Hist	Cale BC	Stat	Biol	Phys B	Ital Lang	Span Lang	Total Exams*
School (501005)	5	1	3	8			1		1	1	2	2		1	20
	4		4	9		1	3	1	4		9	8		1	40
	3		8	16	1	2	5	2	6	4	17	6		1	68
	2		1	8		2	14	1	3		1	2	2		34
	1			1		4	18	1	16						40
	Total Number of Exams	1	16	42	1	9	41	5	30	5	29	18	2	3	202
	Mean Score	5.00	3.56	3.36	3.00	2.00	1.90	2.60	2.03	3.40	3.41	3.56	2.00	4.00	2.83
	Standard Deviation	0.00	0.89	1.08	0.00	1.12	1.04	1.14	1.27	0.89	0.68	0.86	0.00	1.00	1.24
	Total Schools	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Wisconsin	5	43	37	739	39	2,103	446	734	703	397	206	292	2	196	9,439
	4	41	89	1,231	41	2,537	568	1,785	359	755	881	384		238	14,500
	3	80	143	2,129	40	1,841	1,054	1,687	395	889	1,533	497	1	229	17,657
	2	68	75	1,596	53	1,019	862	1,749	147	644	980	275	2	201	12,909
	1	23	6	378	21	998	447	671	250	355	132	154		168	6,970
	Total Number of Exams	255	350	6,073	194	8,498	3,377	6,626	1,854	3,040	3,732	1,602	5	1,032	61,475
	Mean Score	3.05	3.22	3.06	3.12	3.44	2.91	3.02	3.60	3.06	3.01	3.24	3.40	3.09	3.11
	Standard Deviation	1.21	0.96	1.09	1.31	1.30	1.21	1.18	1.40	1.20	0.93	1.21	1.52	1.35	1.23
	Total Schools	61	74	224	18	222	156	299	146	174	252	116	4	125	455
United States	5	3,338	3,221	47,958	3,538	48,954	28,745	46,699	43,570	20,611	10,708	12,733	332	33,469	532,885
	4	3,019	7,664	76,100	4,043	61,950	36,460	95,065	15,793	33,242	42,415	16,499	396	35,241	762,427
	3	4,653	8,520	134,709	3,829	45,827	66,728	95,510	17,443	41,045	71,813	22,280	570	27,467	957,159
	2	4,549	4,447	140,858	4,463	30,452	63,506	119,658	5,510	31,074	58,645	14,068	471	22,731	862,748
	1	2,545	867	71,905	3,456	46,192	60,208	85,034	13,034	38,752	14,989	18,433	150	18,937	732,055
	Total Number of Exams	18,104	24,719	471,530	19,329	233,375	255,647	441,966	95,350	164,724	198,570	84,013	1,919	137,845	3,847,274
	Mean Score	3.00	3.32	2.76	2.99	3.16	2.65	2.77	3.75	2.79	2.88	2.89	3.15	3.30	2.87
	Standard Deviation	1.31	1.02	1.19	1.37	1.41	1.29	1.27	1.43	1.34	1.01	1.36	1.20	1.36	1.31



AP School Summary with Comparable Groups (2013)

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

♥ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Score		Mus Theo	Stu Art 2D	Eng Lang Comp	Comp Gov Pol	Psyc	US Gov Pol	US Hist	Calc BC	Stat	Biol	Phys B	Ital Lang	Span Lang	Total Exams*
United States	Total Schools	2,858	3,812	10,860	1,095	6,379	8,035	11,834	5,822	6,943	9,517	5,077	318	7,145	17,414
Global	5	3,466	3,410	48,920	3,847	50,832	28,841	47,302	47,965	21,674	11,185	14,825	413	34,631	566,527
	4	3,067	7,929	77,540	4,315	63,603	36,549	95,755	16,895	34,572	44,024	17,778	420	35,522	788,515
	3	4,705	8,752	136,441	4,014	46,781	66,863	96,015	18,775	42,159	73,866	23,365	582	27,573	978,314
	2	4,600	4,544	142,338	4,653	31,042	63,625	120,123	5,962	31,897	59,674	14,549	471	22,798	876,133
	1	2,576	884	72,547	3,551	47,286	60,349	85,451	15,056	39,775	15,146	18,895	150	18,995	746,113
	Total Number of Exams	18,414	25,519	477,786	20,380	239,544	256,227	444,646	104,653	170,077	203,895	89,412	2,036	139,519	3,955,602
	Mean Score	3.01	3.33	2.77	3.01	3.17	2.65	2.77	3.73	2.80	2.88	2.95	3.23	3.32	2.89
	Standard Deviation	1.31	1.03	1.19	1.38	1.42	1.29	1.28	1.45	1.34	1.01	1.37	1.22	1.36	1.32
	Total Schools	2,961	3,969	11,340	1,225	6,868	8,139	12,138	6,365	7,319	10,128	5,630	343	7,346	18,820

* The scores, total number of exams, mean score, and standard deviation for each comparable group represent all exams taken by students in that group. Therefore, data for exam subjects not offered at this school may still be included in the Total Exams column.

This table shows the total number of students, by education level, who took AP Exams at your school. If you apply filter options to customize this report, the data in this table will not change. It is available in each school summary report as a reference.

Students by Education Level

Comparable Group	Total Schools	Total Students	Unknown	No Longer in High School	12th Grade	11th Grade	10th Grade	9th Grade	<9th Grade
Mary D Bradford High School	1	132	5		80	44	3		
Wisconsin	455	36,884	438	12	16,830	13,785	5,143	671	5
United States	17,414	2,170,347	39,539	867	827,232	802,830	391,411	102,212	6,256
Global	18,820	2,225,575	40,656	2,574	855,318	821,368	396,525	102,841	6,293

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



AP School Summary with Comparable Groups (2013)

Print / Download Options

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

▼ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Harborside Academy (501004)

	Score	Eng Lang Comp	Eng Lit Comp	US Gov Pol	Worl Hist	Calc AB	Biol	Env Sci	Span Lang	Total Exams*
School (501004)	5	1		2		3		2	1	9
	4	4	1	6		3		6		20
	3	4		12		2	1	1		20
	2	6		14				2		22
	1	1		9	1	3		5		19
	Total Number of Exams	16	1	43	1	11	1	16	1	90
	Mean Score	2.88	4.00	2.49	1.00	3.27	3.00	2.88	5.00	2.76
	Standard Deviation	1.09	0.00	1.12	0.00	1.62	0.00	1.54	0.00	1.29
	Total Schools	1	1	1	1	1	1	1	1	1
Wisconsin	5	739	452	446	89	1,293	206	122	196	9,439
	4	1,231	1,376	568	259	1,126	881	375	238	14,500
	3	2,129	2,607	1,054	539	1,131	1,533	228	229	17,657
	2	1,596	2,105	862	584	719	980	307	201	12,909
	1	378	299	447	302	1,272	132	179	168	6,970
	Total Number of Exams	6,073	6,839	3,377	1,773	5,541	3,732	1,211	1,032	61,475
	Mean Score	3.06	2.94	2.91	2.58	3.08	3.01	2.96	3.09	3.11
	Standard Deviation	1.09	0.97	1.21	1.09	1.48	0.93	1.25	1.35	1.23
	Total Schools	224	313	156	77	342	252	82	125	455
United States	5	47,958	28,599	28,745	13,159	63,726	10,708	9,313	33,469	532,885
	4	76,100	71,087	36,460	30,896	49,126	42,415	27,381	35,241	762,427
	3	134,709	119,427	66,728	66,924	47,287	71,813	19,725	27,467	957,159
	2	140,858	120,637	63,506	69,258	30,819	58,645	29,781	22,731	862,748
	1	71,905	40,160	60,208	47,943	80,795	14,989	31,208	18,937	732,055
	Total Number of Exams	471,530	379,910	255,647	228,180	271,753	198,570	117,408	137,845	3,847,274
	Mean Score	2.76	2.81	2.65	2.53	2.94	2.88	2.61	3.30	2.87
	Standard Deviation	1.19	1.09	1.29	1.13	1.56	1.01	1.31	1.36	1.31



AP School Summary with Comparable Groups (2013)

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

♥ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Score		Eng Lang Comp	Eng Lit Comp	US Gov Pol	Worl Hist	Calc AB	Biol	Env Sci	Span Lang	Total Exams*
United States	Total Schools	10,860	12,853	8,035	5,458	12,618	9,517	4,674	7,145	17,414
Global	5	48,920	29,382	28,841	13,505	67,779	11,185	9,455	34,631	566,527
	4	77,540	72,659	36,549	31,498	51,436	44,024	27,714	35,522	788,515
	3	136,441	121,601	66,863	67,743	49,103	73,866	19,937	27,573	978,314
	2	142,338	122,377	63,625	69,767	31,850	59,674	30,034	22,798	876,133
	1	72,547	40,500	60,349	48,162	83,295	15,146	31,371	18,995	746,113
	Total Number of Exams	477,786	386,519	256,227	230,675	283,463	203,895	118,511	139,519	3,955,602
	Mean Score	2.77	2.81	2.65	2.53	2.96	2.88	2.61	3.32	2.89
	Standard Deviation	1.19	1.09	1.29	1.14	1.56	1.01	1.31	1.36	1.32
	Total Schools	11,340	13,459	8,139	5,737	13,536	10,128	4,865	7,346	18,820

* The scores, total number of exams, mean score, and standard deviation for each comparable group represent all exams taken by students in that group. Therefore, data for exam subjects not offered at this school may still be included in the Total Exams column.

This table shows the total number of students, by education level, who took AP Exams at your school. If you apply filter options to customize this report, the data in this table will not change. It is available in each school summary report as a reference.

Students by Education Level

Comparable Group	Total Schools	Total Students	Unknown	No Longer in High School	12th Grade	11th Grade	10th Grade	9th Grade	<9th Grade
Harborside Academy	1	65	1		22	42			
Wisconsin	455	36,884	438	12	16,830	13,785	5,143	671	5
United States	17,414	2,170,347	39,539	867	827,232	802,830	391,411	102,212	6,256
Global	18,820	2,225,575	40,656	2,574	855,318	821,368	396,525	102,841	6,293

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



AP School Summary with Comparable Groups (2013)

Print / Download Options

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Indian Trail High School And Academy (501006)

	Score	Stu Art Draw	Eng Lang Comp	Eng Lit Comp	Psyc	US Gov Pol	US Hist	Worl Hist	Calc BC	Stat	Biol	Chem	Env Sci	Total Exams*
School (501006)	5		6		4	9	2		2		1			24
	4		14		13	10	7	3			3	2		52
	3	1	28		11	18	5	12	2	1	4		1	83
	2	3	15	2	9	13	7	22	2	3	2	3		81
	1		3		12	8	1	10	8					42
	Total Number of Exams	4	66	2	49	58	22	47	14	4	10	5	1	282
	Mean Score	2.25	3.08	2.00	2.76	2.98	3.09	2.17	2.00	2.25	3.30	2.80	3.00	2.77
	Standard Deviation	0.50	1.00	0.00	1.32	1.26	1.11	0.84	1.47	0.50	0.95	1.10	0.00	1.17
	Total Schools	1	1	1	1	1	1	1	1	1	1	1	1	1
Wisconsin	5	36	739	452	2,103	446	734	89	703	397	206	385	122	9,439
	4	41	1,231	1,376	2,537	568	1,785	259	359	755	881	600	375	14,500
	3	104	2,129	2,607	1,841	1,054	1,687	539	395	889	1,533	643	228	17,657
	2	40	1,596	2,105	1,019	862	1,749	584	147	644	980	457	307	12,909
	1	1	378	299	998	447	671	302	250	355	132	581	179	6,970
	Total Number of Exams	222	6,073	6,839	8,498	3,377	6,626	1,773	1,854	3,040	3,732	2,666	1,211	61,475
	Mean Score	3.32	3.06	2.94	3.44	2.91	3.02	2.58	3.60	3.06	3.01	2.91	2.96	3.11
	Standard Deviation	0.97	1.09	0.97	1.30	1.21	1.18	1.09	1.40	1.20	0.93	1.36	1.25	1.23
	Total Schools	56	224	313	222	156	299	77	146	174	252	189	82	455
United States	5	2,447	47,958	28,599	48,954	28,745	46,699	13,159	43,570	20,611	10,708	23,892	9,313	532,885
	4	3,287	76,100	71,087	61,950	36,460	95,065	30,896	15,793	33,242	42,415	27,982	27,381	762,427
	3	6,996	134,709	119,427	45,827	66,728	95,510	66,924	17,443	41,045	71,813	25,124	19,725	957,159
	2	3,140	140,858	120,637	30,452	63,506	119,658	69,258	5,510	31,074	58,645	20,123	29,781	862,748
	1	495	71,905	40,160	46,192	60,208	85,034	47,943	13,034	38,752	14,989	35,566	31,208	732,055
	Total Number of Exams	16,365	471,530	379,910	233,375	255,647	441,966	228,180	95,350	164,724	198,570	132,687	117,408	3,847,274
	Mean Score	3.25	2.76	2.81	3.16	2.65	2.77	2.53	3.75	2.79	2.88	2.88	2.61	2.87
	Standard Deviation	1.02	1.19	1.09	1.41	1.29	1.27	1.13	1.43	1.34	1.01	1.46	1.31	1.31



AP School Summary with Comparable Groups (2013)

Print / Download Options

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Score		Stu Art Draw	Eng Lang Comp	Eng Lit Comp	Psyc	US Gov Pol	US Hist	Worl Hist	Calc BC	Stat	Biol	Chem	Env Sci	Total Exams*
United States	Total Schools	3,355	10,860	12,853	6,379	8,035	11,834	5,458	5,822	6,943	9,517	7,739	4,674	17,414
Global	5	2,574	48,920	29,382	50,832	28,841	47,302	13,505	47,965	21,674	11,185	26,533	9,455	566,527
	4	3,447	77,540	72,659	63,603	36,549	95,755	31,498	16,895	34,572	44,024	30,082	27,714	788,515
	3	7,237	136,441	121,601	46,781	66,863	96,015	67,743	18,775	42,159	73,866	26,329	19,937	978,314
	2	3,221	142,338	122,377	31,042	63,625	120,123	69,767	5,962	31,897	59,674	20,879	30,034	876,133
	1	510	72,547	40,500	47,286	60,349	85,451	48,162	15,056	39,775	15,146	36,434	31,371	746,113
	Total Number of Exams	16,989	477,786	386,519	239,544	256,227	444,646	230,675	104,653	170,077	203,895	140,257	118,511	3,955,602
	Mean Score	3.26	2.77	2.81	3.17	2.65	2.77	2.53	3.73	2.80	2.88	2.92	2.61	2.89
	Standard Deviation	1.03	1.19	1.09	1.42	1.29	1.28	1.14	1.45	1.34	1.01	1.47	1.31	1.32
	Total Schools	3,495	11,340	13,459	6,868	8,139	12,138	5,737	6,365	7,319	10,128	8,405	4,865	18,820

* The scores, total number of exams, mean score, and standard deviation for each comparable group represent all exams taken by students in that group. Therefore, data for exam subjects not offered at this school may still be included in the Total Exams column.

This table shows the total number of students, by education level, who took AP Exams at your school. If you apply filter options to customize this report, the data in this table will not change. It is available in each school summary report as a reference.

Students by Education Level

Comparable Group	Total Schools	Total Students	Unknown	No Longer in High School	12th Grade	11th Grade	10th Grade	9th Grade	<9th Grade
Indian Trail High School And Academy	1	180	3		30	99	47	1	
Wisconsin	455	36,884	438	12	16,830	13,785	5,143	671	5
United States	17,414	2,170,347	39,539	867	827,232	802,830	391,411	102,212	6,256
Global	18,820	2,225,575	40,656	2,574	855,318	821,368	396,525	102,841	6,293

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



AP School Summary with Comparable Groups (2013)

Print / Download Options

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Lakeview Technology Academy (501822)

	Score	Eng Lang Comp	Eng Lit Comp	US Gov Pol	Calc AB	Calc BC	Fren Lang	Total Exams*
School (501822)	5			1	4			5
	4		2	1	2			5
	3		12	7	3			22
	2	1	24	12	3			40
	1		4	6	7	1	1	19
	Total Number of Exams	1	42	27	19	1	1	91
	Mean Score	2.00	2.29	2.22	2.63	1.00	1.00	2.31
	Standard Deviation	0.00	0.71	0.97	1.61	0.00	0.00	1.04
	Total Schools	1	1	1	1	1	1	1
Wisconsin	5	739	452	446	1,293	703	29	9,439
	4	1,231	1,376	568	1,126	359	50	14,500
	3	2,129	2,607	1,054	1,131	395	83	17,657
	2	1,596	2,105	862	719	147	44	12,909
	1	378	299	447	1,272	250	12	6,970
	Total Number of Exams	6,073	6,839	3,377	5,541	1,854	218	61,475
	Mean Score	3.06	2.94	2.91	3.08	3.60	3.18	3.11
	Standard Deviation	1.09	0.97	1.21	1.48	1.40	1.07	1.23
	Total Schools	224	313	156	342	146	46	455
United States	5	47,958	28,599	28,745	63,726	43,570	3,239	532,885
	4	76,100	71,087	36,460	49,126	15,793	4,811	762,427
	3	134,709	119,427	66,728	47,287	17,443	6,537	957,159
	2	140,858	120,637	63,506	30,819	5,510	3,685	862,748
	1	71,905	40,160	60,208	80,795	13,034	1,029	732,055
	Total Number of Exams	471,530	379,910	255,647	271,753	95,350	19,301	3,847,274
	Mean Score	2.76	2.81	2.65	2.94	3.75	3.29	2.87
	Standard Deviation	1.19	1.09	1.29	1.56	1.43	1.11	1.31



AP School Summary with Comparable Groups (2013)

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

✓ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

	Score	Eng Lang Comp	Eng Lit Comp	US Gov Pol	Calc AB	Calc BC	Fren Lang	Total Exams*
United States	Total Schools	10,860	12,853	8,035	12,618	5,822	3,013	17,414
Global	5	48,920	29,382	28,841	67,779	47,965	4,131	566,527
	4	77,540	72,659	36,549	51,436	16,895	5,572	788,515
	3	136,441	121,601	66,863	49,103	18,775	6,985	978,314
	2	142,338	122,377	63,625	31,850	5,962	3,778	876,133
	1	72,547	40,500	60,349	83,295	15,056	1,045	746,113
	Total Number of Exams	477,786	386,519	256,227	283,463	104,653	21,511	3,955,602
	Mean Score	2.77	2.81	2.65	2.96	3.73	3.37	2.89
	Standard Deviation	1.19	1.09	1.29	1.56	1.45	1.12	1.32
	Total Schools	11,340	13,459	8,139	13,536	6,365	3,329	18,820

* The scores, total number of exams, mean score, and standard deviation for each comparable group represent all exams taken by students in that group. Therefore, data for exam subjects not offered at this school may still be included in the Total Exams column.

This table shows the total number of students, by education level, who took AP Exams at your school. If you apply filter options to customize this report, the data in this table will not change. It is available in each school summary report as a reference.

Students by Education Level

Comparable Group	Total Schools	Total Students	Unknown	No Longer in High School	12th Grade	11th Grade	10th Grade	9th Grade	<9th Grade
Lakeview Technology Academy	1	54	2		22	28	2		
Wisconsin	455	36,884	438	12	16,830	13,785	5,143	671	5
United States	17,414	2,170,347	39,539	867	827,232	802,830	391,411	102,212	6,256
Global	18,820	2,225,575	40,656	2,574	855,318	821,368	396,525	102,841	6,293

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



AP School Summary with Comparable Groups (2013)

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

▼ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

Tremper High School (500998)

	Score	Mus Theo	Stu Art 2D	Stu Art 3D	Stu Art Draw	Eng Lang Comp	Eng Lit Comp	Macr Econ	Micr Econ	Psyc	US Gov Pol	US Hist	Worl Hist	Calc AB	Calc BC	Stat	Biol	Chem	Germ Lang	Span Lang	Total Exams*
School (500998)	5	1				6	4			14	5	3			14		3	2	1		53
	4	3	1	1	2	8	15			35	7	13	1	1	14	4	11	3	1		120
	3	4	1		3	35	19			27	20	7	15		10	3	2	6			152
	2	13		1	1	47	11		1	22	26	8	14		4	3	1	3		2	157
	1	5				2		1	1	28	23	6	2		7			8			83
	Total Number of Exams	26	2	2	6	98	49	1	2	126	81	37	32	1	49	10	17	22	2	2	565
	Mean Score	2.31	3.50	3.00	3.17	2.68	3.24	1.00	1.50	2.88	2.32	2.97	2.47	4.00	3.49	3.10	3.94	2.45	4.50	2.00	2.83
	Standard Deviation	1.05	0.71	1.41	0.75	0.89	0.90	0.00	0.71	1.34	1.16	1.26	0.67	0.00	1.37	0.88	0.75	1.37	0.71	0.00	1.19
	Total Schools	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Wisconsin	5	43	37	7	36	739	452	227	198	2,103	446	734	89	1,293	703	397	206	385	27	196	9,439
	4	41	89	13	41	1,231	1,376	352	375	2,537	568	1,785	259	1,126	359	755	881	600	32	238	14,500
	3	80	143	28	104	2,129	2,607	265	279	1,841	1,054	1,687	539	1,131	395	889	1,533	643	56	229	17,657
	2	68	75	18	40	1,596	2,105	241	190	1,019	862	1,749	584	719	147	644	980	457	35	201	12,909
	1	23	6	4	1	378	299	152	96	998	447	671	302	1,272	250	355	132	581	3	168	6,970
	Total Number of Exams	255	350	70	222	6,073	6,839	1,237	1,138	8,498	3,377	6,626	1,773	5,541	1,854	3,040	3,732	2,666	153	1,032	61,475
	Mean Score	3.05	3.22	3.01	3.32	3.06	2.94	3.21	3.34	3.44	2.91	3.02	2.58	3.08	3.60	3.06	3.01	2.91	3.29	3.09	3.11
	Standard Deviation	1.21	0.96	1.04	0.97	1.09	0.97	1.29	1.19	1.30	1.21	1.18	1.09	1.48	1.40	1.20	0.93	1.36	1.07	1.35	1.23
	Total Schools	61	74	37	56	224	313	91	79	222	156	299	77	342	146	174	252	189	36	125	455
United States	5	3,338	3,221	442	2,447	47,958	28,599	13,669	9,701	48,954	28,745	46,699	13,159	63,726	43,570	20,611	10,708	23,892	1,042	33,469	532,885
	4	3,019	7,664	790	3,287	76,100	71,087	22,960	16,765	61,950	36,460	95,065	30,896	49,126	15,793	33,242	42,415	27,982	1,130	35,241	762,427
	3	4,653	8,520	1,544	6,996	134,709	119,427	17,081	12,022	45,827	66,728	95,510	66,924	47,287	17,443	41,045	71,813	25,124	1,417	27,467	957,159
	2	4,549	4,447	1,084	3,140	140,858	120,637	19,703	9,105	30,452	63,506	119,658	69,258	30,819	5,510	31,074	58,645	20,123	831	22,731	862,748
	1	2,545	867	245	495	71,905	40,160	27,689	11,121	46,192	60,208	85,034	47,943	80,795	13,034	38,752	14,989	35,566	316	18,937	732,055
	Total Number of Exams	18,104	24,719	4,105	16,365	471,530	379,910	101,102	58,714	233,375	255,647	441,966	228,180	271,753	95,350	164,724	198,570	132,687	4,736	137,845	3,847,274
	Mean Score	3.00	3.32	3.02	3.25	2.76	2.81	2.75	3.08	3.16	2.65	2.77	2.53	2.94	3.75	2.79	2.88	2.88	3.37	3.30	2.87
	Standard Deviation	1.31	1.02	1.06	1.02	1.19	1.09	1.41	1.36	1.41	1.29	1.27	1.13	1.56	1.43	1.34	1.01	1.46	1.19	1.36	1.31



AP School Summary with Comparable Groups (2013)

This report compares the AP scores at each school in your district to comparable groups, overall and by individual subject. Comparisons also include total number of exams, mean score, standard deviation, and number of schools per exam for each group.

✔ Data Updated Aug 23, 2013, Report Run Sep 18, 2013

	Score	Mus Theo	Stu Art 2D	Stu Art 3D	Stu Art Draw	Eng Lang Comp	Eng Lit Comp	Maer Econ	Micr Econ	Psyc	US Gov Pol	US Hist	Worl Hist	Calc AB	Calc BC	Stat	Biol	Chem	Germ Lang	Span Lang	Total Exams*
United States	Total Schools	2,858	3,812	1,320	3,355	10,860	12,853	3,865	3,051	6,379	8,035	11,834	5,458	12,618	5,822	6,943	9,517	7,739	1,140	7,145	17,414
Global	5	3,466	3,410	459	2,574	48,920	29,382	15,876	12,267	50,832	28,841	47,302	13,505	67,779	47,965	21,674	11,185	26,533	1,311	34,631	566,527
	4	3,067	7,929	813	3,447	77,540	72,659	25,298	19,333	63,603	36,549	95,755	31,498	51,436	16,895	34,572	44,024	30,082	1,193	35,522	788,515
	3	4,705	8,752	1,572	7,237	136,441	121,601	18,082	13,537	46,781	66,863	96,015	67,743	49,103	18,775	42,159	73,866	26,329	1,444	27,573	978,314
	2	4,600	4,544	1,094	3,221	142,338	122,377	20,764	10,095	31,042	63,625	120,123	69,767	31,850	5,962	31,897	59,674	20,879	835	22,798	876,133
	1	2,576	884	246	510	72,547	40,500	28,937	12,465	47,286	60,349	85,451	48,162	83,295	15,056	39,775	15,146	36,434	319	18,995	746,113
	Total Number of Exams	18,414	25,519	4,184	16,989	477,786	386,519	108,957	67,697	239,544	256,227	444,646	230,675	283,463	104,653	170,077	203,895	140,257	5,102	139,519	3,955,602
	Mean Score	3.01	3.33	3.03	3.26	2.77	2.81	2.80	3.13	3.17	2.65	2.77	2.53	2.96	3.73	2.80	2.88	2.92	3.46	3.32	2.89
	Standard Deviation	1.31	1.03	1.06	1.03	1.19	1.09	1.42	1.37	1.42	1.29	1.28	1.14	1.56	1.45	1.34	1.01	1.47	1.21	1.36	1.32
	Total Schools	2,961	3,969	1,351	3,495	11,340	13,459	4,345	3,558	6,868	8,139	12,138	5,737	13,536	6,365	7,319	10,128	8,405	1,222	7,346	18,820

* The scores, total number of exams, mean score, and standard deviation for each comparable group represent all exams taken by students in that group. Therefore, data for exam subjects not offered at this school may still be included in the Total Exams column.

This table shows the total number of students, by education level, who took AP Exams at your school. If you apply filter options to customize this report, the data in this table will not change. It is available in each school summary report as a reference.

Students by Education Level

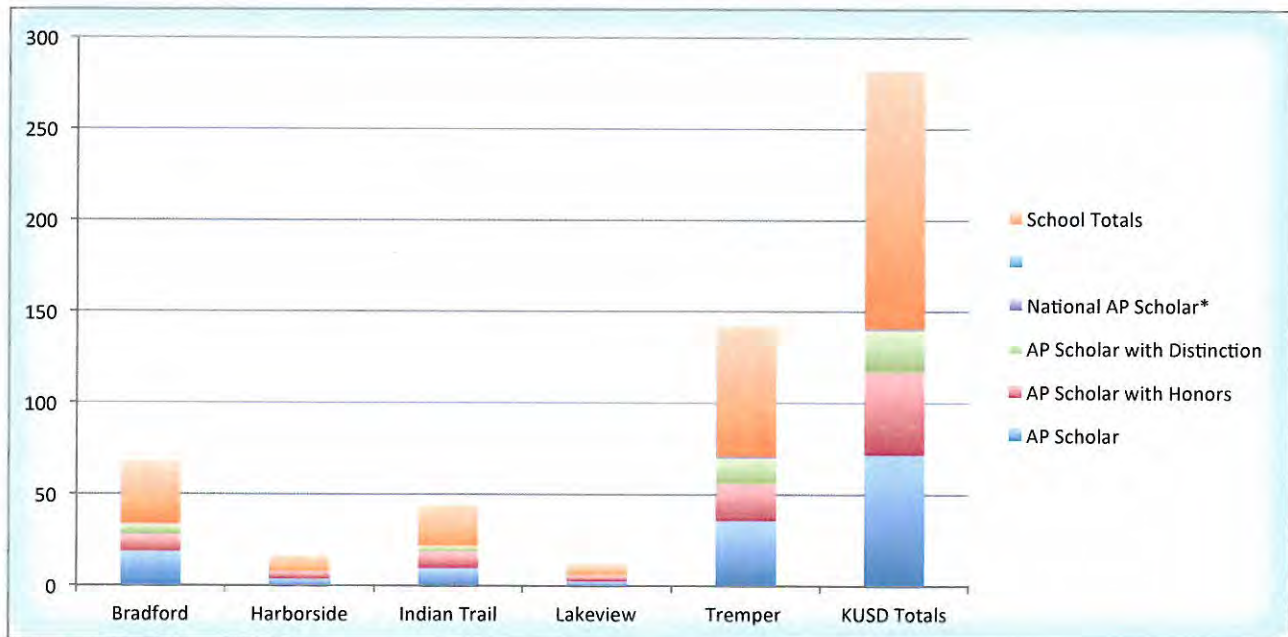
Comparable Group	Total Schools	Total Students	Unknown	No Longer in High School	12th Grade	11th Grade	10th Grade	9th Grade	<9th Grade
Tremper High School	1	314	4		129	142	39		
Wisconsin	455	36,884	438	12	16,830	13,785	5,143	671	5
United States	17,414	2,170,347	39,539	867	827,232	802,830	391,411	102,212	6,256
Global	18,820	2,225,575	40,656	2,574	855,318	821,368	396,525	102,841	6,293

The data in this report differs from other College Board reports, such as *The AP Report to the Nation*, which tracks exams taken by seniors throughout their high school career (cohort-based) and includes public school data only.



AP Scholars in KUSD 2012-2013						
Level/School	Bradford	Harborside	Indian Trail	Lakeview	Tremper	KUSD Totals
AP Scholar	19	4	10	3	36	72
AP Scholar with Honors	9	4	9	3	20	45
AP Scholar with Distinction	6	0	3	0	14	23
National AP Scholar*	0	0	0	0	1	1
						0
School Totals	34	8	22	6	71	141

* Kayla Tollas (Tremper) received National AP Scholar status. She participated in 9 AP exams, passing 8, with an average score of 4.56 (out of 5 possible).



This page intentionally left blank