

REGULAR MONTHLY BOARD MEETING

September 26, 2006 7:00 P.M.

Edward Bain School of Language and Art 2600-50th Street Kenosha, Wisconsin

SCHOOL PROSPRICE OF PROSPRICE O

KENOSHA UNIFIED SCHOOL BOARD

REGULAR SCHOOL BOARD MEETING Edward Bain School of Language and Art September 26, 2006 7:00 P.M.

AGENDA

I.	Pled	ge of Allegiance		AGLINDA				
II.	Roll	Call of Members						
III.	Awa	rds, Board Correspor	ndence, Meetings and Appointments					
IV.	Edw	ard Bain School of La	anguage and Art Presentation					
V.	Adm	inistrative and Super	visory Appointments					
VI.	Legislative Report Views and Comments by the Public							
VII.	View	s and Comments by	the Public					
VIII.	Response and Comments by the Board of Education							
IX.	Rem	arks by the Presiden	t					
X.	Remarks by the President Superintendent's Report							
XI.	Strategic Planning Update							
XII.	Consent Agenda							
	A.	Consent/Receive	Strategic Planning Implementation Team #4 Update (Also see separate appendices)	Pages 1-4				
	B.	Consent/Approve	Proposal to Submit Phase Two of a Charter School Planning Grant	Pages 5-6				
	C.	Consent/Approve	Core Values – Policy 6120 (Second Reading)	Page 7-8				
	D.	Consent/Approve	City of Kenosha - Project Proposal Community Development Block Grant Program	Pages 9-11				

XII. Consent Agenda - Continued

	E.	Consent/Approve	Waiver of Policy 1330 - Use of School District Facilities
	F.	Consent/Approve	Principal Designee - Lincoln/DurkeePages 14-15
	G.	Consent/Approve	Head Start Miscellaneous Salary SchedulePages 16-17
	H.	Consent/Approve	Donations to the DistrictPage 18
	I.	Consent/Approve	Recommendations Concerning Appointments, Leaves of Absence, Retirements and ResignationsPage 19
	J.	Consent/Approve	Minutes of 8/22/06 and 8/29/06 Special Meetings and Executive Sessions, 8/29/06 and 9/5/06 Special Meetings, 9/11/06 Public Hearing on Budget and Annual Meeting of Electors and 8/22/06 Regular Meeting
	K.	Consent/Approve	Summary of Receipts, Wire Transfers and Check RegistersPages 35-36
XIII.	Old I	Business	
	A.	Discussion/Action	Expansion of Pre-K Options For 4-Year OldsPages 37-40
	B.	Discussion/Action	2006-2007 Short Term BorrowingPages 41-42
	C.	Discussion/Action	Design and Cost Estimate For Durkee and Lincoln Replacement SchoolPages 43-49

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XIII.	Old Business - Continued						
	D.	Discussion/Action	Utility Budget, Energy Saving Program, and Fuel Cost Reserve Account Update and Recommendations				
XIV.	New	Business					
	A.	Discussion/Action	Proposed Agreement: City of Kenosha With Kenosha Unified School District No. 1 Regarding School Resource Officers				
XV.	Link to Additional Documents For This Agenda (Documents Added After Agenda was Printed)						
XVI.	Other Business as Permitted by Law						
XVII.	Tentative Schedule of Reports, Events and Legal Deadlines For School Board (September-October)						
XVIII.	Predetermined Time and Date of Adjourned Meeting, If Necessary						

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Kenosha Unified School District No. 1 Kenosha, Wisconsin

September 26, 2006

STRATEGIC PLANNING IMPLEMENTATION TEAM IV UPDATE

Strategy IV—We will ensure that staff is implementing the district curriculum and using effective instructional strategies as well as data to help students demonstrate proficiency on district and standardized assessments.

Update on Progress and Timelines

The charts in the appendix reflect progress on the specific results identified for 2005-06. Significant work was done by teacher teams during the last two weeks of June 2006, resulting in new materials for August 2006 inservices. These materials include the new documents of standards, benchmarks, and most essential benchmarks in English/language arts and math, which were approved by the Board in June 2006. Common assessments in language arts and math were also identified and developed. As part of the 6-12 math adoption, every math course (with the exception of probability and statistics, trigonometry, and math analysis) now has a common syllabus, curriculum maps, pacing guides, and common assessments.

Budget

The 2006-07 budget includes a budget amount for reading assessments. We are continuing the search for a commercial assessment that is not bound to a specific reading program, and that includes higher-level questions and balances narrative and informational text passages. There will also be budget impact from photocopying of common assessments. This may exceed our current copying budget, but is difficult to estimate at this time.

Staff Persons Leading this Strategy

The co-chairs for the implementation of Strategy IV are Edie Holcomb and Timothy Miller.

Next Steps

STRATEGY IV.1—STUDENT INFORMATION SYSTEM

The Action Steps IV.1.7 through IV.1.16 involve the actual specifications, planning, piloting, and implementation of the new student information system. There is a need, as a result of the purchase and specifications inherent in the new system, to look at a change in these action steps to reflect accurately the actual work being done to implement, which may look different from the original action steps proposed. The annual update to Strategy IV will include discussion about these steps and the dates connected to the continuum from pilot to implementation.

STRATEGY IV.2—USE OF DATA

The use of data and the Wisconsin Knowledge and Concepts Examination (WKCE) information in the school improvement planning process is ongoing. Action Steps IV.2.2 through IV.2.12 involve the process for analyzing data, using it to develop specific goals for school improvement relative to student achievement, and reviewing the success in meeting those goals annually. With the advent of the Strategic Planning Site Plan process, schools are now engaged in site plans that address goals for student learning. Currently, the blending of the previous school improvement planning process with the new site plans is being discussed as well as how to best communicate those plans to the community at large and, specifically, the families of our students.

STRATEGY IV.3, 4, AND 5

The newest work in Professional Development is the beginning of the New Administrator Induction program. Five new principals participated in the first New Administrator Induction sessions. They were very grateful for the topics covered in a small group and prior to the general administrator sessions at Quest. Mentors have been assigned and are supporting the new principals in these critical first weeks.

STRATEGY IV.6—MATHEMATICS

Teachers will be implementing new standards documents and common assessments K-12. On August 30, 2006, all teachers will be introduced to this body of work in school-based sessions, which were district-prepared and will be delivered by the principals.

STRATEGY IV.7—LANGUAGE ARTS

Teachers will be implementing new standards documents and common assessments K-12. On August 30, 2006, all teachers will be introduced to this body of work in school-based sessions, which were district-prepared and will be delivered by the principals.

STRATEGY IV.8—SCIENCE

In coordination with the scheduled adoption process, teacher teams will review and revise standards and benchmarks to align with the WKCE assessment framework. Potential materials will be identified for piloting in the spring and fall of 2007.

STRATEGY IV.9—SOCIAL STUDIES

Middle school teachers will provide input on the new curriculum maps and identify most essential benchmarks. High school teacher teams will align existing standards with the WKCE assessment framework and identify most essential benchmarks.

STRATEGY IV.10

During 2006-07 a standard format for unit and lesson plans will be identified. Examples will be collected from teachers who have found their format useful in their classrooms and schools. Other models and software will also be explored.

STRATEGY IV.11

Action Steps IV.11.1 through IV.11.14 involve the ongoing work of fine tuning the teacher evaluation tool and professionally developing principals in the performance assessment, goal setting, and growth planning on an annual basis. The rubric is in place, has been used for one year, and is being reviewed as we begin its second year of implementation. Continuous training will occur.

STRATEGY IV.12

Action Steps IV.12.1 through IV.12.14 respond to the need for an effective evaluation instrument for administrators. An instrument has been developed and is in the process of final editing before it is ready to pilot for this year. It is designed to align with the Wisconsin

Department of Public Instruction Administrative Standards as well as other noteworthy instruments developed through research-based organizations on effective administration to ensure student success in schools.

Recommendation

Administration presented this Strategic Planning Implementation Team IV Update to the Curriculum/Program Committee, which voted to move the update to the consent agenda of the regular board meeting on September 26, 2006.

Dr. R. Scott Pierce Superintendent of Schools

Dr. Edie Holcomb Executive Director of Instructional Services/Implementation Team Co-Chair

Mr. Timothy Miller Executive Director of School Leadership 2/Implementation Team Co-Chair

Link to Appendix

Kenosha Unified School District No. 1 Kenosha, Wisconsin

September 26, 2006

PROPOSAL TO SUBMIT PHASE TWO OF A CHARTER SCHOOL PLANNING GRANT

Background:

As work continues to address overcrowding as well as to provide alternative educational opportunities for students in our district, we presented and received approval from the Board on May 23rd 2006 to write a first phase planning grant for a K-8 Charter School with an emphasis on the use of technology as a tool for delivering district curriculum. This grant received full funding from WI Department of Public Instruction on August 17, 2006.

When an outreach was provided to allow potential charter school advocates, or leaders who wished to explore an instrumentality charter school, one of the more thorough responses came from a trio of dedicated teachers who wish to pursue a grant to plan a K-8 school, called Kenosha School of Technology Enhanced Curriculum (K-TEC).

The teachers: Dr. Angela Andersson, Sarah McMillian and Lynette Powers developed both a concept and a comprehensive plan to provide K-8 students with a cutting-edge use of technology integration in order for students to explore their world of learning in a way that will allow them to fully thrive in the digital age. With a focus on Digital Age Literacy, Inventive Thinking, Effective Communication Skills and High Productivity, they will address and develop in their students those 21st Century Skills. This can be done in the context of delivering the district curriculum in a technologically enhanced manner.

Intent / Purpose:

Their primary intent, which is a result statement of Strategy III, is to pursue a planning grant for the purpose of developing the instrumentality charter school described above. A by-product of this potential charter would be a decrease in enrollment in our overcrowded elementary schools, as the ever-increasing class sizes put a strain on the instructional opportunities and learning potential for a number of our students. These students would have an opportunity to attend an elementary charter that is unique to any other in our district. It would also allow us to expand the opportunities for learning to include students who may be otherwise disengaged (which also addresses Strategy VII – the disengaged student).

We would like to receive approval for these teachers to write the second phase of a planning grant for this K-8 charter school. This grant opportunity has a deadline of October 1st and, if awarded, would provide \$40,000 and the opportunity to plan this school with a target date to open in the Fall of 2007.

Budget

All budget expenditures will be directed through Kenosha Unified School District #1. All district budget procedures will be followed while making expenditures. Standard accounting procedures will be used to keep track of expenditures and all receipts will be submitted for approval.

- Potential receipt of a grant for \$40,000 to begin planning for a K-8 charter school.
- Expenditures: extended year contracts for the purpose of teacher training and curriculum writing, purchase of training materials and supplies, and technology equipment.

Staff Persons Requesting Planning Grant

Dr. Angela Andersson, teacher Sarah McMillian, teacher Lynette Powers, teacher

Next Steps

■ If approved, the teachers above would begin work on the Planning Grant for submission on Oct. 1, 2006 to the Department of Public Instruction. They would then develop the necessary steps in the process of planning this charter school for Kenosha Unified.

Recommendation:

At its September 12, 2006 meeting, the Curriculum/Program Standing Committee voted to forward this report to the full Board for consideration. Administration recommends that the School Board grant approval to write the second phase of a planning grant to the Department of Public Instruction for a charter K-8 school, now known as Kenosha School of Technology Enhanced Curriculum (K-TEC).

Dr. R. Scott Pierce Superintendent of Schools

Mr. Tim Miller
Executive Director of School Leadership

September 26, 2006

CORE VALUES POLICY 6120

The Kenosha Unified School District mission empowers all students to reach their unique capabilities, contribute to our community, and compete in a global society.

Strategy 5 stresses the development and implementation of plans to model, reinforce, and recognize responsible, respectful, and ethical behavior by everyone. Team members met on three occasions to develop the proposed 9 Core Values. The Adoption of a set of Core Values represents completion of the first action step in Strategy 5 implementation.

Attached is Core Values Policy 6120 for the committee's review and recommendation.

Administrative Recommendation:

At its August 8, 2006 meeting, the Personnel/Policy Committee moved to forward Policy 6120 to the Board of Education for a first reading. The Board approved the policy on a first reading at its September 26, 2006 regular meeting. Administration recommends that the Board approve Policy 6120 – Core Values as a second reading this evening.

Dr. R. Scott Pierce, Ed.D. Superintendent of Schools

Kathryn Lauer Director of Special Education

Joe Kucak (Strategy 5 Co-leader) Coordinator of Student Support

Lisa KC (Strategy 5 Co-leader) Principal, Grant Elementary School

POLICY 6120 CORE VALUES

The following core values, with corresponding definitions, are adopted to empower all students to reach their unique capabilities, contribute to the community, and compete in a global society. District staff and students are expected to model, reinforce, and recognize these core values in all aspects of district work.

- <u>Citizenship</u>: Patriotic, a sense of pride, actively participating in the community, a sharing of time, talents, and resources
- Compassion: Consideration and acceptance of others, patience, tolerance, and kindness
- Courage: Willingness to take a positive stand, even if one stands alone
- <u>Hope</u>: A sense that a positive outcome is possible even in dire situations, a realistic optimism, faith in each other, perseverance
- Integrity: The quality of being upright, honest, and just in character and actions
- Respect: Honoring appropriate authority, treating others as you would like to be treated
- Responsibility: Accountable, accepting of consequences for one's own actions and decisions
- <u>Self-discipline:</u> Confidence in self, knowing that one is of value and can have a positive impact; developing and taking care of oneself
- Work Ethic: Diligent, productive, valuing a sense of accomplishment, a means to achieve one's goals

LEGAL REF.: Wisconsin Statutes

Section 118.01(2) [Instructional program goals requirements, including those related to lifelong learning and citizenship]

CROSS REF.: 5430, Student Conduct and Discipline

6100, District Vision

6110, Instructional Program Mission and Beliefs

6418, Character Education

District Learning and Content Standards

ADMINISTRATIVE REGULATIONS: None

AFFIRMED:

Kenosha Unified School District No. 1 Kenosha Wisconsin

September 26, 2006

CITY OF KENOSHA - PROJECT PROPOSAL COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM

We are requesting permission to submit, accept, and implement funding from the Carpenter's Home Improvement, Inc. City of Kenosha - Project Proposal Community Development Block Grant Program. This funding is received in the form of reimbursement payments for the Carpentry Career & Technical Education Program. The District has received block grant funding through the Carpenter's Home Improvement, Inc. for the past seven years.

Title of the Grant

The title of the grant is the City of Kenosha – 2007 Community Development Block Grant. The application for funding was received on August 22, 2006 with a due date of September 22, 2006.

Funding Source

The funding source is the City of Kenosha - 2007 Community Development Block Grant.

Time Period Covered by the Grant

The time period for the grant is January 1, 2007 through December 31, 2007.

Purpose of the Grant Application

The 2007 Community Development Block Grant will assist in funding the salary and fringe benefits of the journeyman carpenter in the Kenosha Unified School District No. 1, Carpentry Career & Technical Education Program.

How the Grant Meets the Strategic Plan and Goals of the District

The grant supports the KUSD strategic plan in multiple ways. Math skills needed to succeed later in life enhance our goal in strategy #4 of meeting math standards by 2010. This program engages the students to improve graduation rates, as stated in strategy #7. By assisting various civic groups such as the Girl Scouts and Boys and Girls Club with community initiatives, the students understand the value of service projects as identified in strategy #2. Finally, by working as part of a diverse student group in an actual home building experience they develop respectful and responsible behavior, as identified in strategy #5.

Budget

The salary and benefits of the journeyman carpenter are estimates based upon 2005-2006 wages.

Estimated 2006-2007 Salary and Benefits	\$ 86,257.60
Amount awarded from the grant in 2006	<u>- 62,981.00</u>
Estimated KUSD Responsibility	\$ 23,276.60

Explanation of any District Resources that would be committed as a Result of Receiving the Grant

Although eighty thousand dollars (\$86,000) was requested last year, sixty-two thousand nine hundred eighty one dollars (\$62,981.00) was awarded through the 2006 Community Development Block Grant. These funds are applied toward the salary and benefits of the journeyman carpenter. The remaining cost of the program is incorporated into the Career & Technical Education Department budget. The District also anticipates approximately twenty-five thousand dollars (\$25,000) in revenues from the City of Kenosha for the work completed by students. These revenues are deposited into the District's general fund.

Evaluation Plan with Indication of its Impact on District Benchmarks

The students receive regular evaluation of their work and specific skills must be achieved. The Building Trades Skill Development Program has specific benchmarks that students work to achieve. These benchmarks have been developed by the Wisconsin Building Trades industry, contractors, journeymen, and educators. In addition to the program benchmarks, all City of Kenosha projects must be evaluated and inspected on a regular basis.

Whether it is a Continuation or a New Project

This is a continuation of the Carpentry Career & Technical Education Department Program, which began in April 1991.

Whether the Grant Covers any Items that are already Part of the District's Budget

This grant does not cover items that are already part of the District's budget.

Staff Person(s) in Charge of the Program/Project

Mr. Greg Wright Mr. William J. Greathouse

Career & Technical Education Coordinator Carpentry Career & Technical Education Director

Staff Person(s) who were Involved in the Preparation of the Grant

Mr. Greg Wright Mr. William J. Greathouse

Career & Technical Education Coordinator Carpentry Career & Technical Education Director

Recommendations

At it's September 12, 2006 meeting, the Curriculum/Program Committee moved to recommend that this funding contract be referred to the Board of Education for review, acceptance, and implementation. Administration recommends that the Board grant approval for acceptance and implementation of the Carpenter's Home Improvement, Inc. City of Kenosha - Project Proposal Community Development Block Grant.

Dr. R. Scott Pierce Dr. Edie Holcomb

Superintendent of Schools Executive Director of Instructional Services

Mr. Greg Wright Mr. William J. Greathouse

Career & Technical Education Coordinator Carpentry Career & Technical Education Director

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September 26, 2006

WAIVER OF POLICY 1330 USE OF SCHOOL DISTRICT FACILITIES

The Superintendent is in receipt of a letter from Rev. William Harris, Pastor of Root of Jesus Christian Ministries, requesting a waiver of user fees for use of District facilities. Specifically, he is requesting a waiver of rental and custodial fees in the estimated amount of \$194.00 for use of the Frank Elementary School playground, parking lot and washrooms from noon until 6:00 p.m. on Saturday, August 19, 2006 for a community outreach event. A similar waiver request was approved by the Board in August 2005.

Board Policy 1330.2, Charges for Use of School District Facilities defines requirements for outside groups to use school district facilities. Specifically, Policy 1330.2 states that, "...the Board retains the right to waive or adjust any fees associated with use of District facilities."

RECOMMENDATION

At its September 12, 2006 meeting, the Audit/Budget/Finance Committee recommended approval of this request for waiver of fees for use of the Frank Elementary School grounds on August 19, 2006, and that it be forwarded to the full Board for formal approval.

Dr. R. Scott Pierce Superintendent of Schools



Pastor William M. Harris 2111 56th St. Kenosha, Wisconsin 53140

Telephone 262-654-2040 or 262-945-6263 Fax 262-654-2631

Dear Superintendent Pierce:

My name is Rev. William Harris, and I am the Pastor of Root of Jesus Christian Ministries. Located at 2111-56th street, down the street from Frank Elementary School, and right in the heart of the inner city.

Last year Root of Jesus, First Assembly, Immanuel Baptist, and other churches sponsored a neighborhood Outreach into the Community

We are asking for your help once again, by wavering the rental and custodial fees for Frank School

Last year we gave out over 300 backpacks with school supplies, 3 bikes, 1 electric scooter, food and drinks, along with other prizes which the children won from their participation in various games

We were able to meet these need only though the collective effort from the churches, KUSD, And the business community: and we thank you for your help in making last year's event a huge success

This year we hope to touch even more lives, the event will be held at Frank School on Saturday August 19th 2006 at 3:00p.m.: and will go until 6:00 pm.

We will give away five bikes, and other prizes, along with backpacks filled with school supplies

There will be plenty of food for the children and their families, music and the main message will Be: a firm foundation and the importance of education

Please help us reach these treasures in the darkness and give them the light of hope that is in us

Thank you

Pastor William Harris

AUG TE 2006

SUPERINTENDENT OF SCHOOLS

September 26, 2006

Principal Designee – Durkee/Lincoln

During the transition of Durkee/Lincoln, there may be times when the principal is not available to handle routine activities such as parent complaints, discipline, student monitoring, etc. Therefore, during this time of transition, it is the recommendation of the administration that the principal be allowed to assign and instruct a teacher to handle routine activities in the absence of the building principal. Such assignment will be on a voluntary basis.

Additionally, given the level of responsibility of this assignment, it is recommended that a \$3,000.00 stipend be awarded to the volunteer.

Administration Recommendation:

It is the recommendation of the Administration that the Personnel/Policy Committee review the attached temporary job description and forward to the Board of Education for approval.

POSITION DESCRIPTION

POSITION TITLE:

PRINCIPAL DESIGNEE - LINCOLN AND DURKEE

REPORTS TO:

School Principal of Durkee/Lincoln

PRIMARY FUNCTION:

To assume responsibilities assigned by the principal for the development and implementation of behavioral management and instructional services within the school.

ESSENTIAL PERFORMANCE RESPONSIBILITIES:

- Respond to parent complaints or concerns when principal is out of the building.
- Respond to staff regarding student issues when principal is out of the building.
- Process discipline referrals including contacting parents provide follow-up information via email to inform staff of resolution when the principal is not in the building.
- Assist with monitoring students assigned who are experiencing difficulty when the principal is out of the building.
- Assist the principal in the coordination of fire, tornado, and safety drills.
- Complete other duties as assigned by the principal.

SALARY: \$3,000 Stipend

EVALUATION: Principal

CREATED: August 1, 2006

Revised 8-9-06

September 26, 2006

Head Start Miscellaneous Salary Schedule

Head Start currently has two categories of miscellaneous employees; Family Service Providers and Pre-School Associates. After reviewing the salary schedule, structure of the program, educational requirements and evaluation of the job responsibilities, it was discovered that the current salary schedule does not provide retention or educational incentives or rewards, nor does it provide salary increases based upon seniority or education like the other Head Start employees receive. To remain competitive and consistent with Head Start practices, a proposed Head Start Miscellaneous Salary structure is recommended.

Administrative Recommendation

At its September 12, 2006 meeting, the Personnel/Policy Standing Committee voted to forward the proposed Head Start Miscellaneous Salary Schedule to the full Board for consideration. Administration recommends that the Board approve the proposed Head Start Miscellaneous Salary Structure contained on the following page.

R. Scott Pierce, Ed. D. Superintendent of Schools

Sheronda Glass, Executive Director Human Resources

Belinda Grantham Director, Head Start

Head Start Miscellaneous Pay Scale

Family Service Providers

	Hourly Rate	Annual	Length
Base pay	12.60	\$ 17,766	Years 1, 2 & 3
3% increase	12.98	\$ 18,302	Years 4 & 5
2% increase	13.24	\$ 18,668	Years 6, 7, 8, 9
5% increase	13.91	\$ 19,613	Years 10 - ?

Family Service Credential = Head Start will pay for the coursework + \$200 lump sum

Associates Degree in Family Services/Social Work = additional 1% increase in hourly wage

Bachelor's Degree in Family Services/Social Work = additional 2% increase in hourly wage

Pre-School Associates

	Hourly Rate	Annual	Length
Base pay	14.75	20,798	Years 1,2 & 3
3% increase	15.20	21,432	Years 4 & 5
2% increase	15.51	21,869	Years 6, 7, 8, 9
5% increase	16.63	23,448	Years 10 - ?

Associates Degree in Early Childhood Education = additional 1% increase in hourly wage

Bachelor's Degree in Early Childhood Education = additional 3% increase in hourly wage

September 26, 2006

DONATIONS TO THE DISTRICT

The District has received the following donations:

- 1. The Kenosha Lions Club donated \$750 to Stocker Elementary School for Braille books for visually impaired students.
- 2. Horizon Milling donated \$500 be used for school supplies at McKinley Elementary School.
- 3. Brookside Resident Council donated \$228 and two boxes of school supplies, value unknown, to the children of the District.
- 4. Pleasant Prairie RecPlex donated three boxes of school supplies, valued at \$100, to the District.

Administrative Recommendation

Administration requests the Board of Education approve acceptance of the above listed gift(s), grant(s) or bequest(s) as per Board Policy 3280, to authorize the establishment of appropriate accounts to monitor fiscal activity, to amend the budget to reflect this action and to publish the budget change per Wisconsin Statute 65.90(5)(a).

R. Scott Pierce Superintendent of Schools

board\donations report 9-26-06.doc

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Action	Board Date	Code	Staff	Employee Last Name	Employee First Name	School/Dept	Position	Effective Date	Salary or Hourly Rate	Reason	Letter or Contract
Appointment	09/26/06		Miscellaneous	Aguilera	Elisa	Chavez Learning Station/H		08/30/06		New Hire	
Appointment Appointment	09/26/06 09/26/06		Instructional Miscellaneous	Andrysiak Armstrong	Katherine Judy	Edward Bain School of Lan Paideia Academy	Bilingual - Grade 5 Student Support	08/30/06 08/30/06	42,120.00	New Hire New Hire	Contract
Appointment	09/26/06		Instructional	Bieri	Brian	Wilson Elementary	Bilingual 4/5 Grade		37,566.00		Contract
Appointment	09/26/06		Instructional	Bottoms	Jennifer	Hillcrest	Cross Categorical - E.D.		45,105.00		Letter
Appointment	09/26/06		Instructional	Conlon	Brenna	School Leadership	Speech & Language Pathologist		32,456.00		Letter
Appointment	09/26/06		Instructional	Covelli	Cynthia	Fine Arts	Elementary Music		35,416.00		Contract
Appointment Appointment	09/26/06 09/26/06		Instructional Miscellaneous	Crawford Fields	Michelle Vivienne	Jefferson Elementary Paideia Academy	Grade 1 Student Support	08/30/06	33,936.00	New Hire New Hire	Letter
Appointment	09/26/06		Instructional	Gagliardi	Bernadette	Stocker Elementary	1st Grade - Job Share		24,969.50		Letter
Appointment	09/26/06		Educ. Assistant		Matthew	Indian Trail Academy	Security/R&D	09/04/06		New Hire	Lotto
Appointment	09/26/06		Instructional	Gram	Irene	Grant Elementary	Title I Resource		32,456.00		Contract
Appointment	09/26/06		Instructional	Hernandez, J		Bradford High School	Bilingual Math		33,936.00		Letter
Appointment	09/26/06		Instructional	Houghton	Nicole	Mahone Middle School Indian Trail Academy	Math		38,956.00 32,456.00		Contract
Appointment Appointment	09/26/06 09/26/06		Instructional Instructional	Konitzer Kroetz	Tammy Josh	Student Support	English Teacher Social Worker		41,369.00		Letter Contract
Appointment	09/26/06		Instructional	Letarte	Major Lee	Indian Trail Academy	JROTC-Senior Army Instructor		56,982.00		Letter
Appointment	09/26/06		Instructional	Mainland	Melissa	Strange Elementary Schoo			32,456.00		Contract
Appointment	09/26/06		Instructional	Maurer	Kyle	McKinley Middle School	English - 6th Grade		32,456.00		Letter
Appointment	09/26/06		Instructional	McCarthy	Diana	Student Support	Social Worker		51,340.00		Letter
Appointment	09/26/06		Educ. Assistant		Linda	Indian Trail Academy	Security/R&D	09/04/06		New Hire	Contract
Appointment Appointment	09/26/06 09/26/06		Instructional Instructional	Metzler Miller	Tracy Heather	Bradford High School Bose Elementary	Science K-1 SAGE		32,456.00 15,903.44		Contract Contract
Appointment	09/26/06		Instructional	Mitchell	Michele	Student Support	Social Worker		48,220.00		Letter
Appointment	09/26/06		Instructional	Mulligan	Julie	LakeView Technology Acad			50,209.00		Letter
Appointment	09/26/06		Instructional	Parrish	Michelle	McKinley Middle School	Science - 7th Grade	08/30/06	34,429.00	New Hire	Letter
Appointment	09/26/06		Instructional	Radewan	Mary	Pleasant Prairie Elementar			53,951.00		Contract
Appointment	09/26/06		Instructional	Rizzo	Louisa	Bose Elementary	Grade 3 SAGE		24,110.00		Letter
Appointment	09/26/06		Instructional	Rizzo	Mark	Paideia Academy	Science (75%) Social Studies (25%)		34,429.00		Letter
Appointment Appointment	09/26/06 09/26/06		Instructional Miscellaneous	Ruffalo Smith	Carrie Sharon	Wilson Elementary Paideia Academy	2nd Grade - Bilingual Secretary	08/30/06	32,456.00	New Hire New Hire	Letter
Appointment	09/26/06		Instructional	Stevens	Anne	Vernon Elementary	ECSE Secretary		32,456.00		Letter
Appointment	09/26/06		Instructional	Tripoli-Silva	Sarahna	Wilson Elementary	Grade 3 - Bilingual		35,745.00		Letter
Appointment	09/26/06		Instructional	Williams	Elizabeth	Forest Park Elementary	Reading Resource 43%		16,153.38		Letter
Appointment	09/26/06		Instructional	Wodzinski	Monique	Title 1/P5/Bilingual	ESL		35,745.00		Letter
Early Retirement			Instructional	Dunn	Wilma	Lance Middle School	Grade 6			Early, Retirement	Contract
Lay Off	09/26/06		Instructional	DeBoer	N. Todd	McKinley Middle School	Music		33,028.00		Contract
Lay Off Resignation	09/26/06 09/26/06		Instructional Instructional	Kriedeman Ahn	Jeremy Nicole	Fine Arts Prairie Lane Elementary	Elementary Band Grade 5		33,936.00	Resignation	Contract Contract
Resignation	09/26/06		Educ. Assistant		Amos	Lance Middle School	Special Education	08/29/06		Resignation	Contract
Resignation	09/26/06		Instructional	Biber	Rebecca	DOLA and Fine Arts	Art			Declined Positon	Contract
Resignation	09/26/06		Instructional	Blanchette	Michelle	Lincoln Middle School	Music			Resignation	Contract
Resignation	09/26/06		Instructional	Feigles	Brad	Fine Arts	Music	06/12/06	46,929.00	Resignation	Contract
Resignation	09/26/06		Instructional	Kazel	Melanie	Student Support	School Psychologist		38,211.00		Contract
Resignation	09/26/06		Instructional	Kazel	Melanie	Student Support	School Psychologist			Resignation	Contract
Resignation Resignation	09/26/06 09/26/06		Educ. Assistant Instructional	Steger	Catalina Michelle	Cesar Chavez Learning Sta Bradford High School	Educational Assistant Billingual-English	08/26/06 08/30/06		Resignation Declined Position Resignation No	Letter
Resignation	09/26/06		Instructional	Steger	Michelle	Bradford High School	Bilingual -English			Certification	Letter
Resignation	09/26/06		Instructional	Usher	Christie	School Leadership-Cluster				Resignation	Contract
Appointment	09/26/06		Administration		Starlynn	Harvey Elementary	Prinicpal		75,161.00		
Appointment Appointment	09/26/06 09/26/06		Educ. Assistant Educ. Assistant		Lisa Virginia	EBSOLA Washington Middle School	Health/Information	09/04/06 09/04/06		New Hire New Hire	
Appointment	09/26/06		Instructional	Blachowicz	LeAnn	Bullen Middle School	Cross Categorical - Special Education				Contract
Appointment	09/26/06		Instructional	Borths	Linda	Bradford High School	FCE		32,950.00		Letter
Appointment	09/26/06		Instructional	Danielson	Heidi	McKinley Elementary	Kindergarten		16,968.00		Contract
Appointment	09/26/06		Instructional	Debartolo-Pig		Tremper High School	Italian		33,936.00		Letter
Appointment	09/26/06		Instructional	Ewing	Cynthia	Fine Arts/Jefferson Elemen Chavez Learning Station/H		08/30/06	32,456.00		Contract
Appointment Appointment	09/26/06 09/26/06		Miscellaneous Instructional	Garcia Jr.	Laura Federico	Bradford High School	Bilingual/English		32,456.00	New Hire	Letter
Appointment	09/26/06			Godina	Manuel	Columbus Elementary	Home/School Liaison	09/05/06		New Hire	Lotto
Appointment	09/26/06		Instructional	Gregory	Gina	Mahone Middle School	Grade 7 Social Studies		35,416.00		Contract
Appointment	09/26/06	*	Instructional	Habel		Washington Middle School	Science 67% & Math 33%		32,456.00		Letter
Appointment	09/26/06		Educ. Assistant		Ruth	Frank	Reading First	09/12/06		New Hire	
Appointment	09/26/06			Lauersdorf	Connie	Bradford High School	P.E. Dance		22,397.76		Letter
Appointment Appointment	09/26/06 09/26/06		Educ. Assistant Instructional	McTernan Mendez	Jane Jose	Frank Elementary Bullen Middle School	Reading First Bilingual Grade 8	09/12/06	12.32 32,456.00	New Hire New Hire	Letter
Appointment	09/26/06			Miller	Sandra	Curtis Strange Elementary		08/30/06		New Hire	_001
Appointment	09/26/06		Instructional	Mock	Patricia	Lincoln Elementary	Kindergarten 4 Year Old/P-5 & Readii	08/30/06	32,456.00	New Hire	Contract
Appointment	09/26/06		Instructional	Mooney	Kate	Washington Middle School			32,456.00		Letter
Appointment	09/26/06		Instructional	Newberry	Susan	Wilson Elementary	Library Medial Specialist		46,228.00		Letter
Appointment	09/26/06 09/26/06		Instructional Instructional	Nieman Norton	Timothy	Washington Middle School EBSOLA	Grade 6 - Science CC/Bilingual/IDEA		32,456.00 33,936.00		Letter Letter
Appointment Appointment	09/26/06		Instructional	Padlock	Susan Rebecca	Mahone Middle School	Special Education - CDS		32,456.00		Letter
Appointment	09/26/06		Instructional	Pankow	Jessica	EBSOLA	Grade 3		32,456.00		Letter
Appointment	09/26/06	*	Instructional	Paproth	Jason	Hillcrest	Special Education - ED	08/30/06	32,456.00	New Hire	Letter
Appointment	09/26/06		Instructional	Peters	Francisca	Frank Elementary	Kindergarten - Bilingual		36,893.00		Letter
Appointment	09/26/06		Instructional	Petersen	Betty	Fine Arts/Stocker	Elementary Music		35,745.00		Letter
Appointment	09/26/06		Instructional	Prochniak	Rebecca	McKinley Middle School	Foreign Language - French (50%)		17,483.50		Contract
Appointment Appointment	09/26/06 09/26/06		Instructional Instructional	Pummer Rosales	Mary Argelia	Frank Elementary Lincoln M.S./McKinley M.S	Grade 5 - Bilingual		35,745.00 43,461.00		Letter Letter
Appointment	09/26/06		Instructional	Sanchez	Maricela	Edward Bain School of Lan			39,134.00		Letter
Appointment	09/26/06		Instructional	Skillings	Linda	Student Support	School Psychologist		36,893.00		Contract
Appointment	09/26/06		Instructional	Smith	Adam	Bullen Middle School	Cross Categorical - Special Education	08/30/06	35,997.00	New Hire	Letter
Appointment	09/26/06	*	Instructional	Sproul	Jennifer	Tremper High School	English	08/30/06	32,456.00	New Hire	Letter
Appointment	09/26/06			Zimmerman	Suzanne	Chavez Learning Station/H		08/30/06	14.75	New Hire	
Child Rearing Lea			Instructional	Freydank	Beth	Indian Trail Academy	Foreign Language - Spanish	02/01/07	40 404 65	Child Rearing - Yr.	0
Lay Off	09/26/06 09/26/06		Instructional Instructional	Fredrickson Christoun	John Lara	Somers Elementary Bradford High School	Dean Spanish		42,434.00	Lay Off Resignation	Contract Contract
Resignation Resignation	09/26/06		Instructional	Dillon	Lara Jillian	Reuther Central High Scho				Resignation Resignation	Contract
Resignation	09/26/06		Educ. Assistant		Manuel	Bradford High School	Security	09/01/06		Resignation	Somidol
Resignation	09/26/06	*	Instructional	Jensen	Wayne	Indian Trail Academy	Science	11/10/06	50,589.00	Resignation	Contract
Resignation	09/26/06	*	Instructional	Krackow	Julie	Mahone Middle School	C.D.S. Special Education	09/11/06	61,258.00	Resignation	Contract
Resignation	09/26/06		Educ. Assistant		James	McKinley Elementary	Special Education	09/18/06		Resignation	0
Resignation	09/26/06		Instructional	Primus-Bailey		Frank Elementary	Grade 1			Resignation	Contract
Voluntary Layoff I	U9/∠6/U6	-	Instructional	Call	Deborah	Vernon Elementary	Grade 2	00/30/06	42,434.00	Neturn	Contract

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SPECIAL MEETING & EXECUTIVE SESSION OF THE KENOSHA UNIFIED SCHOOL BOARD HELD AUGUST 22, 2006

A special meeting of the Kenosha Unified School Board was held on Tuesday, August 22, 2006, in the Small Board Room at the Educational Support Center. The purpose of this meeting was to vote on holding an executive session to follow immediately.

The meeting was called to order at 6:09 P.M. with the following members present: Mr. Stalker, Mrs. Stevens, Mr. Englund, Mr. Ostman, and Mr. Olson. Dr. Pierce was also present. Mr. Hujik arrived later. Mr. Fountain was excused.

Mr. Olson, President, opened the meeting by announcing that this was a special meeting of the School Board of the Kenosha Unified School District No. 1. Notice of this special meeting was given to the public by forwarding a copy of the notice to all requesting radio stations and newspapers.

Mr. Olson announced that an executive session had been scheduled to follow this special meeting for the purpose of discussion regarding review findings/order by the Independent Hearing Officer; litigation; personnel: problems, position assignments, compensation and/or contracts; property: sale and purchase; and collective bargaining deliberations not subject to S.S. 19.85(3); exemptions (b), (c), (f) and (e).

Mrs. Stevens moved that this executive session be held. Mr. Stalker seconded the motion.

Roll call vote. Ayes: Mr. Stalker, Mrs. Stevens, Mr. Englund, Mr. Ostman, and Mr. Olson. Noes: None. Unanimously approved.

1. Review Findings/Order by Independent Hearing Officer:

Ms. Lauer arrived at 6:11 P.M. and provided Board members with information regarding four expulsions. Ms. Lauer and Dr. Pierce were excused at 6:14 P.M.

Mr. Ostman moved to concur with the recommendation of the Independent Hearing Officer with respect to the first expulsion. Mr. Englund seconded the motion. Unanimously approved.

Mr. Stalker moved to concur with the recommendation of the Independent Hearing Officer with respect to the second expulsion. Mrs. Stevens seconded the motion. Unanimously approved.

Mrs. Stevens moved to concur with the recommendation of the Independent Hearing Officer with respect to the third expulsion. Mr. Stalker seconded the motion. Unanimously approved.

Mrs. Stevens moved to concur with the recommendation of the Independent Hearing Officer with respect to the fourth expulsion. Mr. Ostman seconded the motion. Unanimously approved.

Dr. Pierce returned at 6:16 P.M.

2. <u>Personnel: Problems, Position Assignments and Personnel: Compensation and/or Contracts</u>

Ms. Glass arrived at 6:16 P.M.

Ms. Glass provided Board members with information regarding several personnel matters and discussion followed.

Mr. Hujik arrived at 6:19 P.M.

Ms. Glass was excused at 6:45 P.M.

3. <u>Property: Sale and Purchase</u>

Dr. Pierce gave an update on the sale and purchase of a parcel of land.

4. Collective Bargaining Deliberations Not Subject to S.S. 19.85(3).

Dr. Pierce gave an update on collective bargaining.

Meeting adjourned at 6:55 P.M.

Stacy Schroeder Busby School Board Secretary

REGULAR MEETING OF THE KENOSHA UNIFIED SCHOOL BOARD HELD AUGUST 22, 2006

A regular meeting of the Kenosha Unified School Board was held on Tuesday, August 22, 2006, at 7:00 P. M. in the ESC Board Meeting Room. Mr. Olson, President, presided.

The meeting was called to order at 7:00 P.M. with the following Board members present: Mr. Stalker, Mrs. Stevens, Mr. Hujik, Mr. Englund, Mr. Ostman and Mr. Olson. Mr. Fountain was excused.

Mr. Olson, President, opened the meeting by announcing that this was a regular meeting of the School Board of Kenosha Unified School District No. 1. Notice of this regular meeting was given to the public by forwarding the complete agenda to all requesting radio stations and newspapers. Copies of the complete agenda are available for inspection at all public schools and at the Superintendent's office. Anyone desiring information as to forthcoming meetings should contact the Superintendent's office.

There were no Awards, Board Correspondence, Meetings or Appointments.

There were no Administrative or Supervisory Appointments.

There was no Legislative Report.

Views and comments were expressed by members of the public and Board members made their responses and/or comments.

Dr. Pierce gave his Superintendent's report.

Kathleen Barca gave an update on Strategic Planning.

Agenda items XI –A Strategic Planning Implementation Teams #2 and #3 Updates; XI-D Learn and Serve America Youth Service Learning Grant; XI – F 2006 Emergency Response and Crisis Management Grant Proposal; and XI-G Children at Risk 2006-07 Plan were pulled from the consent agenda.

The Board then considered the following Consent-Approve items:

Consent-Approve item XI-B Bradford Athletic Site Issues and Proposed Baseball Stadium Project submitted by Mr. Patrick Finnemore, Director of Facilities, and Dr. Pierce, an excerpt follows:

"At its August 8, 2006 meeting, the Planning, Facilities and Equipment Committee unanimously recommended approval of the Bradford Athletic Site Issues and Proposed Baseball Stadium Project. Administration recommends Board approval of the Bradford Athletic Site Issues and Proposed Baseball Stadium Project as stated in this report."

Consent-Approve item XI-C Budget Adjustment to Asphalt/Concrete Project Budget submitted by Mr. Finnemore and Dr. Pierce, an excerpt follows:

"At it's August 8, 2006 meeting, the Planning/Facilities/Equipment Committee approved forwarding to the Board Administration's recommendation to increase the Asphalt/Concrete Project Budget from \$15,000 to \$18,500. Administration recommends that the Board approve the \$3,500 increase to the Asphalt/Concrete Project Budget or the additional asphalt and concrete repairs at Whittier as noted in the report."

Consent-Approve item XI-E Youth Apprenticeship Program Grant submitted by Dr. Edie Holcomb, Executive Director of Instructional Services; Mr. Greg Wright, Career and Technical Education Coordinator; and Dr. Pierce, an excerpt follows:

"At the August 8, 2006, Curriculum/Program Committee Meeting, Administration recommended and the committee voted to forward the 2006-07 Youth Apprenticeship Program Grant to the School Board for approval to submit and implement for the 2006-07 school year."

Consent-Approve item XI-H Title IIB Mathematics and Science Partnership Program Grant submitted by Dr. Holcomb; Ms. Louise Mattioli, Director of Professional Development; Ms. Linda Langenstroer, Research Coordinator; and Ms. Christine Pratt, K-12 Teacher Consultant, an excerpt follows:

"At its August 8, 2006 meeting, the Curriculum/Program Committee approved forwarding the ASK Grant request to the full Board for approval to accept and implement if received. Administration recommends that the Board grant approval to accept and implement the ASK grant if received."

Consent-Approve item XI-I Donations to the District as contained in the agenda.

Consent-Approve item XI-J Recommendations Concerning Appointments, Leave of Absence, Retirements and Resignations as updated and provided to Board members by the Office of Human Resources.

Consent-Approve item XI-K Minutes of 7/18/06, 7/24/06 and 7/25/06 Special Meetings and Executive Sessions, 7/24/06, 7/25/06 and 8/8/06 Special Meetings and 7/25/06 Regular Meeting.

Consent-Approve item XI-L Summary of Receipts, Wire Transfers and Check Registers submitted by Mr. William L. Johnston, Director of Finance; Ms. Eileen Coss, Accounting Manager; and Dr. Pierce, excerpts follow:

"It is recommended that receipt numbers CR021542 through CR021772 that total \$174,964.26 be approved.

Check numbers 377573 thru 378604 totaling \$7,192,303.63 are recommended for approval as the payments made are within budgeted allocations for the respective programs and projects.

It is recommended that wire transfers to First National Bank of Chicago and Nations Bank dated July 3, July 6, July 17, July 19, July 21 and July 31, 2006 (two [2] transfers on July 31) totaling \$2,278,297.52 to US Bank of Milwaukee dated July 17, (two [2] transfers on July 17), and July 31, 2006 (three [3] transfers on July 31) totaling \$657,641.73 and to the Wisconsin Retirement System dated July 31, 2006 totaling \$2,459,651.67 be approved."

Mr. Hujik moved to approve the consent agenda as revised. Mrs. Stevens seconded the motion. Unanimously approved.

Dr. Pierce presented High School Block Scheduling, Overcrowding and Effectiveness submitted by Ed Kupka, Principal at Tremper High School; Dan Tenuta, Principal at Reuther Central High School; Steve Plank, Principal at Bradford High School; William R. Hittman, Principal at LakeView Technology Academy; Richard Aiello, Principal at Indian Trail Academy and Dr. Pierce, excerpts follow:

"It is the recommendation of the five high school principals to maintain the present block schedule arrangement at our five high schools with some modifications. First of all changing all five high schools to either a "4 x 4" block schedule or an A/B day block schedule will not significantly impact overcrowding at either Bradford or Tremper. The total impact of additional students being able to transfer to Indian Trail Academy, LakeView Technology Academy, or Reuther Central High School is approximately thirty students.

Alleviating overcrowding at Bradford and Tremper can be partially accomplished by providing more options for students. The implementation of a virtual high school should help. Greater marketing and emphasis on "zero block" and "fifth block" classes, along with a possible evening school option, and advanced placement classes being offered at various sights could help alleviate overcrowding at the same time increase attendance and graduation rates.

There are significant findings to merit a modification to the present block schedules at Bradford, Tremper, and LakeView. Mathematics could benefit from being taught throughout the school year and could be accomplished by scheduling a "skinny" block or scheduling an A/B day block arrangement matching Mathematics with English, Science, or Social Studies. A "skinny" block may not be effective or feasible at some of the high schools. Some other subjects such as World Languages and Music could also benefit from a modified block schedule. Continued staff development in the area of effective teaching in the block for both existing staff and new teachers is essential. The effectiveness of block scheduling is dependent upon the capacity of each school as well as the district to provide the resources and leadership to make it effective. The block schedule is definitely advantageous for some subjects and should be maintained or slightly modified.

Acknowledging that teacher turn-over has occurred since the original implementation of the block schedule, it is recommended that an annual focus of high school professional development include the study and implementation of effective strategies for teaching within the block to include continuation of the "Making Thinking Visible" initiative.

In addition, it is recommended that content teachers model and coach one another in effective unit and lesson design aided by principals, department chairs, and central office professional development staff in an effort to sustain this critical initiative.

Last but not least, it is highly recommended that high school principals ensure effective site implementation of all curriculum work emanating from Strategy IV.

At its August 8, 2006 meeting, the Curriculum/Program Committee voted to forward the High School Block Scheduling, Overcrowding and Effectiveness Report and recommendations to the full Board for consideration. Administration recommends that the Board approve the recommendations contained in this report."

Mr. Hujik moved to concur with the recommendations of Administration. Mr. Ostman seconded the motion. Unanimously approved.

Dr. Pierce presented School Attendance Area Policy 5320 submitted by Ms. Kathleen Barca, Executive Director of School Leadership, and Dr. Pierce, an excerpt follows:

"Administration recommends that the Board approve Policy and Rule 5320 (second draft) for a first reading this evening and that it be brought back for a second reading at the September 26, 2006 regular meeting."

Mr. Stalker moved that this item be referred back to the Personnel/Policy Committee for further consideration and brought back to the full Board at an indefinite date. Mrs. Stevens seconded the motion. Unanimously approved.

Dr. Pierce presented Core Values Policy 6120 submitted by Ms. Kathryn Lauer, Director of Special Education; Mr. Joe Kucak, Coordinator of Student Support; Lisa KC, Principal at Grant Elementary School, and Dr. Pierce, an excerpt follows:

"At its August 8, 2006 meeting, the Personnel/Policy Committee moved to forward Policy 6120 to the Board of Education for a first reading. Administration recommends that the Board approve Policy 6120 – Core Values as a first reading this evening and forward to the September 26, 2006 regular meeting for a second reading."

Mr. Hujik moved to concur with the recommendation of Administration. Mr. Ostman seconded the motion. Unanimously approved.

Dr. Pierce presented the Request to Waive Property Tax of Margaret Ann's Place and Sharon Fellowship Church submitted by Mr. William L. Johnston, Director of Finance, and Dr. Pierce, an excerpt follows:

"Administration supports the Committee's recommendation to waive the 2005 property tax for these two (2) entitles on a one time, non-precedent basis."

Mr. Johnston handed out a Memorandum dated August 22, 2006, from himself to Dr. Pierce with an attached letter dated August 22, 2006, to him from the County of Kenosha Treasure's Office and a brief discussion followed.

Mr. Englund moved to concur with the recommendation of Administration. Mr. Ostman seconded the motion. Unanimously approved.

Dr. Pierce presented the Administrative Interview Process submitted by Ms. Sheronda Glass, Executive Director of Human Resources, and Dr. Pierce, a excepts follow:

"The Administrative Interview Process has been discussed at the April 11, July 11 and August 8 Personnel/Policy Committee meetings as well as the April 24 and July 25 regular School Board meeting. Most recently at its August 8th meeting, the Personnel/Policy Committee voted to forward an amendment offered by Mr. Fountain (which is reflected in the Administrative Interview Process contained on the attached page) to the full Board for approval.

Administration recommends that the Board approve the Administrative Interview Process contained on the following page."

Mr. Stalked moved to concur with the recommendation of Administration. Mr. Hujik moved to amend "one representative each from LULAC and NAACP" to "two representatives from culturally diverse organizations within the Kenosha Unified School District community" in the On-Site Interview portion of the Administrative Interview Process. Mr. Englund seconded the motion as amended. Unanimously approved.

Dr. Pierce presented the 2006-07 Suggested District/Board/Superintendent Goals as presented in the agenda.

Mrs. Stevens moved to approve the Suggested District/Board/Superintendent Goals as presented. Mr. Englund seconded the motion. Unanimously approved.

Dr. Pierce presented the Resolution Authorizing the Amendment and Restatement of a Trust Established for the Purpose of Providing for the Payment of Certain Post-Employment Benefits to Employees and Providing Other Details and Covenants with Respect Thereto submitted by Mr. Johnston and Dr. Pierce, excerpts follow:

"The Audit/Budget/Finance Committee reviewed the funding proposal and unanimously recommended sending the request to borrow the District's portion of the financing plan to the Board. The Board approved the resolution to proceed with this funding at the July 24th Special Meeting and the actual borrowing will take place by September 29, 2006.

By a roll call vote, Administration requests that the Board of Education approve the attached amendment to the OPEB Trust and authorize the Trust Trustee and District Administration to execute any and all documents relating to this amendment."

Mr. Hujik moved to concur with the recommendations of Administration. Mr. Stalker seconded the motion.

Roll call vote: Ayes: Mr. Stalker, Mrs. Stevens, Mr. Hujik, Mr. Englund, Mr. Ostman, and Mr. Olson. Noes: None. Motion carried

Dr. Pierce presented the Strategic Planning Implementation Teams #2 and #3 Updates submitted by Ms. Barca; Mr. Wright; Ms. Beth Ormseth, Principal at Lance Middle School; Mr. Finnemore; Nancy Weirick, Assistant Principal at Washington Middle School; and Dr. Pierce as contained in the agenda. A discussion followed.

Mr. Englund moved to receive the item as contained in the agenda. Mrs. Stevens seconded the motion. Unanimously approved.

Dr. Pierce presented the Learn and Serve America Youth Service Learning Grant 2006/07 submitted by Dr. Holcomb; Mr. Wright; and Dr. Pierce, an excerpt follows:

"At the August 8, 2006, Curriculum/Program Committee Meeting, Administration recommended and the committee voted to forward the 2006-07 Learn and Serve America Grant to the School Board for approval to submit and implement for the 2006-07 school year."

Mr. Hujik moved to table this item in order to get budget questions answered. Mrs. Stevens seconded the motion. Unanimously approved

Dr. Pierce presented the 2006 Emergency Response and Crisis Management Grant Proposal submitted by Ms. Kathy Lauer, Director of Special Education; Mr. Joe Kucak, Coordinator of Student Support; and Dr. Pierce, an excerpt follows:

"At its June 13, 2006 meeting, the Curriculum/Program Standing Committee approved forwarding this report to the full Board for approval. At its June 27, 2006, regular meeting, the Board voted to defer this grant to the August 8, 2006 Planning/Facilities/Equipment Committee meeting at which time the Committee moved to forward this grant proposal to the full Board for their consideration with the condition that the safety/security consulting services portion of the grant be bid out to providers per School Board Policy. Administration recommends that the Board grant approval to submit and implement the 2006 Emergency Response & Crisis Management Grant Proposal in the approximate amount of \$250,000 and direct Administration to seek bids for safety/security consulting services."

Mr. Hujik moved to concur with the recommendations of Administration. Mr. Stalker seconded the motion. Motion carried. Mr. Englund dissenting.

Dr. Pierce presented the Children at Risk 2006-07 Grant submitted by Mrs. Sonya Stephens, Executive Director of Educational Accountability; Mr. Kucak; and Dr. Pierce, an excerpt follows:

"At its August 8, 2006 meeting, Administration recommended and the Curriculum/Program Committee moved to forward the Children at Risk 2006-07 Plan to the full Board for approval to submit to the Department of Public Instruction and approval to continue the District's programs for at risk students. It is requested that the Board approve the recommendations noted above."

Mr. Stalker moved to concur with the recommendations of Administration. Mrs. Stevens seconded the motion. Unanimously approved.

Meeting adjourned at 8:30 p.m.

Stacy Schroeder Busby School Board Secretary

SPECIAL MEETING & EXECUTIVE SESSION OF THE KENOSHA UNIFIED SCHOOL BOARD HELD AUGUST 29, 2006

A special meeting of the Kenosha Unified School Board was held on Tuesday, August 29, 2006, in the Small Board Room at the Educational Support Center. The purpose of this meeting was to vote on holding an executive session to follow immediately.

The meeting was called to order at 6:00 P.M. with the following members present: Mr. Stalker, Mrs. Stevens, Mr. Hujik, Mr. Ostman, Mr. Fountain, and Mr. Olson. Dr. Pierce was also present. Mr. Englund arrived later.

Mr. Olson, President, opened the meeting by announcing that this was a special meeting of the School Board of the Kenosha Unified School District No. 1. Notice of this special meeting was given to the public by forwarding a copy of the notice to all requesting radio stations and newspapers.

Mr. Olson announced that an executive session had been scheduled to follow this special meeting for the purpose of discussion regarding collective bargaining deliberations not subject to S.S. 19.85(3).

Mrs. Stevens moved that this executive session be held. Mr. Hujik seconded the motion.

Roll call vote. Ayes: Mr. Stalker, Mrs. Stevens, Mr. Hujik, Mr. Ostman, Mr. Fountain, and Mr. Olson. Noes: None. Unanimously approved.

Mr. Englund arrived at 6:05 P.M.

1. Collective Bargaining Deliberations Not Subject to S.S. 19.85(3).

Mr. Johnston and Ms. Glass arrived at 6:06 P.M. Dr. Pierce gave an update on collective bargaining and a discussion followed.

Meeting adjourned at 7:13 P.M.

Stacy Schroeder Busby School Board Secretary

SPECIAL MEETING OF THE KENOSHA UNIFIED SCHOOL BOARD HELD AUGUST 29, 2006

A special meeting of the Kenosha Unified School Board was held on Tuesday, August 29, 2006, in the Board Meeting Room at the Educational Support Center. The purpose of this meeting was discussion/action on the Resolution Authorizing Actions Relating to the Trust for the Purpose of Providing for the Payment of Post-Employment Benefits, Including the Issuance and Sale of Notes and the Purchase of One or More Credit Linked Secured Notes by the Trust and the Execution of Certain Documents by the School District and discussion/action on the Resolution Authorizing the Issuance and Awarding the Sale of \$9,500,000 Taxable Note Anticipation Notes.

The meeting was called to order at 7:16 P.M. with the following members present: Mr. Stalker, Mr. Hujik, Mr. Englund, Mr. Ostman, Mr. Fountain, and Mrs. Stevens. Dr. Pierce was also present. Mr. Olson was excused.

Mr. Dave Noack, Senior Vice President with Stifel, Nicolaus & Company, Inc., distributed a handout titled "Program Overview – August 29^{th,} 2006" and a discussion followed.

Mr. Ostman moved to approve the Resolution Authorizing Actions Relating to the Trust for the Purpose of Providing for the Payment of Post-Employment Benefits, Including the Issuance and Sale of Notes and the Purchase of One or More Credit Linked Secured Notes by the Trust and the Execution of Certain Documents by the School District. Mr. Stalker seconded the motion.

Roll call vote: Ayes: Mr. Stalker, Mr. Hujik, Mr. Englund, Mr. Ostman, Mr. Fountain, and Mrs. Stevens. Noes: None. Motion carried

Mr. Stalker moved to approve the Resolution Authorizing the Issuance and Awarding the Sale of \$9,500,000 Taxable Note Anticipation Notes. Mr. Ostman seconded the motion.

Roll call vote: Ayes: Mr. Stalker, Mr. Hujik, Mr. Englund, Mr. Ostman, Mr. Fountain, and Mrs. Stevens. Noes: None. Motion carried

Meeting adjourned at 7:27 P.M.

Stacy Schroeder Busby School Board Secretary

SPECIAL MEETING OF THE KENOSHA UNIFIED SCHOOL BOARD HELD SEPTEMBER 5, 2006

A special meeting of the Kenosha Unified School Board was held on Tuesday, September 5, 2006, in the Board Meeting Room at the Educational Support Center. The purpose of this meeting was for presentation/discussion regarding the preliminary School Boundary and Enrollment Advisory Committee recommendations and discussion/action on budget updates and possible additions/deletions.

The meeting was called to order at 7:03 P.M. with the following members present: Mr. Stalker, Mr. Englund, Mr. Ostman, Mr. Fountain, and Mr. Olson. Dr. Pierce was also present. Mrs. Stevens arrived later. Mr. Hujik was excused.

Dr. Pierce gave an introduction of the committee members and District support staff of the School Boundary and Enrollment Advisory Committee. Committee members presented the report contained in the agenda. It was noted that four presentations/listening sessions are scheduled at various District locations in September and October with anticipated Board approval of the recommended attendance area changes in December.

Mrs. Stevens arrived at 7:20 p.m.

A brief discussion took place regarding the possibility of initiating an incentive program for schools that save over a specified percentage in energy savings.

A brief discussion took place regarding the review of current courses offered in the Youth Options Program and the possibility of eliminating unreasonable courses.

Meeting adjourned at 9:15 P.M.

Stacy Schroeder Busby School Board Secretary

A SPECIAL MEETING OF THE KENOSHA UNIFIED SCHOOL BOARD HELD SEPTEMBER 11, 2006

A special meeting of the Kenosha Unified School Board was held on Monday, September 11, 2006 at 7:00 P.M. in the Auditorium at Tremper High School. The purpose of this meeting was for the public hearing on the proposed 2006-07 District budget.

The meeting was called to order at 7:05 P.M. with the following members present: Mr. Stalker, Mr. Hujik, Mr. Ostman and Mrs. Stevens. Dr. Pierce was also present. Mr. Englund, Mr. Fountain and Mr. Olson were excused.

Mrs. Stevens, Vice President, opened the meeting by announcing that this was a special meeting of the School Board of the Kenosha Unified School District No. 1. Notice of this special meeting was given to the public by forwarding a copy of the notice to all requesting radio stations and newspapers.

Mr. William Johnston, Director of Finance, presented the District's 2006-07 budget.

There were citizens' comments regarding the proposed 2006-07 budget.

Meeting adjourned at 7:20 P.M.

Stacy Schroeder Busby School Board Secretary

ANNUAL MEETING OF ELECTORS OF THE KENOSHA UNIFIED SCHOOL DISTRICT HELD SEPTEMBER 11, 2006

The annual meeting of the Kenosha Unified School District was held on Monday, September 11, 2006 at 7:00 P.M. in the Auditorium at Tremper High School.

Mrs. Pam Stevens, School Board Vice President, called the meeting to order at 7:20 P.M. and opened nominations for chairperson of the meeting.

Mr. Marc Hujik nominated Mrs. Pam Stevens for chairperson.

There being no further nominations for chairperson, Mr. Hujik moved that nominations be closed. Mr. William Johnston seconded the motion. A show of hands voting on the nomination was held and Mrs. Stevens was elected chairperson.

Mrs. Stevens asked for a motion to approve the Rules or Order.

Mr. Mark Stalker moved to approve the Rules of Order. Mr. Johnston seconded the motion. There was a show of hands, motion carried.

Mrs. Stevens asked for a motion to approve the agenda.

Mr. Hujik moved to approve the agenda as presented. Mr. Bernard Englund seconded the motion. There was a show of hands, motion carried.

Mrs. Stevens asked for a motion to approve the minutes of the Annual Meeting of School District Electors held on September 19, 2005.

Mr. Gilbert Ostman moved to approve the minutes of the Annual Meeting of School District Electors held on September 19, 2005. Ms. Joyce Behlke seconded the motion. There was a show of hands, motion carried.

Mrs. Stevens asked for a motion regarding salaries for School Board members.

Mr. Chris Perillo moved that School Board members continued to be paid \$4,500.00 per year and that a limit of \$60 continue to be paid per day to Board members for loss of actual earnings when on school business as set forth in District Policy 8640, School Board Member Compensation and Expenses. The effective period is from Annual Meeting to Annual Meeting. Ms. Melinda Duford seconded the motion. There was a show of hands, motion carried.

Mrs. Stevens asked for a motion regarding reimbursement of School Board members' expenses.

Ms. Behlke moved that School Board members be reimbursed for actual and necessary expenses incurred in the performance of their duties as a member of the School Board. Mr. Perillo seconded the motion. There was a show of hands, motion carried.

Mrs. Stevens asked for a motion authorizing the School Board to establish the date for the 2007 annual meeting.

Mr. Hujik moved to authorize the School Board, pursuant to Section 120.08(1) of the Wisconsin Statutes, to establish a date and time between May 15 and October 31 for the District's Annual Meeting. Mr. Englund seconded the motion. There was a show of hands, motion carried.

Mrs. Stevens stated that the Board of Education recommends that the tax levy for 2006-2007 be approved at the maximum amount allowable by state law to support approximately \$60,878,912 for the General Fund, \$11,336,911 for the Debt Service Funds and \$1,653,564 for the Community Service Fund.

Mr. Marv Kellerman moved to approve the tax levy as recommended by the Board of Education. Mr. Thomas Amacher seconded the motion. There was a show of hands, motion carried.

Ms. Behlke moved to adjourn the meeting. Mr. Hujik seconded the motion. There was a show of hands, motion carried.

Meeting adjourned at 7:30 P.M.

Stacy Schroeder Busby School Board Secretary

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Kenosha Unified School District No. 1 Kenosha, Wisconsin Summary of Receipts, Wire Transfers, and Check Registers September 26, 2006

	From	То	Date	Amount
Receipts:				
Total Receipts	CR021773	CR022036	08/04/06- 08/28/06	\$ 815,142.71
Wire Transfers from Johnson E	Bank to:			
First Natl Bank of Chicago/NationsBank	K (for federal payr	roll taxes)	August 3, 2006	918,118.09
First Natl Bank of Chicago/NationsBank	K (for federal payr	roll taxes)	August 16, 2006	116,253.06
First Natl Bank of Chicago/NationsBank	K (for federal payr	roll taxes)	August 17, 2006	911,530.16
First Natl Bank of Chicago/NationsBank	K (for federal payr	roll taxes)	August 31, 2006	989,655.23
US Bank of Milwaukee	(for state payrol	·	August 15, 2006	22,484.99
US Bank of Milwaukee	(for state payrol	,	August 30, 2006	208,588.70
Wisconsin Retirement System			August 31, 2006	212,322.23
Total Outgoing Wire Transfers				\$ 3,378,952.46
Check Registers:				
General	378605	378605	August 11, 2006	2,500.00
General	378606	378839	August 11, 2006	4,412,075.43
General	378840	378842	August 14, 2006	373.00
General	378843	378843	August 14, 2006	750.00
General	378844	378847	August 17, 2006	37,564.26
General	378848	379123	August 18, 2006	1,809,478.96
General	379124	379133	August 22, 2006	35,979.82
General	379134	379134	August 22, 2006	1,409.50
General	379135	379195	August 25, 2006	36,464.53
General	379196	379209	August 29, 2006	43,345.13
General	379210	379594	September 1, 2006	2,266,852.07
Total Check Registers				\$ 8,646,792.70

Administrative Recommendation

It is recommended that receipt numbers CR021773 thru CR022036 that total \$815,142.71 be approved.

Check numbers 378605 thru 379594 totaling \$8,646,792.70 are recommended for approval as the payments made are within budgeted allocations for the respective programs and projects.

It is recommended that wire transfers to First National Bank of Chicago and Nations Bank dated August 3, 16, 17 and 31, 2006 totaling \$2,935,556.54 to US Bank of Milwaukee dated August 15 and 30, 2006 totaling \$231,073.69 and to the Wisconsin Retirement System dated August 31, 2006 totaling \$212,322.23 be approved.

R. Scott Pierce, Ed. D. Superintendent of Schools

William L. Johnston, CPA Director of Finance

Eileen Coss Accounting Manager

KENOSHA UNIFIED SCHOOL DISTRICT NO. 1 Kenosha, Wisconsin

September 26, 2006

EXPANSION OF PRE-K OPTIONS FOR 4-YEAR OLDS

Introduction

In 2004 Kenosha County received a one-year grant to investigate the feasibility of establishing universal community wide quality early education experiences for 4 year olds throughout Kenosha County. A planning committee was formed to carry out the actions of the Early Education Matters (EEM) Grant proposal. The year culminated with an Early Childhood Summit in October 2005. Since that time, the EEM Planning Committee has continued to meet discussing the value of 4K within the city of Kenosha and learning about program structures of other communities that have established successful 4K programs. This committee is requesting that the Kenosha Unified School District Board of Education support the development of a broad-based community committee for the purpose of developing a proposal for the implementation of universal pre-K options for 4 year olds.

History

Kenosha County was one of ten communities selected in 2004 by the Wisconsin Council on Children and Families and its partner agencies to receive an Early Education Matters (EEM) Planning grant. The Joyce Foundation funded the EEM program for the purpose of increasing opportunities to expand the quality and quantity of early education experiences for 4 year olds. The grant required community wide collaboration between public school representatives, childcare providers, Head Start, private pre-schools and other early care stakeholders. The Kenosha County Early Childhood Council (ECC) was the lead agency for this initiative and the Kenosha Association for the Education of Young Children (KAEYC) was fiscal agent. The EEM Planning Committee facilitated Grant activities.

The EEM Planning Committee initially conducted a feasibility study, in March 2005, to examine community readiness for universal pre-K programming. This was done through a parent interest survey. The survey was distributed to residents of the KUSD and Kenosha County School Districts via childcare provider organizations that included a cross sample of rural and urban programs. Questions were designed to determine interest in pre-K, to indicate if parents with children in childcare could become viable consumers for expanded programs and to identify concerns or potential barriers. The comments and data collected from the Parent Interest Survey provided the EEM Planning Committee data of interest and need. The data showed:

Overall support for expanding pre-K program options in Kenosha County;

A. By Location: 69% Urban 59% Rural
B. By Race: 88% Black/Hispanic/Bi-racial 58% White
C. 63% answered favorably 21% undecided 16% opposed

 That the majority of pre-school children in Kenosha County spent some portion of their weekday at home;

66% Home 37% Childcare center

• That parents preferred the morning to the afternoon for a half-day program;

• That the majority of parents could provide transportation for their child, and about one-fourth would need assistance.

The EEM Planning Committee concluded that parent support for expansion of pre-K opportunities did exist within Kenosha County, especially within KUSD boundaries. The survey results were shared at the Early Childhood Summit, the concluding grant activity. Breakout sessions at the Summit provided the EEM Planning Committee with specific challenges that the community felt needed to be addressed in order for universal pre-K to be successful. With this knowledge, the EEM Planning Committee began investigation into pre-K service models and quality development of pre-K.

Current Pre-K Models Within Wisconsin

Multiple communities throughout the state of Wisconsin have met the needs of pre-school children and families by implementing programs for 4 year olds in their community. While each community has designed programs that fit their individual needs, there are basically five models. The models range from school district implementing a pre-K program throughout the district and retaining total control to a combination of models that increase community collaboration. (See Attachment #1) The EEM Planning Committee believes that providing a variety of options (Model #5 in Attachment #1) in a universal pre-K program would:

- Recognize current school district pre-K programs that exist (Early Childhood, P-5 4 year old Kindergarten, Head Start)
- Continue a standard of collaboration with community childcare centers by allowing those centers to maintain their quality pre-K programs.
- Alleviate space and cost issues for placement of the program within KUSD buildings.
- Ensure adequate access to quality pre-K programming for all children within KUSD boundaries thereby expanding learning opportunities for all children.

This multiple options model is the model that the EEM planning Committee would recommend.

The EEM Planning Committee investigated offering a universal pre-K program as a charter school program. This investigation concluded when it was learned that offering a variety of pre-K options does not fit the requirements for an instrumentality or non-instrumentality charter school. It is only through local school district initiation that universal pre-K can be offered in a manner that includes the community and provides multiple options to our families. It is for this reason that the EEM Planning Committee brings this request to the KUSD School Board.

The Value of Pre-K Programming

Reforms set forth in No Child Left Behind legislation position school readiness as a national concern. New research has expanded public understanding of the extraordinary capacities of young minds and the significance of the early years for later development and learning. A universal pre-K program within KUSD would offer school readiness for all families interested in this opportunity.

Research on the short-term benefits of universal pre-K shows an increase in:

- Letter and number awareness
- Name recognition
- Ability to work independently for short periods of time
- Improved social skills (working as a group, taking turns, standing in line, etc.)

The majority of improvement is seen in minority and low-income children. However, young middle-income children also lag behind their wealthy peers in social and cognitive skills. Overall there is an expectation that all children will have these skills upon entering kindergarten.

The long-term benefits of early education are a sound investment of the nation as well as Kenosha. Long-term research projects have shown better school performance, fewer arrests, higher earnings and lower educational and health-care costs for minority and low-income children who attended quality pre-school programs. These long-term benefits lead researchers to state that, for every \$1.00 invested in early education, \$13.00 is returned to the community.

Connection with the KUSD Strategic Plan

KUSD has the opportunity to combine this new research with Strategy #1 of the Strategic Plan by creating a collaborative working relationship with local childcare businesses. Offering multiple options of pre-K respects the establishment and quality of many childcare businesses that currently exist in our community.

Offering a pre-K program within local childcare centers/homes addresses the current overcrowding of many of our school sites (Strategy #3). Pre-K programs could be held in qualified classrooms that currently exist within the community or classrooms that childcare centers/home could develop. It would not be necessary for all of the pre-K children to be located at an elementary school building.

Multiple pre-K options also provide KUSD with the opportunity to impact the instructional strategies that four year olds are exposed to in their pre-K experience. The criteria and program that a community committee would design could provide staff development for teachers that participate thereby ensuring that KUSD is reaching the children as early as possible (Strategy #4). In the long term, this can also have an impact on standardized test achievement.

The EEM Planning Committee requests the Kenosha Unified School Board support the development of a community committee for the purpose of developing a proposal for the implementation of universal pre-K. The committee would be responsible for the development of a proposed pre-K implementation plan including a specific cost analysis.

Recommendation

At its September 12, 2006 meeting, the Curriculum/Program Committee voted to forward this request to the full Board for approval. Administration recommends that the Kenosha Unified School Board approve the development of a community committee for the purpose of developing a proposal for the implementation of universal pre-K.

R. Scott Pierce Timothy Miller

Superintendent of Schools Executive Director of School Leadership Cluster 2

Kurt Sinclair Belinda Grantham

Director of School Leadership Head Start Administrator

Attachment #1

The following models are used throughout the state of Wisconsin for the implementation of universal pre-K programs. A brief description of each model follows.

Model #1 – Public School Site with District Teacher

Children attend a two and one half hour program four to five days a week in a school district building. The program is taught by a licensed teacher employed by the school district. Some districts offer additional childcare, or Head Start services for children at the school site. In other districts, the child goes to a community site for childcare or goes home.

Model #2 – Community Site with District Teacher

Children receive education services in the childcare center, Head Start facility, or private preschool building. A school district teacher comes to the facility to conduct a two and one half hour program four to five days a week. Families may choose to have the children participate in additional childcare at the site. School district funds support the program at its location.

Model #3 – Community Site with Licensed Pre-K Teacher

Four year old children attend program in the childcare, Head Start or private pre-school setting for two and one half hours four to five days a week. The program is taught by a licensed, four-year-old Kindergarten teacher employed by the community site. Families may choose to have children remain and attend the program for the rest of the day. The school district contracts with the community site based on enrollment.

Model #4 – At-Home Educational Support

Parents can choose to receive curriculum-related materials at home that support positive child development, instead of sending their child to a school district or community-site program. Materials can be provided by the collaborative planning group or by another agency that serves families. Parents may also be invited to community programs sponsored by the collaborative, including family learning nights, parenting workshops, and support groups.

Model #5 – Combination Support

A school district opts to offer Models 1-4 to the families and childcare in their community. The parent and childcare agency could select the model that would work best for them within boundaries established by the School Board.

Kenosha Unified School District No. 1 Kenosha, Wisconsin

September 26, 2006

2006-2007 Short Term Borrowing

Due to the nature of the receipt of the majority of school districts' funding (State Aid and Tax Levy), there are times throughout the year when expenditures are greater than cash on hand. In these cases, short term borrowing is required to meet the current obligations.

From 1998 through 2002, the District's short-term borrowing program consisted of a double borrowing approach of two (2) Tax and Revenue Anticipation Promissory Notes (TRANS) issued each fall. Because of lower short-term investment rates, the District changed investment philosophies in the 2002-2003 school year.

Last fall, the Board of Education approved authorization for issuance and sale of 2005-2006 revenue anticipation promissory notes in the amount of \$36 million.

Attachment A is a 2006-2007 cash flow projection illustrating the short term borrowing needs for 2006-2007 to be \$42 million. The Tax and Revenue Anticipation Promissory Notes (TRANS) will be sold on September 26, 2006, the day of the Board Meeting. Working with our Financial Advisor, several short term borrowing investment options are being developed and the most advantageous option will also be selected on September 26th. The resolution authorizing the borrowing, the results of the sale of the notes and then the placement of the investment will be distributed at the Board Meeting for consideration.

Administration shared with the Audit, Budget, and Finance Committee the greater investment earnings using the laddered approach (invest the note proceeds for differing investment lengths, based on the cash flow needs of the District) over the last year, compared to the Guaranteed Investment Contract (GIC) used in the past. It was discussed and recommended to make every effort to continue to use the laddered approach for the investment of the 2006-2007 borrowing.

It is always the desire of Administration to present the Board of Education an appropriate short term borrowing program, taking into consideration the beliefs, parameters and objectives of the Strategic Plan.

Recommendation

The Audit, Budget and Finance Committee and Administration recommend that the Board of Education approve the 2006-2007 short-term borrowing plan and approve the resolution to borrow \$42 million to meet our short term needs during the year.

Dr. R. Scott Pierce Superintendent of Schools William L. Johnston, CPA Director of Business Services

Eileen Coss Accounting Manager

Attachment A

Kenosha Unified School District No. 1 Statement of Projected Cash Flow - July 2006 through June 2007 General, Special Education, Special Revenue and Food Service Funds

	2005 July Actual	2005 August Est	2005 September Est	2005 October Est	2005 November Est	2005 December Est	2006 January Est	2006 February Est	2006 March Est	2006 April Est	2006 May Est	2006 June 1-15 Est	2006 June 16-30 Est	Total CashFlow
BEGINNING CASH BALANCE	52,378,205	37,184,746	33,301,896	(3,067,060)	(24,423,171)	(40,837,302)	(22,552,132)	(28,042,542)	(20,750,372)	(3,775,987)	(19,749,363)	(24,081,445)	(27,402,398)	52,378,205
Local Revenues Taxes 1211 Property Taxes 1213 Mobile Home Taxes	-	12,907,243	-	-	- 40,566	-	14,469,401	21,003,394	-	572,733 85,454	9,324,960 -	-	-	58,277,731 126,020
Interest 1281 Interest on ST Borrowing 1280 Interest on Investments Local Revenues	26,097 27,732	60,659 28,415	38,799 14,979	43,621 28,610	41,427 19,221	39,877 34,129	69,452 33,256	23,068 24,332	27,970 26,968	43,406 25,922	174,543 39,474		95,877 34,225	684,795 337,263
Student/Building Fees & 12XX Other Local Sources	- 244,925	38,334	79,148	- 66,826	- 128,468	- 68,966	- 39,467	- 68,862	- 95,855	- 163,771	- 191,945	- -	140,813	0 1,327,380
1549-1590 Interdistrict/Intermediate Sources		759												759
State Aid 1621 Equalization Aid 1650 SAGE Aid Other State Aid	2,151,691 - 586,363	23,341 214,430	18,622,751 6,190		746,453 -	35,089,904	274,892	756,340 141,490	33,570,410 161,475	816,652	1,339,832	- 804,126 195,723	46,664,759 611,242	136,099,515 2,330,261 4,348,288
Federal Aid 1751/52 IASA JORTC Other Federal Aid Medicaid school based aid	1,271 1,425	4,284 363,914 56,310	6,661,643 9,056 393,658 153,158	4,449 147,926 -	3,470 9,069 70,038	5,208 8,855 50,888	446,664 5,100 55,266	1,418,287 5,315 33,206 43,366	162,383 5,309 7,223 56,314	5,309 72,992	70,306 5,309 1,284,000 54,222	-	2,334,592 5,309 19,227 70,835	11,093,877 59,390 2,268,505 683,389
Head Start Aid (Fund 25)	-	123,662						945,037		488,866	-			1,557,565
Special Ed Aid (Fund 27)					1,292,887	1,292,887	1,310,424	1,355,100	1,315,109			2,452,338	-	9,018,746
Food Service Revenue (Fund 50) 1719 Food Service Aid (Fund 50)	- 456,904	3,455 70,767	47,264	612,526 445,421	738,358 330,970	668,166 81,337	745,667 599,079	646,662 374,799	737,855 -	240,750 336,229	294,250 644,592	21,400	-	4,756,352 3,340,097
Total Budgetary Receipts	3,496,408	13,895,573	26,026,647	1,349,378	3,420,929	37,340,217	18,048,665	26,839,259	36,166,871	2,852,084	13,423,433	3,473,588	49,976,879	236,309,932
TRAN Proceeds	0	0	0	1	0	0	0	0	0	0	0	0	0	1
Total Receipts	3,496,408	13,895,573	26,026,647	1,349,379	3,420,929	37,340,217	18,048,665	26,839,259	36,166,871	2,852,084	13,423,433	3,473,588	49,976,879	236,309,933
<u>Disbursements</u> Salaries & Benefits Short Term Loan Interest	15,354,651	13,640,799	19,648,637 1,239,586	15,214,259	15,072,684	15,056,383	19,930,544	15,543,376	15,353,756	15,146,909	15,288,992	4,841,748	10,229,335	190,322,075 1,239,586
Other Expenditures	3,335,216	4,137,625	5,507,380	5,691,230	4,762,377	3,998,664	3,608,530	4,003,713	3,838,729	3,678,551	2,466,523	1,952,793	1,591,672	48,573,003
Total Budgetary Expenditures	18,689,867	17,778,424	26,395,603	20,905,489	19,835,061	19,055,047	23,539,074	19,547,089	19,192,485	18,825,460	17,755,515	6,794,541	11,821,007	240,134,664
Stort term loan payment	0	0	36,000,000	1,800,000	0	0	0	0	0	0	0	0	0	37,800,000
Total Disbursements	18,689,867	17,778,424	62,395,603	22,705,489	19,835,061	19,055,047	23,539,074	19,547,089	19,192,485	18,825,460	17,755,515	6,794,541	11,821,007	277,934,664
PROJECTED ENDING BALANCE	37,184,746	33,301,896	(3,067,060)	(24,423,171)	(40,837,302)	(22,552,132)	(28,042,542)	(20,750,372)	(3,775,987)	(19,749,363)	(24,081,445)	(27,402,398)	10,753,475	

KENOSHA UNIFIED SCHOOL DISTRICT NO. 1 Kenosha, Wisconsin

September 26, 2006

DESIGN AND COST ESTIMATE FOR DURKEE & LINCOLN REPLACEMENT SCHOOL

Background:

The Facilities Design Committee for the replacement school for Durkee and Lincoln Elementary Schools concluded its input into the design process on September 11, 2006. Together with Partners in Design Architects, Riley Construction, and KUSD Administration the Committee has developed the building and site plans being reviewed at this evening's meeting. The plans are included as Attachment 2 to this report. The Design Committee began meeting on August 7, 2006 and had a total of five two-hour meetings. A roster of members of the Facilities Design Committee is provided as Attachment 1 to this report. We also worked with key staff and community members along the way to develop the detailed design for the school.

At the beginning of the design process, KUSD developed a very aggressive design and review schedule to support bidding out the project this year in attempt to minimize construction costs. Cost inflation in the construction market has been dramatic in the past couple of years in part due to rising crude oil costs and because of other international and national influences on the market. For that reason, it was decided to schedule Committee and Board reviews in September instead of October even though the design committee activities were not concluding until the evening before the Planning, Facilities and Equipment Committee meeting. The Design Committee is very pleased with the overall design and the architectural support and creativity provided by Partners and Design. Members of the Design Committee will present the design and highlight some of the key aspects at tonight's meeting.

Riley Construction was active in the design process and has developed a cost estimate, which is included as Attachment 3 to this report. The following is a breakdown of the cost estimate:

Construction Cost: \$10,669,266
 Architectural Fees: \$484,656
 Environmental Costs: \$217,500
 15th Avenue Construction: \$225,780
 Contingency: \$200,000
 Furniture, Fixtures & Equip. \$200,000
 Total Cost \$11,997,202

It should be noted that a portion of the 15th Avenue road construction costs will be recoverable as other properties along that new road are developed. In addition to the construction-related environmental costs listed above, it is recommended that the Board acquire an environmental liability insurance policy similar to the policy the District has for the Edward Bain School of Language and Arts site. The District is still in the process of acquiring firm pricing proposals for this policy but it is estimated to cost \$175,000.

The cost estimate for this project is greater than the similarly sized Charles Nash Elementary School, which is currently under construction. There are three factors that driving this: (1) the environmental costs, (2) the cost to construct the road, and (3) an estimated increase in construction costs due to inflation related factors in the construction market. A guaranteed maximum price will be developed as part of the final design and bid process later this fall.

Additional Classroom Space:

One of the recommendations from the Board this summer when the project was approved was to allow for the possibility of a 6-classroom addition in the design of the school, either for immediate or future construction. The plans provided in Attachment 2 show an outline of where that addition would be located. One of the key factors in the design of the 6-classroom wing was that the design of the remainder of the school not be dramatically affected if this addition is constructed or not. The end result is a very clean addition that could be done as part of the original construction, added later, or not done at all. The estimated cost for the addition is \$1,213,907 if it is done at the same time as the rest of the project.

Planning, Facilities, and Equipment Committee Review:

This report was reviewed at the September 12, 2006 Planning, Facilities, and Equipment Committee meeting, and the Committee unanimously approved forwarding onto the School Board for their consideration.

Administration Recommendation:

Administration recommends Board approval of the design and cost estimate for the Durkee and Lincoln Replacement School project as summarized in this report.

Dr. R. Scott Pierce Superintendent of Schools Mr. Patrick M. Finnemore, P.E. Director of Facilities

Mr. John Setter, AIA Project Architect

Attachment 1

KENOSHA UNIFIED SCHOOL DISTRICT NO. 1 BUILDING DESIGN COMMITTEE

DURKEE & LINCOLN REPLACMENT SCHOOL

ROSTER

 Director of Facilities – Committee Chair 	Pat Finnemore
2. Project Architect	John Setter
3. Architect	Partners in Design
4. General Contractor	Riley Construction
5. Superintendent	Scott Pierce
6. School Board Member	Gilbert Ostman
7. Instructional Leader	Kurt Sinclair
8. Durkee/Lincoln Principal	Dan Weyrauch
9. IMC Representative	Deidre Wilson
10. Durkee Teacher (Upper Grade)	Randy Hoover
11. Durkee Teacher (Lower Grade)	Kristin Scozzaro
12.Lincoln Teacher (Lower grade)	Mary Gerlach
13. Lincoln Teacher (Sp. Ed.)	Judy Scovell
14. Fine Arts Teacher (Art)	Mary Beth Melcher
15. Fine Arts Teacher (Music)	Lisa Dittlof
16. Physical Education Teacher	Beth Berger
17. Durkee Parent	Chris Hribal
18.Lincoln Parent	Amy Glade
19. Business / Neighborhood Representative	Katherine Marks
20. Business/Neighborhood Representative	Ardis Mahone Mosley
21. Local Labor Union Rep.	Roger Zacharias
22. Food Services Director	Cindy Gossett
23.IS Representative	Jim Hanrahan
24. Head Custodian	Don Urquhart
25. School Secretary	Debbie Malsack
26. Educational Assistant	Venus Childs

KENOSHA UNIFIED SCHOOL DISTRICT NO. 1 REGULAR SCHOOL BOARD MEETING SEPTEMBER 26, 2006

ATTACHMENT #2 XIII -C DESIGN AND COST ESTIMATE FOR DURKEE AND LINCOLN REPLACEMENT SCHOOL

Replacement	School	Drawing	1
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Replacement School Drawing 2

Replacement School Drawing 3

Replacement School Drawing 4

Replacement School Drawing 5

Replacement School Drawing 6

Replacement School Drawing 7

Replacement School Drawing 8



DATE: September 7, 2006

Brass Elementary School Budget Bid Date November 2006

Square footage w/Sage 72,666

Description of Work	Bud	get Amount	cost per sf
Earthwork/Utilities	\$	500,000	\$ 6.88
Capping of Site	\$	72,500	\$ 1.00
Geomembrane and venting system	\$	85,000	
15th Ave Construction	\$	188,150	
Asphalt Paving	\$	160,000	
Landscaping	\$	100,000	
Fencing	\$	30,000	
Precast Concrete	\$	430,000	
Concrete	\$	680,000	
Masonry	\$	1,764,000	
Steel	\$	255,000	
Millwork & Lockers	\$	80,000	
Casework	\$	75,000	
Carpentry	\$	215,000	
E.I.F.S	\$	6,000	
Roofing	\$	190,000	
Doors & Hardware	\$	140,000	
Coiling doors	\$	4,000	
Overhead Doors	\$	3,500	
Glass	\$	525,000	

Drywall & Insulation		\$ 700,000	
Acoustical Ceilings		\$ 215,000	
VCT, Carpet, ceramic		\$ 245,000	
Epoxy Flooring		\$ 6,000	
Painting		\$ 150,000	
Visual Display Boards		\$ 30,000	
Toilet Partiitons/access		\$ 30,000	
Food Service Equip		\$ 45,000	
Library Furniture		\$ 70,000	
Gym Equipment		\$ 28,000	
Elevator		\$ 65,000	
Plumbing		\$ 525,000	\$ 7.22
HVAC		\$ 1,170,000	\$ 16.10
Fire Protection		\$ 100,000	\$ 1.38
Electrical		\$ 1,200,000	\$ 16.51
Voice over IP		\$ 30,000	
Security & Controls		\$ 170,000	
Miscellaneous			
Foamed in Insulation		\$ 6,000	
Flagpole		\$ 2,000	
Caulking		\$ 30,000	
Masonry Damproofing		\$ 63,000	
Building Signage		\$ 12,000	
Medallions/Signage		\$ 15,000	
Site Monument Sign		\$ 2,000	
Steel Shelving		\$ 2,000	
Knox Box		\$ 300	
HC computer table		\$ 1,500	
Kiln		\$ 4,500	
Appliances	by Owner FF&E	\$ -	
Volleyball Inserts	by Owner FF&E	\$ -	
Gym Platform Stage	by Owner FF&E	\$ -	
Gym Sound system	by Owner FF&E	\$ -	
General Conditions/Fee		\$ 500,466	
Building Permit		\$ 26,000	

Miscellaneous Performance Bond		\$ \$	10,000 58,000	
Contingency	Sub-Total	\$ \$	11,014,916 200,000	cost per sf
Total Construction	GMP	Ф	11,214,916	\$ 154.34
Owner Costs A/E Fee (Construction)	4.4% of Sub-Total	\$	484,656	
A/E Fee (15th Ave) ChemReport, Inc.		\$ \$	37,630 60,000	
FF&E Owner Total	ľ	\$	200,000 782,286	•
Grand Total		\$	11,997,202	

Other Costs Owner Liability Insurance	e (by Owner)	\$	175,000	
7300 SF six classroom a A/E Fee 4.4% of Constru FF&E	\$ \$ \$	1,138,800 50,107 25,000 1,213,907		
Total Addition	Ψ	1,210,007		
Breakdown of GC's	TEMP HEAT TEMP ENCLOSE SURVEYOR SUPER POSTAGE TOILETS PHONES CONC/SOIL TESTING FINAL CLEAN SAFETY FENCE SIGN DUMPSTERS FIELD OFFICE FEE-OVERALL	***	100,000 10,000 15,000 127,500 900 1,800 3,000 15,000 9,000 9,450 600 9,000 3,450 146,809	
	FEE-SELF PERFORM	\$	48,957	
	TOTAL	Ф	500,466	

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KENOSHA UNIFIED SCHOOL DISTRICT NO. 1 Kenosha, Wisconsin

September 26, 2006

UTILITY BUDGET, ENERGY SAVINGS PROGRAM, AND FUEL COST RESERVE ACCOUNT UPDATE & RECOMMENDATIONS

Background:

The purpose of this report is to provide an update on the 2005-06 utility budget and the operational energy savings program through the end of the fiscal year. Attached are three graphs showing budgets and actuals for the past three years from July through June for natural gas, electricity, and the combination of the two. The key items are:

- We spent \$240,117.63 more on natural gas this year than last, a 16.0% increase.
- We spent only \$98,900.15 (4.88%) more on electricity this year than last despite a double-digit rate increase that took effect in December.
- We spent 102.85% of the base utility budget this year versus 104.3% last year (this does not include the funds set aside by the Board in the fuel contingency account on September 13, 2005).

In regards to the operational energy savings program, the 2005-06 school year has been successful. A summary of the savings realized from September through June is also provided as an attachment to this report. The following is a brief summary of the amount of energy saved:

Electricity Saved 3,869,932 KWhGas Saved 152,279 Therms

• Dollars Saved \$411,517

The \$411,517 of savings year to date compares to \$188,985 last year. The bar chart included in the attachment compares each month this year versus last year, and against the District-target of a 12.5% savings. We saved 10.1% on our energy consumption this year as compared to our base year of 2003-04. Without this enormous effort, the utility budget summarized earlier in this report would be a very serious problem.

Projected Year-End Utility Expenditures:

The School Board at a special meeting on September 13, 2005 approved the creation of a reserve account to cover the costs related to higher natural gas and diesel fuel prices. \$350,000 was reserved for natural gas in light of natural gas prices last fall. The good

news is three-fold, the first being that natural gas prices did decrease slightly from the forecasts since the first of the year, the second that the weather this winter/spring was milder than normal, and the third being that the measures the District took to save energy were very successful. Because of this, we spent only \$112,680.50 of the \$350,000. Administration recommends using a portion of the remainder of the reserve account to provide incentives to those schools that met the energy-saving goals we spelled out at the beginning of the school year. The following is an excerpt from the September 27, 2005 Board report that summarizes these goals:

Proposed Changes in Program for 2005-06 School Year:

The single biggest change in the program for the 2005-06 school year will be the implementation of the changes in the energy management policy. The implementation of the policy will take the pressure off of the principals in implementing the program at their schools. In many cases the staff at the schools did a great job and took to the idea of saving energy at their building. In other cases this didn't happen for whatever reason. Taking the program from being truly a voluntary program to something that is governed by Board Policy should help those schools that did not have any success last year get on board. The second change will be to formalize the incentive based on percentage saved. We would propose that there be three categories of incentive next year. The first would be for schools that save more than 12.5% off their base year, the second would be for schools that save more than 5.5%, and the third would be for schools that save less than 5.5%. The actual percentage of rebate would be determined at the end of the year based on program savings but the hope would be that the first group would receive an incentive of 20-25% of their savings and that the second group would receive an incentive of 10% of their savings. The third group would not receive any incentive rebate. The 5.5% figure was chosen because it was the District average this past vear.

The table below provides a summary of what the incentives might be based on various percentages.

Incentive Estimates for Various Percentage Breakdowns										
Incentive Breakdown	Estimated Incentive									
25% for Group 1 and 10% for Group 2	\$75,370.80									
25% for Group 1 and 5% for Group 2	\$67,942.65									
20% for Group 1 and 10% for Group 2	\$63,267.90									
20% for Group 1 and 5% for Group 2	\$55,839.75									
15% for Group 1 and 10% for Group 2	\$51,165.00									
15% for Group 1 and 5% for Group 2	\$43,736.85									

Based on the success of the program and having funds available in the reserve fund, Administration believes that a 20% incentive for those schools that met the 12.5% savings goal and a 5% incentive for those schools that beat the 5.5% District average from the previous year is appropriate. As can be seen in the table on the previous page the total incentive for the District would be \$55,839.75.

Diesel Fuel Reserve Fund:

In addition to setting aside a reserve fund for natural gas, we also set a aside a reserve fund for diesel fuel. That account included approximately \$135,000 for transportation fuel and \$30,000 for District vehicle fuel. As was discussed in the September 27, 2005 Board report, transportation fuel costs are charged at the end of the school year and therefore we pay for those costs as part of the following year's budget. The fuel charge in 2004-05 was \$174,000, which was approximately \$135,000 more than we normally pay, hence the amount of the reserve fund.

Facilities used approximately 32,400 gallons of gasoline and diesel fuel for maintenance vehicles, warehouse trucks, lawn care equipment and snow blowers in 2004-05, and with the price of the fuel \$1 per gallon more than the previous year, it was estimated that approximately \$30,000 more would be spent on fuel this past year. The actual amount was \$27,073.63.

Planning, Facilities, and Equipment Committee Review:

This report was reviewed at the September 12, 2006 Planning, Facilities, and Equipment Committee meeting, and the Committee unanimously approved forwarding onto the School Board for their consideration.

Administration Recommendation:

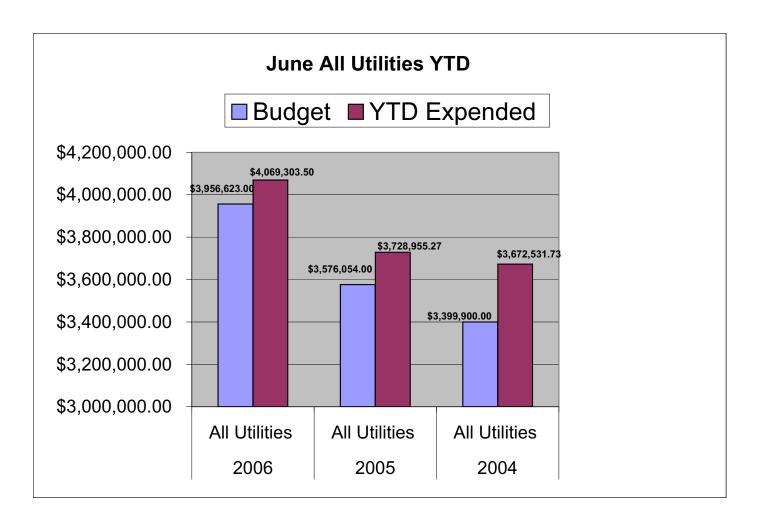
Administration recommends Board approval to use \$55,839.75 of the available funds in the reserve utility account to fund incentives for the schools that met the guidelines established at the beginning of the school year as part of the operational energy savings program.

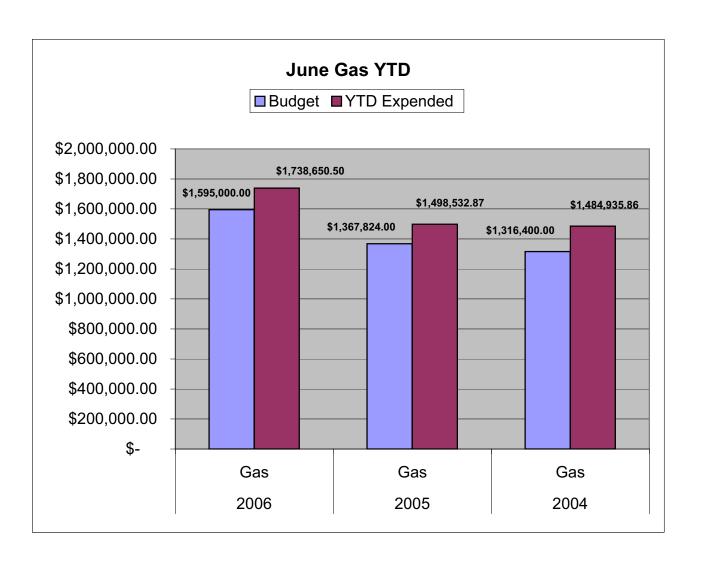
Dr. R. Scott Pierce Superintendent of Schools Mr. Patrick M. Finnemore, P.E. Director of Facilities

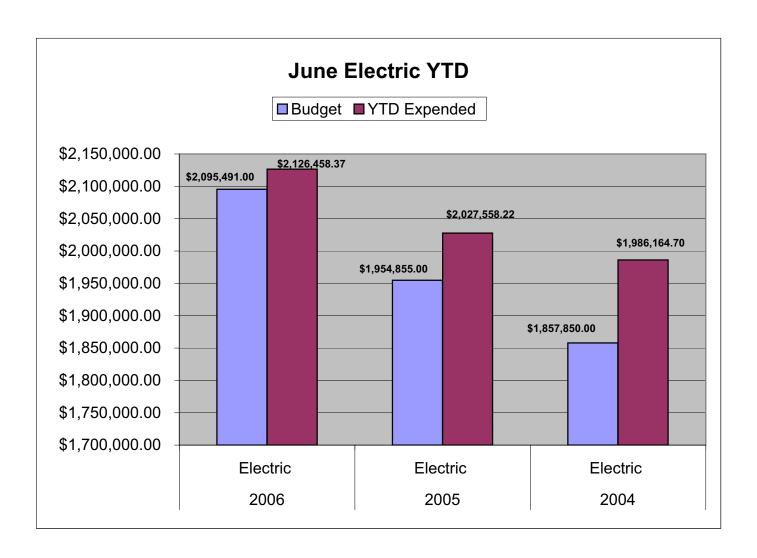
Mr. John Allen Distribution and Utilities Manager

Monthly Energy Tracking Summary UTILITY INFORMATION Savings: September 2005 Through June 2006

Last Month:	6													
Year:	2006													
BUILDING	ACTUAL				BASEYEAR				SAVINGS				12.5%	Actual %
50.25	kWh	kW	therms	\$	kWh	kW	therms	\$	kWh	kW	therms	\$	Savings Goal	Savings
Bradford H	2,378,761	7,494	150,260	\$372,672	2,852,011	7,855	160,765	\$409,919	473,250	361	10,505	\$37,247	\$51,240	9.1%
1		7,707				333			20,233	333	608		\$2,970	10.8%
Hillcrest H	71,160		12,885	\$21,205	91,393		13,493	\$23,763				\$2,558		
Indian Trail H	1,419,600	6,198	36,766	\$189,138	1,692,105	6,337	43,874	\$212,494	272,505	139	7,108	\$23,356	\$26,562	11.0%
Lakeview H	448,320	1,618	8,639	\$53,102	673,154	1,752	9,025	\$65,170	224,834	134	386	\$12,068	\$8,146	18.5%
Reuther H	810,360	3,583	121,777	\$215,777	930,552	3,832	143,612	\$248,242	120,192	249	21,835	\$32,465	\$31,030	13.1%
Tremper H	1,981,806	5,579	162,570	\$331,628	2,281,643	5,667	162,387	\$344,638	299,837	88	(183)	\$13,010	\$43,080	3.8%
HS Subtotal:	7,110,007	24,472	492,897	\$1,183,522	8,520,858	25,776	533,156	\$1,304,227	1,410,851	1,304	40,259	\$120,705	\$163,028	9.3%
Bullen M	851,209	2,253	72,759	\$146,848	931,068	2,399	78,709	\$158,657	79,859	146	5,950	\$11,809	\$19,832	7.4%
Lance M	515,301	2,086	55,251	\$111,124	592,994	2,205	58,959	\$120,256	77,693	119	3,708	\$9,132	\$15,032	7.6%
Lincoln M	790,197	3,448	71,142	\$159,923	993,216	3,594	82,165	\$182,849	203,019	146	11,023	\$22,926	\$22,856	12.5%
Mahone M	1,104,600	4,962	64,680	\$187,025	1,429,309	5,391	81,238	\$225,035	324,709	429	16,558	\$38,010	\$28,129	16.9%
McKinley M	488,493	2,032	56,690	\$111,296	602,639	2,231	67,239	\$135,900	114,146	199	10,549	\$24,604	\$16,988	18.1%
Washington M	394,111	2,013	46,982	\$96,065	519,515	2,222	48,166	\$106,560	125,404	209	1,184	\$10,495	\$13,320	9.8%
MS Subtotal:		16,794	367,504	\$812,281	5,068,741	18,041	416,476	\$929,257	924,830	1,247	48,972	\$116,976	\$116,157	12.6%
Bain E	705.900	3.198	37,429	\$117,593	946.389	3.266	44,659	\$136,861	240,489	68	7.230	\$19,268	\$17,108	14.1%
Bose E	,	1.018	30,000	\$58,120	326,956	1.033	33,945	\$66,596	71,988	15	3.945	\$8,476	\$8,325	12.7%
Columbus E	173,675	592	12,749	\$30,637	226,444	608	22,745	\$45,546	52,769	16	9,996	\$14,909	\$5,693	32.7%
Dimensions E		-	14,674	\$23,619	78,201	-	17,665	\$27,313	5,548	0	2,991	\$3,694	\$3,414	13.5%
Durkee E	105,049	496	22,162	\$35,338	138,690	523	21,435	\$37,304	33,641	27	(727)	\$1,966	\$4,663	5.3%
Forest Park E	178,464	724	44,476	\$65,761	205,143	709	39,345	\$62,185	26,679	(15)	(5,131)	(\$3,576)	\$7,773	-5.8%
Frank E	592,480	2,500	24,684	\$89,760	699,963	2,370	29,966	\$99,128	107,483	(130)	5,282	\$9,368	\$12,391	9.5%
Grant E	133,360	562	29,862	\$46,003	146,219	638	32,350	\$49,969	12,859	76	2,488	\$3,966	\$6,246	7.9%
Grewenow E	. ,	660	38,602	\$59,070	283,579	866	42,357	\$69,937	101,259	206	3,755	\$10,867	\$8,742	15.5%
Harvey E		754	33,925	\$54,805	212,842	794	39,142	\$62,944	34,100	40	5,217	\$8,139	\$7,868	12.9%
Jefferson E	206,715	556	35,530	\$59,345	223,672	663	38,404	\$64,362	16,957	107	2,874	\$5,017	\$8,045	7.8%
Jeffery E	275,423	1,075	18,368	\$47,697	311,642	1,088	20,337	\$51,772	36,219	13	1,969	\$4,075	\$6,471	7.9%
Lincoln E	175,920	765	18,964	\$38,734	176,467	813	21,056	\$41,259	547	48	2,092	\$2,525	\$5,157	6.1%
McKinley E Pleasant Prairie E	133,600 566,240	590 1,936	25,172 17,658	\$41,251 \$72,545	158,425 613,623	619 1,863	26,092 20,869	\$44,177 \$77,280	24,825 47,383	29 (73)	920 3,211	\$2,926 \$4,735	\$5,522 \$9,660	6.6% 6.1%
Prairie Lane E	168,369	655	15,593	\$34,056	212,236	654	21,703	\$43,806	43,867	(1)	6,110	\$9,750	\$5,476	22.3%
Roosevelt E		648	36,212	\$55,819	213,940	782	30,252	\$53,689	47,260	134	(5,960)	(\$2,130)	\$6,711	-4.0%
Somers E	390,400	1,535	26,386	\$67,922	467,170	1,578	33,138	\$79,984	76,770	43	6,752	\$12,062	\$9,998	15.1%
Southport E	241,920	1,077	23,285	\$49,817	276,196	1,097	25,626	\$55,033	34,276	20	2,341	\$5,216	\$6,879	9.5%
Stocker E	432,480	1,711	16,845	\$62,635	550,903	1,943	18,897	\$73,335	118,423	232	2,052	\$10,700	\$9,167	14.6%
Strange E		953	19,353	\$45,787	357,380	1,111	25,919	\$59,907	110,329	158	6,566	\$14,120	\$7,488	23.6%
Vernon E	388,914	1,494	80,605	\$123,673	490,400	1,687	78,452	\$128,387	101,486	193	(2,153)	\$4,714	\$16,048	3.7%
Whittier E	505,680	1,859	21,230	\$73,003	596,241	2,339	20,344	\$81,942	90,561	480	(886)	\$8,939	\$10,243	10.9%
Wilson E	162,600	653	32,400	\$51,406	190,655	743	35,316	\$56,765	28,055	90	2,916	\$5,359	\$7,096	9.4%
ELEM Subtotal:	6,639,603	26,011	676,164	\$1,404,396	8,103,376	27,786	740,014	\$1,569,481	1,463,773	1,775	63,850	\$165,085	\$196,185	10.5%
Cesar Chavez	193,680	633	8,384	\$28,873	218,298	-	8,226	\$30,712	24,618	(633)	(158)	\$1,839	\$3,839	6.0%
ESC	1,087,173	3,435	53,439	\$229,056	1,135,091	2,794	53,354	\$236,777	47,918	(641)	(85)	\$7,721	\$29,597	3.3%
Recreation			7,017	\$16,252	83,388		6,458	\$15,443	(2,058)	0	(559)	(\$809)	\$1,930	-5.2%
Other Subtotal:	1,366,299	4,068	68,840	\$274,181	1,436,777	2,794	68,038	\$282,933	70,478	(1,274)	(802)	\$8,752	\$35,367	3.1%
Totals:	19,259,820	71,345	1,605,405	\$3,674,380	23,129,752	74,398	1,757,684	\$4,085,897	3,869,932	3,053	152,279	\$411,517	\$510,737	10.1%
Pilot Program B	uilding Summa	ry:												
McKinley M		2,032	56,690	\$111,296	602,639	2,231	67,239	\$135,900	114,146	199	10,549	\$24,604	\$16,988	18.1%
Grant E	133,360	562	29,862	\$46,003	146,219	638	32,350	\$49,969	12,859	76	2,488	\$3,966	\$6,246	7.9%
Stocker E	432,480	1,711	16,845	\$62,635	550,903	1,943	18,897	\$73,335	118,423	232	2,052	\$10,700	\$9,167	14.6%
Totals:	1,054,333	4,305	103,397	\$219,934	1,299,761	4,811	118,486	\$259,204	245,428	506	15,089	\$39,270	\$32,401	15.2%







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Kenosha Unified School District No. 1 Kenosha, Wisconsin

September 26, 2006

PROPOSED AGREEMENT: CITY OF KENOSHA WITH KENOSHA UNIFIED SCHOOL DISTRICT NO. 1 REGARDING SCHOOL RESOURCE OFFICERS

Background:

An agreement was entered into between the City of Kenosha and the Kenosha Unified School District No. 1, most recently for the years of 2003-2004, 2004-2005, and 2005-2006. This agreement has reached its conclusion, as of July 1, 2006 and it is now necessary to enter into a new agreement with the City of Kenosha regarding the District's employ of the City's police officers to work in our schools. In the interim, there is a letter of understanding, prior to the implementation of this agreement, indicating a continuation of the previous agreement until such time that a new agreement is approved. Both the City and the School District have approved this interim agreement.

This relationship between the City and the School District has been exceptionally positive, and the work that they do for us, in aiding to provide a positive and safe learning environment for our students and staff, as well as the proactive educational resource they offer, has served both Unified and the City extremely well. We are interested in continuing in this relationship.

Intent / Purpose:

The School Board recently received a program update regarding the role of police officers and off-duty officers as security in our schools. This report was followed by a communication with the City regarding a new agreement, and that agreement has been generated and awaits approval of both the School Board and the City of Kenosha.

We would like to continue with this agreement for three school years from July 1, 2006 through June 30, 2009. Once the School Board has approved the agreement, an agreement with the City can be simultaneously pursued. The three-year agreement has been customary for the past six years.

Budget

The 2006-2007 budget for the four (4) school resource officers is \$296,725 and includes an increase of \$8,486 that was included in the budget assumptions approved by the Board in July. Per the contract, the District is responsible for any increases to the Officer's pay or benefits. The City operates on a calendar year basis, and we have not been informed of the increase in the City's benefit costs for the 2007 calendar year. If this information is provided prior to the final budget adoption, then this budget may be reduced or increased depending on the receipt of this information.

Recommendation:

Administration recommends that the School Board approve the attached agreement with the City of Kenosha regarding the employ of City police officers as School Resource Officers in our high schools.

Dr. R. Scott Pierce Superintendent of Schools

Mr. Tim Miller Executive Director of School Leadership

AGREEMENT RESPECTING THE EMPLOYMENT OF SCHOOL RESOURCE OFFICERS

By And Between

THE CITY OF KENOSHA, WISCONSIN, A Wisconsin Municipal Corporation

And

KENOSHA UNIFIED SCHOOL DISTRICT, NO. 1., A Wisconsin Common School District

THIS AGREEMENT Made and entered by and between the CITY OF KENOSHA, WISCONSIN, a Wisconsin municipal corporation, hereinafter referred to as "CITY", and the KENOSHA UNIFIED SCHOOL DISTRICT NO. 1, a Wisconsin common school district, hereinafter referred to as "SCHOOL DISTRICT".

WITNESSETH:

In consideration of the mutual promises, agreements and undertakings hereinafter set forth, CITY and SCHOOL DISTRICT agree as follows:

I. TERM OF AGREEMENT. This Agreement shall be valid for the 2006-2007, 2007-2008 and 2008-2009 school years (July 1 to June 30).

II. CITY TO PROVIDE RESOURCE OFFICERS.

A. Resource Officers And Equipment Provided. The CITY shall provide to SCHOOL DISTRICT the services of four (4) on-duty police officers, hereinafter referred to as "RESOURCE OFFICERS" for placement at sites designated by the SCHOOL DISTRICT. The RESOURCE OFFICERS shall be assigned by the Chief of Police consistent with the provisions of applicable collective bargaining agreements. The SCHOOL DISTRICT may object to any such assignment. Such objection may result in a position not being filled for a period of time, whereupon

there will be no reimbursement required of the **SCHOOL DISTRICT**. The **RESOURCE OFFICERS** shall carry such Police Department issued equipment as deemed necessary by the Chief of Police.

- **B. City Employees.** The **RESOURCE OFFICERS** shall be employees of the **CITY** and under the control and direction of the Chief of Police.
- C. Reporting Relationship. The RESOURCE OFFICERS shall perform their duties in collaboration with the SCHOOL DISTRICT officers and employees.
- D. Evaluation of Resource Officers. The CITY shall evaluate the RESOURCE OFFICERS and shall solicit input from the SCHOOL DISTRICT, which shall not be unreasonably omitted from the evaluation.
- E. Service Provided By RESOURCE OFFICERS. The RESOURCE OFFICERS shall provide the following services to the SCHOOL DISTRICT:
 - 1. Act in the capacity of a sworn, on-duty police officers.
 - 2. Provide a law enforcement presence in the school to which assigned.
 - 3. Investigate or assist in the investigation of crimes or Ordinance violations to which students in the assigned school may be a party or have information.
 - 4. Patrol school buildings, grounds and parking lots to which assigned for the purpose of enforcing State and **CITY** laws under their jurisdiction.
 - 5. Perform school safety drills with the School Administrator.
 - 6. Train students and staff in areas appropriate to their expertise.
- F. Time of Service. RESOURCE OFFICERS shall be assigned to designated school buildings of SCHOOL DISTRICT during each day that school is in session for students from the first day of the School Year in September, until the last school day of the School Year for the term of this Agreement. The RESOURCE OFFICERS' workday shall be consistent with each school's teacher workday. In the event that school hours as described above extend to greater than their scheduled shift in any given day, the Chief of Police or the SCHOOL DISTRICT Superintendent or his/her designee may modify the hours of service within the limits of the applicable collective bargaining agreement. Time that the RESOURCE OFFICERS spend testifying

in a Court of Law or Administrative Hearing as to any event occurring while on assignment under this Agreement as provided herein, shall be considered time of service provided to the SCHOOL DISTRICT.

- **G.** Emergency. The RESOURCE OFFICERS are subject to being assigned to other emergency calls at the discretion of the Chief of Police. Since it is anticipated that such events would be rare, if they occur at all, the failure to provide four (4) RESOURCE OFFICERS on any given day will not result in a reduction of consideration due the CITY under the provisions of this Agreement.
- H. Vacation/Illness. SCHOOL DISTRICT acknowledges that the CITY is assigning four (4) of its police officers as RESOURCE OFFICERS without backup support in the event of absence. The SCHOOL DISTRICT further acknowledges that RESOURCE OFFICERS are subject to a collective bargaining agreement that requires CITY to compensate officers during absences from work for illness, vacations and other authorized absences. The failure of CITY to provide all four (4) RESOURCE OFFICERS to the SCHOOL DISTRICT on a given school day due to an excused absence will not result in any reduction in the consideration due to CITY provided herein. The CITY shall encourage RESOURCE OFFICERS to take vacations during periods when school is not in session. The RESOURCE OFFICERS shall notify the School Administrator at their assigned school of their absence in a timely manner.
- I. Appointment of Agent. SCHOOL DISTRICT Policy allows for the searching of lockers, backpacks and containers of students by SCHOOL DISTRICT officials. The SCHOOL DISTRICT hereby delegates such authority as the SCHOOL DISTRICT has to the RESOURCE OFFICERS, and hereby appoints the RESOURCE OFFICERS as its agents, without relinquishment of its own authority in this respect.

III. GRANT WRITING. In order to provide for the increase in personnel necessary to provide RESOURCE OFFICERS, the CITY and the SCHOOL DISTRICT may continue to apply for grants from the U.S. Department of Justice and the Office of Community Oriented Policing Services, as well as other sources.

IV. RESPONSIBILITY OF SCHOOL DISTRICT.

A. Compensation. The SCHOOL DISTRICT shall pay to CITY, through the Department of Finance, for services provided by four (4) RESOURCE OFFICERS at their individual daily rate of pay and benefits for the actual days the police officers work in the schools as RESOURCE OFFICERS. An itemized listing of all RESOURCE OFFICERS, their salary, all applicable benefits and the number of contract days must be provided to the SCHOOL DISTRICT at the beginning (projected) and at the end (actual) of the School Year. The CITY shall be paid by the SCHOOL DISTRICT no later than the fifteenth (15) day of each month following the month that services were provided. The annual charge for the term of this Agreement shall be adjusted to include increases in pay and fringe benefits established in the CITY-KPPKA Collective Bargaining Agreement. All monthly payments shall be equal, based on each RESOURCE OFFICER having performed services for one hundred eighty (180) days of the two hundred fifty-two (252) day work year. If the cumulative total of absences related to in-service, illness or vacation for any officer exceed fifteen (15) days at School Year end, the amount due for the final month shall be prorated to eliminate the days in excess of fifteen (15) and reflected as a reduction in the final invoice. Failure to bill the SCHOOL DISTRICT within forty-five (45) days of the end of the SCHOOL DISTRICT'S School Year (June 8th for 2006-2007) shall result in the waiving of the invoice.

V. INDEMNITY AND HOLD HARMLESS.

A. SCHOOL DISTRICT To Indemnify and Hold Harmless CITY. SCHOOL DISTRICT shall indemnify and hold harmless the CITY and its officers and employees from and

against any liability, claim, award, costs, expenses, loss, damage, judgment, or attorney fees that they may incur or be required to pay arising out of a complaint that a **RESOURCE OFFICER**, while on premises owned or controlled by **SCHOOL DISTRICT**, failed to provide security for the building or its occupants, as such service is not provided for in this Agreement.

B. CITY To Indemnify and Hold Harmless SCHOOL DISTRICT. CITY shall indemnify and hold harmless the SCHOOL DISTRICT and its officers and employees from and against any liability, claim, award, costs, expense, loss, damage, judgment, or attorney fees that they may incur, sustain, or be required to pay should any person or party suffer or sustain death, personal injury, property loss, or damage arising out of a RESOURCE OFFICER performing law enforcement work as a police officer pursuant to this Agreement, other than for a claim of negligent provision of security.

VI. TERMINATION

A. Termination By Either Party Prior to Agreement Expiration. Either party may terminate this Agreement for any reason, prior to its expiration by giving advance, written notice to the other party no later than September 30 of any year that this Agreement is to be terminated, effective January 1 of the ensuing year.

B. Material Breach of Agreement Terms and Conditions. This Agreement may be terminated upon ten (10) days advance, written notice for material breach of the terms and conditions hereof. Any failure to perform an obligation under this Agreement constitutes a breach and is actionable in a Court of Law without notice of the right to cure breach.

VII. NOTICES. All notices shall be directed to the parties as follows:

To The CITY:

Office of the City Clerk/Treasurer, Room 105, 625 -52 Street, Kenosha, Wisconsin 53140.

To The SCHOOL DISTRICT:

Office of the Assistant Superintendent of Business, Kenosha Unified School District, No. 1, 3600 -52 Street, Kenosha, Wisconsin 53144.

Any notice required shall be in writing and may be personally delivered or mailed by Registered Mail, return receipt requested, postage prepaid, through the United States Postal Service, or equivalent private delivery service. The time of service is at the time of delivery if service is made by personal delivery, or the time of receipt of service if made by mail or private delivery service.

VIII. ENTIRE AGREEMENT. The full agreement of the parties is expressed herein and no verbal or written understandings or agreements shall alter, change or modify the terms of this Agreement unless in writing and signed by both parties as an amendment to this Agreement.

IX. SEVERABILITY. If any of the terms of this Agreement, except for consideration, are determined by a Court of competent jurisdiction to be invalid or inoperative, all remaining terms shall remain in full force and effect.

X. NO THIRD PARTY BENEFICIARIES. This Agreement is entered into solely for the benefit of the parties, and no benefits or rights are intended or created by this Agreement for the benefit of any third party.

XI. AUTHORIZATION.

A.	CITY enters into this Ag	reement by authority of	action taken by its
	Common Council on the	e day of	, 2006.
B. SCHOOL D	ISTRICT enters into this A	greement by authority o	of action taken by its
Board of Education on the	day of	, 2006.	

IN WITNESS WHEREOF, the parties hereto have herein executed this

Agreement on the dates below given.

CITY OF KENOSHA, WISCONSIN, A Wisconsin Municipal Corporation

В	SY: JOHN M. ANTARAMIAN, Mayor Date:
В	MICHAEL K. HIGGINS, City Clerk/Treasurer/Assessor Date:
STATE OF WISCONSIN) :SS. COUNTY OF KENOSHA)	
Personally came before me this	unicipal corporation, to me known to be such cknowledged to me that they executed the
	lotary Public, Kenosha County, WI. My Commission expires/is:

KENOSHA UNIFIED SCHOOL DISTRICT NO. 1, A Wisconsin Common School District

	BY:ERIC OLSON, President, School Board Date:
	BY:
STATE OF WISCONSIN) :SS. COUNTY OF KENOSHA)	
Personally came before me thisOLSON, President, of the Kenosha Unified Sch SCOTT PIERCE, Superintendent of Schools, of NO. 1, to me known to be such School Board I acknowledged that they executed the foregoing in said common school district, by its authority.	the KENOSHA UNIFIED SCHOOL DISTRICT President and Superintendent of Schools, and
	Notary Public, Kenosha County, WI. My Commission expires/is:

Drafted By: PATRICK J. SHEEHAN, City Attorney

KENOSHA UNIFIED SCHOOL DISTRICT NO. 1 Kenosha, Wisconsin

September 26, 2006

Tentative Schedule of Reports, Events, and Legal Deadlines for School Board September-October

<u>September</u>

- September 1, 2006 Teacher Inservice Day
- September 4, 2006 Labor Day Schools/Office Closed
- September 5, 2006 First Day of School for Students
- September 11, 2006 Public Hearing of 2006/07 Budget and Special Meeting of Electors – 7:00 P.M. in Tremper Auditorium
- September 12, 2006 Standing Committee Meetings 6:00 and 7:00 P.M.
- September 20, 2006 Professional Inservice Half Day for Students
- September 26, 2006 PR/Goals/Legislative Standing Committee 5:00 P.M. in Library of Edward Bain School of Language and Art; Regular Board of Education Meeting – 7:00 P.M. in EBSOLA Gym

<u>October</u>

- October 10, 2006 Standing Committee Meetings 6:00 and 7:00; Tentative Special Board Meeting – 8:00 P.M.
- October 11, 2006 Professional Inservice Half Day for Students
- October 24, 2006 Regular Board of Education Meeting 7:00 P.M. at Jane Vernon Elementary School
- October 26-27 Teachers' Convention No School

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KENOSHA UNIFIED SCHOOL DISTRICT NO. 1

STANDING COMMITTEE MEETING EDUCATIONAL SUPPORT CENTER

SEPTEMBER 26, 2006

APPENDIX FOR XII-A – STRATEGIC PLANNING IMPLEMENTATION TEAM #4 UPDATE

We will ensure that staff is implementing the District curriculum and using effective instructional strategies as well as data to help students demonstrate proficiency on District and standardized assessments. StrategyIV:

Action PlanIV.1; Specific Result: Select a user friendly Student Information System (SIS) easily accessible to teachers, administrators and

parents for the purpose of student data collection, analysis, curriculum development, grading and reporting.

Administrator Responsible: Dan Honore

	Action Steps		Assigned To	Start	Dates Due	Complete	Percent Complete
IV.1.1	Assign a Project Mana	ger.	Dan Honore	5/24/2004		5/24/2004	100%
IV.1.2	Establish a District SIS committee composed of key KUSD stakeholders.		Dan Honore	5/28/2004		5/28/2004	100%
	Status/Comment:	Committees established vi	a appointment of key individual	s as well as request	ing volunteer	S.	
IV.1.3	other staff to determine ease of use, analysis, o	nistrators, parents, and e nature of data collection, curriculum development, to be included in the SIS.	Dan Honore	5/28/2004		5/5/2005	100%
IV.1.4	Analyze various SIS in identified by survey.	comparison to needs	Dan Honore	6/10/2005		8/22/2005	100%
	Status/Comment:	•	utilized to determine: the need olders and subject matter exper		munity users	s, configuration pa	arameters
IV.1.5	Determine capabilities 'export'.	of current IT system to	Dan Honore	5/3/2004		5/25/2004	100%
	Status/Comment:	The current SIS, Pentamati is open database compliant	ion's Open Series, utilizes the It t so all data is exportable.	BM database, Inform	nix, to house	all SIS data. This	s database
IV.1.6	Select and purchase a meeting administrative	web-based SIS capable of and curriculum needs.	Dan Honore	5/28/2004		3/14/2006	100%

Status/Comment: Board of Education approved the purchase and implementation of C Innovation's Zangle Student Information System.

9/13/2006 School Year 2006-07 Page 1 of 27

Action Steps		Assigned To	Start	Dates Due	Complete	Percent Complete
IV.1.7	Organize 'pilot' user group consisting of a minimum of one person from each subgroup of users.	Dan Honore			J. J	0%
IV.1.8	Develop username/password system for authorized user access.	Dan Honore	11/3/2006	12/15/2006		0%
IV.1.9	Pilot the system with fictitious data and provide feedback on user friendly-ness, etc.	Dan Honore	9/18/2006	1/19/2007		0%
IV.1.10	Make adjustments based on feedback.	Dan Honore				0%
IV.1.11	Retest system and provide feedback.	Dan Honore				0%
IV.1.12	Continue adjustment cycle.	Dan Honore				0%
IV.1.13	Train staff District-wide on use of system.	Dan Honore				0%
IV.1.14	Create on-line tutorials for all KUSD users.	Dan Honore				0%
IV.1.15	Link web-based system to current system or populate with appropriate 'real' data.	Dan Honore				0%
IV.1.16	Implement system. (Go Live)	Dan Honore	9/3/2007	9/3/2007		0%

Implement the consistent use of the Wisconsin Knowledge and Concepts Examination data in order to measure student academic performance and develop school improvement plans. Action PlanIV.2; Specific Result:

Administrator Responsible: Sonya Stephens

	Action Steps	Assigned To		Dates		Percent
			Start	Due	Complete	Complete
IV.2.1	Assign a Project Manager.	Tim Miller/Sonya Stephens	9/14/2005		9/14/2005	100%

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	Action Steps		Assigned To Start		Dates Due	Complete	Percent Complete
IV.2.2	Establish a team of sup review the existing Sch process.	pervisors and teachers to gool Improvement Plan	Tim Miller/Sonya Stephens	7/26/2006	9/14/2006		50%
	Status/Comment:		ere conducted with administrat will occur with all levels of build				
IV.2.3	Establish a District time Improvement planning Implement, Assess).		Tim Miller/Sonya Stephens	9/14/2006	1/31/2007		0%
	Status/Comment:	buildings with Site Plans co school year and 3) building	as Administration works to es impleted 2) buildings identified is that will participate in the Sit Il be reviewed by the end of Ja	I to go through the e Planning proces	e Site Planning pr	ocess during the	e 06/07
IV.2.4	Develop a District elect School Improvement P		Tim Miller/Sonya Stephens/Linda Langenstroer	9/14/2006	1/31/2007		0%
	Status/Comment:		ne previous school improveme municate those plans to the co				
IV.2.5	Train principals on an a Improvement Planning	annual basis in the School process.	T. Miller / K. Maxey / L. Mattioli / M. Thompson	10/25/2004		12/24/2004	100%
IV.2.6	Create a portfolio of dis including: Standardized test sconding and level assessment Attendance rates, Graduation rates, Demographics.	ores,	Sonya Stephens / Linda Langenstroer	9/11/2006	12/4/2006		40%
Status/Comment: Data reports were completed for the Site Team Planning process in addition to the District and School Report Benchmark report, the Annual 3rd Friday enrollment report and the annual School Performance Report.					rt Cards,		

9/13/2006 School Year 2006-07 Page 3 of 27

Action Steps		Assigned To		Dates		Percent	
				Start	Due	Complete	Complete
IV.2.7	 Conduct an annual data retreat with school staff to make decisions regarding: Goals Professional Development Needs Resources Budget Implications 		ding: Educational Assistants		6/1/2007		10%
	Status/Comment:		Schools are targeted for data is sistance with in-services as nee		n the results of th	eir WKCE-CRT re	esults.
IV.2.8	Align building goals with objectives.	District strategic	Leadership / Principals	5/2/2005		8/30/2005	100%
	Status/Comment:	This is ongoing and annual.					
IV.2.9	Develop the School Imp	rovement Plan annually.	Leadership / Principals	5/2/2005		10/31/2005	100%
	Status/Comment:	This is ongoing and annual					
IV.2.10	Implement the School In annually.	nprovement Plan	Principals / Prof. Dev. / Leadership / Staff	10/3/2005		10/3/2005	100%
IV.2.11	Assess the School Impre	ovement Plan annually.	Principals / Prof. Dev. / Leadership / Staff	1/6/2006	5/1/2006		0%
IV.2.12	Share school improvement the community.	ent plans and results with	Public Info. / Webmaster				0%

Train teachers to use effective instructional strategies that promote higher order thinking and hands-on learning experiences for all students. Action PlanIV.3; Specific Result:

Administrator Responsible: Louise Mattioli

	Action Steps	Assigned To	Assigned To Start			Percent Complete Complete	
IV.3.1	Assign a Project Manager.	Louise Mattioli	9/1/2005	Due	9/1/2005	100%	

Assigned To Dates		Percent		
-	Start	Due	Complete	Complete
	8/30/2005	5/31/2006	5/31/2006	100%
	Assigned To	Start	Start Due	Start Due Complete

Status/Comment:

KUSD definition of effective instructional strategies/framework = Proficient Learner Skills (Making Thinking Visible) + Marzano's nine powerful strategies + excellent descriptors on teacher evaluation + evidence of curriculum implementation. Over the past year, Making Thinking Visible Cadres in all K-12 schools focused on learning how to integrate Proficient Learner Skills into content area instruction. The February 8, 2006 Inservice was dedicated to modeling these skills to all K-12 staff. Each site developed an implementation plan to map out future site staff development in this area. A crosswalk of proficient learner skills was created and aligned with the KUSD Teacher Performance Assessment Instrument. This document was discussed with principals, distributed to teachers for their input and posters of the Proficient Learner Skills to hang in all classrooms are currently being created for distribution to all teachers next fall. Title One Supplemental Grant dollars are being dedicated to expanding Making Thinking Visible cadres at the high school level. In addition, all elementary and middle school cadres are being sustained through ongoing support seminars and through nine summer course offerings in support of the Making Thinking Visible initiative. Next fall, ongoing support sessions will take place for cadre members of all levels so that this initiative is sustained.

IV.3.3 Determine the types and quantities of available resources as well as additional resources needed to ensure the use of effective differentiated instructional strategies. Permit each school to determine highest priority needs. 11/1/2005

5/31/2006

40%

Status/Comment:

Currently, a team consisting of of Professional Development Consultants, Instructional Services Consultants and Special Education Consultants, two Psychologists, along with the Talent Development Consultant is meeting to do long range planning in support the the Differentiation Initiative. Existing resources will be determined.

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Action Steps Assigned To Dates Percent Start Due Complete Complete

IV.3.4 Train teachers to understand, implement and 9/1/2005 5/31/2007 45%

- assess differentiated instructional strategies that have proven positive effects on student learning linked to the District instructional framework. For example:
 - Identifying similarities and differences
 - Summarizing and note taking
 - Reinforcing effort and providing recognition
 - Homework and practice
 - Nonlinguistic representation
 - Cooperative learning
 - Setting objectives and providing feedback
 - Generating and testing hypotheses, questions, and advanced organizers

Status/Comment:

Status/Comment:

A cross section of Professional Development Consultants, Instructional Services and Special Education Consultants along with the Talent Development Consultant and two Psychologists met in March to develop a common understanding of the language of differentiation, to define, clarify and establish best practices for differentiation and to clarify the parameters, roles and responsibilities of key personnel as they relate to accommodation, intervention, modification, differentiation, and enrichment. A small task force of original participants are now meeting to create a three year long-range plan for the differentiation initiative. The larger group will meet again in May to give feedback to the initial planning of the task force. In addition, on April 7th, Program Support Teachers presented a session titled "Differentiating Instruction" to all Teacher Consultants and to all Psychologists. Psychologists will meet with Consultants and Program Support Teachers in May to share the RIT Process (Response to Intervention).

1/3/2005

5/31/2007

25%

IV.3.5 Develop annual training plan to ensure newly hired staff understand, implement, and assess effective differentiated instructional strategies.

effective differentiated instructional strai

The cross section of consultants mentioned above have begun work on the development of a three year long-range implementation plan for all KUSD teachers.

9/13/2006 School Year 2006-07 Page 6 of 27

Action PlanIV.4; Specific Result:

Establish a quality induction program for new District instructional administrators that includes orientation to District curriculum, training on effective instructional strategies, and training on use of data to improve student

achievement.

Administrator Responsible: Louise Mattioli

	Action Steps		Assigned To	Start	Dates Due	Complete	Percent Complete
IV.4.1	Assign Project Manage	er	Louise Mattioli	8/31/2005	240	8/31/2005	100%
IV.4.2	Establish an Administra Committee.	Establish an Administrative Induction Steering Committee.		5/31/2005		10/13/2005	100%
	Status/Comment:	Steering committee esta	ablished and eight meetings he	eld during fall semes	ter, 2005-06.		
IV.4.3	Determine KUSD key presponsibilities to new			10/13/2005	4/1/2006	3/22/2006	100%
	Status/Comment:	This was determined by	the Steering Committee during	g the months of Feb	ruary and Marc	ո.	
IV.4.4	Determine new admini- responsibilities in comp			10/13/2005	4/1/2006	3/22/2006	100%
	Status/Comment:	This was determined by	the Steering Committee during	g the months of Feb	ruary and Marc	า	
IV.4.5	Determine content for a and on-going support s - Orientation to District - Orientation to building	Ü		10/13/2005	4/1/2006	3/22/2006	100%

- Effective Instructional StrategiesDistrict Instructional Framework
- School Improvement Planning Process
- Professional Performance

Assessment/Employee Evaluation Process

- District Curriculum

Status/Comment: The content for Orientation and Ongoing Support Seminars for years one through three was completed in March,

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Action Steps

9/13/2006

	Action S	teps		Assigned To	Start	Dates Due	Complete	Percent Complete
IV.4.6	Determine content for compliance with PI-34.		n process in		10/13/2005	4/1/2006	3/22/2006	100%
	Status/Comment:	This was de	termined by the Stee	ering Committee during the	e months of Feb	ruary and Marcl	h.	
IV.4.7	Determine mentor role	s and responsi	bilities.		10/13/2005	4/1/2006	3/22/2006	100%
	Status/Comment:	This was de	termined by the Stee	ering Committee during the	e months of Feb	ruary and Marcl	h.	
IV.4.8	Provide training to mer	ntors.			6/1/2006	7/1/2006		90%
	Status/Comment:		mmittee determined er thereafter.	the content of mentor train	ning and trainin	g will begin next	summer and will b	e ongoing
IV.4.9	Provide a District quali administrators.	fied mentor to	nitial		7/29/2005	8/1/2006		50%
	Status/Comment:	mentor quali current class	ication. During 2005 ification of district ad	ed mentors to new adminis 5-2006, District-level ment ministrative mentors. For mer and will be ongoing e	or support (mate mal administrati	erials, resources ve mentor traini	s) has been given	to the
IV.4.10	Conduct an annual eva administrative induction				5/1/2006	3/1/2007		10%
	Status/Comment:	Evaluation to	ol in the process of o	development and will be a	dministered to a	ıll principals new	to the position.	
Action PlanIV.5; Specific R Administrator Responsible:		ific Result:	training on effective	n program for new teache instructional strategies, a en in compliance of PI-34	and training on ι			

School Year 2006-07

Assigned To

Dates Due

Start

Percent Complete

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Complete

Action Steps Assigned To Dates Percent Start Due Complete Complete

IV.5.1 Assign a Project Manager. Louise Mattioli 1/1/2004 1/1/2004 100%

Status/Comment: Terri Huck is leading this work.

Action Steps Assigned To Dates Percent Start Due Complete Complete

IV.5.2 Establish a New Educator Orientation 1/1/2004 6/22/2004 100%

· Design the 1.5 district days of Educator Orientation to include classroom management and organizational strategies, new educator responsibilities, and an overview of district content area curriculum expectations at the elementary, middle and high school levels.

sub-committee to

 Design and inform building leadership of the essential activities to organize and implement during the 3-building/site days of Educator Orientation to include:

Day 1: Provide building tour, review Student Code of Classroom Conduct and Discipline Policies Handbook, conduct session on Mandated Reporting Responsibilities, introduce school routines and procedures, distribute class schedules and assignments, school calendar of time-oriented events, and set up electronic grade book.

Day 2: Provide an orientation to school improvement goals based on district and site student achievement data. Distribute essential classroom materials (curriculum notebooks, texts, workbooks, etc.), content area pacing guides, district unit and lesson design planning templates and discuss multiple forms of student assessments.

Day 3: Assist new educators with classroom set-up and assist them with preparation and planning for the first days of school. Introduce mentors and Initial Educators to any other Initial Educators in the building.

Status/Comment: Recommendation for New Educator Orientation content and context made to and approved by the Board of Education, June 22, 2004.

9/13/2006 School Year 2006-07 Page 10 of 27

Assigned To Dates Start Due Complete

IV.5.3 Provide a Building Buddy in each school to support initial educators with non-instructional management, organizational, and time-sensitive

Status/Comment: This action step was removed by the School Board at the June, 2005 meeting due to budget constraints.

duties and activities.

9/13/2006 School Year 2006-07 Page 11 of 27

IV.5.4 Establish an Ongoing Support Seminars sub-committee to:

Assigned To
Start
Due
Complete
Complete
Complete
1/25/2004
6/22/2004
100%

· Develop Five - two hour mandatory Ongoing Support Seminar sessions (1 session -September, 2 sessions - October, 1 session-November and 1 session - December) September Focus:

Review professional responsibilities of first year teachers and licensure requirements: (Reflection log for Professional Development Plan, work with a Mentor, attendance at Ongoing Support Seminars). Reinforce classroom routines and procedures and share differentiation strategies for student success.

October Focus:

Overview of and practice with Classroom Instruction that Works (e.g. Nine Powerful Strategies, Marzano).

November and December Focus:

Overview of and practice with content-

Specific instructional strategies (e.g. Strategies That Work, Harvey)

December 5

December Focus:

Update/review first year teacher professional responsibilities and discuss PDP development during Year 2.

· Develop optional Ongoing Support Seminars focusing on technology, proficient learner skills, classroom management and PDP writing, etc.

February Focus: Integrating Technology into the

Curriculum.

April Focus: Integrating Technology into the

Curriculum.

Status/Comment: Recommendation for Ongoing Support Seminar content and context made to and approved by the Board of Education

June 22, 2004.

9/13/2006 School Year 2006-07 Page 12 of 27

	Action St	eps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.5.5	Define the mentor's role in support of initial educator's first year of reflection in the development of the Professional Development Plan.			1/5/2004	Suc	6/22/2004	100%
	Status/Comment:	Recommendation for mentor's rol Education , June 22, 2004.	e in support of initial edu	cator's first year	made to and ap	proved by the Boa	ard of
IV.5.6	Define the mentor's role educator's development knowledge, skills and described the second sec	it of teaching and learning		1/5/2004		6/22/2004	100%
	Status/Comment:	Recommendation for mentor's rol skills and dispositions made to an			nent of teaching	and learning know	wledge,
IV.5.7	Provide a district-qualif Educator (see District of	ied mentor to each Initial lefinition).		1/5/2005		12/1/2005	100%
	Status/Comment:	All Initial Educators hired as of De	ecember, 2005, have be	en provided with	a qualified men	tor.	
IV.5.8	Conduct an annual eva	luation of new educator		2/1/2006	5/3/2006		80%

Professional Development personnel is in the process of collecting Educator Induction Program evaluation data to forward to PI-34 Steering Committee in June. Status/Comment:

Action PlanIV.6; Specific Result: Establish K-12 common grade level/course assessments for mathematics to insure that staff is implementing

the District curriculum.

Edie Holcomb Administrator Responsible:

	Action St	eps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.6.1	Assign a Project Mana	ger	Edie Holcomb	9/6/2005		9/13/2005	100%
	Status/Comment: Fran Romano and Geri Sa		ntarelli are leading this work.				

9/13/2006 School Year 2006-07 Page 13 of 27

Action Plans and Steps KUSD #1

	Action St	teps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.6.2	Establish district vertica representation at each area.	al teams that include grade level and content		9/6/2005	240	10/13/2005	100%
	Status/Comment:	Three working groups have been with the ongoing cycle of K-12 Ma					integrated
IV.6.3	Establish essential con vocabulary (standards/ grade level/course alig assessments/frameworks/	ned with state		10/3/2005	1/10/2006	4/6/2006	100%
	Status/Comment:	K-2 met 10/21/05, 11/11/05, 1/09/ Grade 3-5 group met 10/24/05, 12 6-8 group met 10/9/06, 12/7/05, a 9-12 group met 11/04/50, 11/14/0	2/2/05 and established mond 1/18/06 and established	ost essential ber ed most essentia	nchmark (next st al benchmarks a	ep vocabulary). nd key vocabular	
IV.6.4	Select a uniform currice reporting process.	ulum mapping and		10/3/2005		11/8/2005	100%
	Status/Comment:	The Instructional Services Depart	ment has selected a unifo	orm curriculum m	napping process	•	
IV.6.5	Map curriculum to insu procedures and vocabo sequence with suggest			3/2/2006	5/30/2006	8/30/2006	100%
	Status/Comment:	Pacing guides with essential conc Discrete Math, Trig, Probability & edition of Everyday Math.					
IV.6.6	Revise grade level/cou based on adopted mas	rse scope and sequence ter curriculum maps.		3/2/2006	9/20/2006	8/30/2006	100%
	Status/Comment:	Scope and sequence has been de	eveloped for middle school	ol math courses	and high school	math courses.	

Page 14 of 27 9/13/2006 School Year 2006-07

	Action St	eps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.6.7	Provide staff with accesscope and sequence.	ss to updated curriculum		5/2/2006	9/20/2006	·	80%
	Status/Comment:	High School and middle school 30th district inservice. K-5 is cu					
IV.6.8	Develop common asse	ssments at all grade levels.		10/10/2005	9/20/2006		75%
Status/Comment: First quarter common assessments have been completed for middle school grade level courses and high so 1, Geometry, and Algebra 2. K-5 cumulative quarterly common assessments completed.					ses and high sch	ool Algebra	
IV.6.9	Pilot the common assessments and make necessary adjustments.			11/10/2006	6/1/2007		0%
	Status/Comment:	Middle and high school math tean inservice. Tests will be given for		,	quarter common	assessment at 9	0/20 district
IV.6.10	Implement common as:	sessments.		11/11/2006	6/13/2007		0%
IV.6.11	Evaluate results of common assessments to make decisions regarding curriculum and instructional practices. - Classroom instructional staff evaluate at least quarterly. - Non-Classroom instructional staff evaluate periodically.			12/13/2006	6/29/2007		0%
IV.6.12	Address student achiev instructional materials of						0%
IV.6.13	Incorporate material an textbook adoption cycle			10/13/2005	2/27/2007		75%
	Status/Comment:	6-12 materials are presently bei aligned to most essential bench		K-5 materials wi	ll not be impleme	ented until Fall 20	007 and

9/13/2006 School Year 2006-07 Page 15 of 27

Action Steps Assigned To Dates Percent Start Due Complete Complete Inservice stakeholders on revised content and 9/28/2006 50% IV.6.14 3/15/2006 materials.

Status/Comment: Middle school and high school math teachers will be inserviced on content and materials June 13, 14; August 30, and

September 20. K-5 will be inserviced February 14, 2007 and May 16, 2007.

Action PlanIV.7; Specific Result: Establish K-12 common grade level/course assessments for reading, writing, and language arts to insure that

staff is implementing the District curriculum.

Edie Holcomb **Administrator Responsible:**

	Action	Steps	Assigr	ned To	Start	Dates Due	Complete	Percent Complete
IV.7.1	Assign a Project Man	ager.	Edie Holcomb		9/6/2005	20	9/13/2005	100%
	Status/Comment:	Teacher Consultants Dr. M	Maggie Sneed an	d Ms. Kristal Br	andt will lead th	is work.		
IV.7.2		cal teams that include h grade level and content			9/6/2005		10/13/2005	100%
	Status/Comment:	Six working groups have be Writing, HS Writing	een established:	Elementary Re	ading, MS Read	ding, HS Readin	g, Elementary Wr	iting, MS
IV.7.3					10/3/2005	1/30/2007		98%

Status/Comment: All elementary teachers and principals and all 6-12 English staff have had an opportunity to review

and respond to the ELA standards, benchmarks, and Most Essential Benchmarks. Standards, benchmarks, and most

essential benchmarks approved by board June 2006
Began development of standard- and benchmark-specific glossary and instructional vocabulary

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	Action S	teps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.7.4	Select a uniform curric reporting process.	ulum mapping and		5/24/2006	6/29/2007	Complete	20%
	Status/Comment:	Adapted curriculum mapping form	mat to working with Englis	h/language arts	standards and ber	nchmarks	
IV.7.5	6Map curriculum to ins procedures and vocab sequence with sugges			6/19/2006	12/22/2006		30%
	Status/Comment:	Groups of classroom teachers for	rom across the district wor	ked on this in Ju	ıne 2006.		
IV.7.6	Revise grade level/cou based on adopted mas	rse scope and sequence ster curriculum maps.		6/19/2006	8/31/2007		30%
	Status/Comment:	Teachers representing kinderga	rten through fifth grade at	Houghton Mifflir	n schools complete	ed initial draft of	this.
IV.7.7	Provide staff with acce scope and sequence.	ss to updated curriculum		1/2/2007	6/1/2007		0%
IV.7.8	Develop common asse	essments at all grade levels.		10/10/2005	6/1/2007		50%
	Status/Comment:	K-5 writing assessment to be ac updated. Middle school and hig					een
IV.7.9	Pilot the common assented necessary adjustments			1/10/2006	6/1/2007		50%
	Status/Comment:	K-5 writing assessments were pi piloting a common writing assess developed and will be introduced 2006-07.	sment in September 2006	(grades 6-9). S	ome K-5 reading a	assessments hav	e been
IV.7.10	Implement common as	ssessments.		9/11/2006	6/13/2007		10%

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K-5 writing assessments will be implemented in fall 2006.

Status/Comment:

	Action Steps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.7.11	Evaluate results of common assessments decisions regarding curriculum and instructional staff evaluate at quarterly. Non-Classroom instructional staff evaluate periodically.	tional	11/1/2006	6/29/2007	ospisto	10%
	Status/Comment: Pilot K-5 writing	assessment evaluated by classroom tead	chers. Instruction	nal practices are b	peing adjusted.	
IV.7.12	Address student achievement gaps with instructional materials or strategies.		1/2/2007	6/2/2008		10%
IV.7.13	Incorporate material and content revisions textbook adoption cycle.	into	9/2/2008	6/2/2009		0%
IV.7.14	Inservice stakeholders on revised content materials.	and	9/2/2009	6/2/2010		0%

Establish K-12 common grade level/course assessments for science to insure that staff is implementing the District curriculum. Action PlanIV.8; Specific Result:

Administrator Responsible: Edie Holcomb

	Action S	Steps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.8.1	Assign a Project Mana	ager.	Edie Holcomb	9/6/2005		9/6/2005	100%
	Status/Comment:	Science Teacher Consul	tant Christine Pratt will lead th	is work.			
IV.8.2	Establish district vertic representation at each area.	cal teams that include h grade level and content	Edie Holcomb	9/21/2005		9/8/2006	100%
	Status/Comment:		teams (EL, MS, HS) made up		ious schools h	nave been establis	hed. Care

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	Action St	eps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.8.3	Establish essential cond vocabulary (standards/kgrade level/course alignassessments/frameworl	penchmarks) for each led with state	Edie Holcomb	11/16/2005	1/4/2007	, , , , , ,	50%
	Status/Comment:	This work is ongoing and w	ill be completed in time for the	piloting phase of	the current curricu	ulum adoption p	rocess.
IV.8.4	Select a uniform curricure reporting process.	lum mapping and	Edie Holcomb	12/3/2007	12/3/2007		0%
	Status/Comment:	Science Curriculum mappi	ng will occur in conjunction with	the curriculum a	doption process.		
IV.8.5	Map curriculum to insur procedures and vocabu sequence with suggeste	, ,	Edie Holcomb	12/3/2007	1/4/2008		0%
	Status/Comment:	Science Curriculum mappi	ng will occur in conjunction with	the curriculum a	adoption process.		
IV.8.6	Revise grade level/cour based on adopted mast	se scope and sequence er curriculum maps.	Edie Holcomb	11/2/2005	1/4/2008		0%
	Status/Comment:	This will occur in conjunction	on with the curriculum adoption	process.			
IV.8.7	Provide staff with accessope and sequence.	s to updated curriculum	Edie Holcomb	1/4/2008	9/4/2008		0%
	Status/Comment:	This will occur after board	approval of newly adopted mate	erials.			
IV.8.8	Develop common asses	ssments at all grade levels.	Edie Holcomb	9/15/2006	1/4/2008		0%
	Status/Comment:	Common assessments will	be developed in conjunction wi	ith the curriculun	n adoption process	3	
IV.8.9	Pilot the common asses necessary adjustments.		Edie Holcomb	1/4/2008	9/4/2008		0%
IV.8.10	Implement common ass	sessments.	Edie Holcomb	9/4/2008	9/4/2008		0%

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	Action Steps		Assigned To	Start	Dates Due	Complete	Percent Complete
IV.8.11	Evaluate results of common assessments to make decisions regarding curriculum and instructional practices. - Classroom instructional staff evaluate at least quarterly. - Non-Classroom instructional staff evaluate periodically.		Edie Holcomb	9/4/2008	6/1/2010	·	0%
	Status/Comment:	This will be ongoing.					
IV.8.12	Address student achievement gaps with instructional materials or strategies.		Edie Holcomb	9/4/2008	6/1/2010		0%
	Status/Comment:	This will be ongoing.					
IV.8.13	Incorporate material and textbook adoption cycle.		Edie Holcomb	9/5/2006	1/4/2008		0%
	Status/Comment:	This is currently being done	e and will occur again during the	e next adoption.			
IV.8.14	Inservice stakeholders of materials.	on revised content and	Edie Holcomb	9/13/2006	6/1/2010		0%
	Status/Comment:	This will be ongoing.					

Establish K-12 common grade level/course assessments for social studies to insure that staff is implementing the District curriculum. Action PlanIV.9; Specific Result:

Edie Holcomb Administrator Responsible:

	Action St	eps Assigr	ied To	Dates		Percent
			Start	Due	Complete	Complete
IV.9.1	Assign a Project Manag	er. Edie Holcomb	11/15/2005		11/15/2005	100%
	Status/Comment:	Social studies teacher consultant Mark Hin	terberg has been assigned to co	mplete IV.9.		

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	Action St	teps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.9.2	Establish district vertica representation at each area.	al teams that include grade level and content		9/18/2006	1/31/2008		0%
	Status/Comment:	Teacher teams for middle school work during the 2007-2008 school		stablished and w	ork during 2006-2	2007. Elementar	y team will
IV.9.3	Establish essential con vocabulary (standards/ grade level/course alig assessments/frameworks/	ned with state		9/18/2006	5/30/2008		10%
	Status/Comment:	e assessments/framework	ks has begun at	high school and r	middle school and	d will be the	
IV.9.4	Select a uniform currice reporting process.	ulum mapping and		10/25/2005		11/8/2005	100%
	Status/Comment:	The Instructional Services Depart	ment has selected a unifo	orm curriculum m	apping process.		
IV.9.5	Map curriculum to insu procedures and vocabo sequence with suggest			11/16/2005	12/22/2008		10%
	Status/Comment:	Middle School social studies tead school establish essential benchmarks, of				6. Elementary and	d high
IV.9.6	Revise grade level/cou based on adopted mas	rse scope and sequence ter curriculum maps.		9/3/2007	3/31/2008		0%
IV.9.7	Provide staff with acce scope and sequence.	ss to updated curriculum		9/18/2006	6/30/2010		10%
	Status/Comment:	This is an ongoing process as dradisseminated.	afts by each grade level ar	nd course are co	mpleted, reviewe	d, finalized and	
IV.9.8	Develop common asse	essments at all grade levels.		10/1/2007	12/22/2008		0%

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	Action Ste	eps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.9.9	Pilot the common asses necessary adjustments.			10/1/2007	12/22/2008	Complete	0%
IV.9.10	Implement common ass	essments.		9/1/2008	6/12/2009		0%
IV.9.11				9/1/2009	6/1/2011		0%
	Status/Comment:	This occurs on an ongoing basis	to reflect the changing ne	eds of our stud	ents.		
IV.9.12	Address student achieve instructional materials o			9/20/2006	6/10/2010		0%
	Status/Comment:	This task will be done in collabora	ation with site-level plann	ing of intervention	ons for struggling s	students. (Strate	egy VII)
IV.9.13	Incorporate material and textbook adoption cycle			9/1/2010	6/1/2011		0%
	Status/Comment:	Per cycle in Board policy, this wo	uld be the regular time fo	r Social Studies	textbook adoption	n - pending fund	ing.
IV.9.14	Inservice stakeholders of materials.	on revised content and		9/1/2007	6/1/2011		0%

Status/Comment: In-service is provided on an ongoing basis as content is revised and textbook adoption process is carried out.

Implement a District-wide common standard format for unit and lesson design in order to ensure the use of effective instructional strategies. Action PlanIV.10; Specific Result:

Administrator Responsible: Edie Holcomb

Action Steps	Assigned To		Dates		Percent
·	-	Start	Due	Complete	Complete

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	Action St	eps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.10.1	Assign a project manag	jer.	Edie Holcomb	4/20/2006	4/20/2006	4/20/2006	100%
	Status/Comment:	Standard format for curricu	ılum mapping was developed ir	n 2005-2006 as t	he initial framew	ork for instruction	al planning.
IV.10.2	Establish a team of tead review existing District templates.	chers and supervisors to unit and lesson design	Edie Holcomb	9/1/2006	11/30/2006		50%
	Status/Comment:		olicited through elementary Rea and High School department le		, Middle School _I	prinicipals and Mic	Idle School
IV.10.3	Develop an easy-to-use format for use by all tea	e unit and lesson design achers.	Edie Holcomb	9/1/2006	5/31/2007		0%
IV.10.4	Provide a web based st for access to unit and le	torage and retrieval system esson templates.	Edie Holcomb	6/1/2007	9/30/2007		0%
IV.10.5	Train teachers and adm implementation of the D lesson design.	ninistrators on the District format for unit and	Edie Holcomb & Teacher Consultants	6/1/2007	10/31/2007		0%
IV.10.6	Implement the use of D unit and lesson design.	istrict standard format for	Edie Holcomb	9/1/2007	6/29/2008		0%
IV.10.7	Evaluate whether lesso effectively.	n design is being used	Edie Holcomb	6/1/2008	9/27/2009		0%

Action PlanIV.11; Specific Result: Establish a teacher evaluation process aligned with the Wisconsin Teacher Standards that is systematically and uniformly implemented.

Administrator Responsible: Sheronda Glass

	Action Steps	Assigned To	Assigned To Start		Dates Due Complete	
IV.11.1	Assign a Project Manager.	Sheronda Glass	8/27/2005	9/29/2006	9/29/2006	Complete 100%

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	Action Ste	eps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.11.2	Establish a District Professional Performance Assessments/Employee Evaluation Committee composed of key KUSD stakeholders.		Sheronda Glass	7/15/2005	8/15/2006	8/15/2006	100%
IV.11.3	Reassess current altern performance assessmen		Sheronda Glass				0%
	Status/Comment:	We will be looking at the P	ortfolio process and other alterr	natives during the	e 2006-07 schoo	l year.	
IV.11.4		rrent Professional nts with the Wisconsin's Pupil Services Standards.	Roberta Aklain/Louise Mattioli	6/14/2004	8/29/2005	8/29/2005	100%
IV.11.5	Develop standardized ruperformance assessmen	•	Aklain/Mattioli/Glass	6/14/2004	8/29/2005	8/29/2005	100%
IV.11.6	Pilot standardized rubric performance assessmen	-	Glass	8/29/2005	6/12/2006		75%
IV.11.7	Establish an annual cale conducting all Professio Assessments.	endar of critical dates for nal Performance	Glass	8/25/2005	9/7/2006	9/7/2006	100%
IV.11.8	Train District administrators on the purpose of teacher supervision/evaluation in relation to improved teacher performance and enhanced student achievement.		Glass	8/29/2005	9/22/2005	1/12/2006	100%
IV.11.9		tors on the components of used for both probationary aff.	Glass	8/29/2005	9/22/2005	1/12/2006	100%

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	Action Steps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.11.10	Train District administrators on effective methods to assist teachers/pupil services personnel in: - Use of data to set clear expectations and measurable goals for themselves and for their students; - Improving instruction to positively impact student learning; - Promoting life-long professional growth and development; - District Service; and - Effective Schools Model.					0%
IV.11.11	Train District administrators on how to effectively use the Professional Performance Assessments/Employee Evaluation rubrics during the evaluation process.	Glass	8/29/2005	9/22/2005	1/12/2006	100%
	Status/Comment: Ongoing					
IV.11.12	Train District administrators and initial educators how to develop strong and usable Professional Development Plans.	Mattioli/Glass				0%
IV.11.13	Develop an annual performance assessment training schedule for all newly hired district administrators.	Mattioli/Glass				0%
IV.11.14	Develop an annual training plan to ensure that administrators continue to be trained on how to develop and review effective Professional Development Plans.	Mattioli/Glass				0%

Action PlanIV.12; Specific Result: Establish an evaluation process for licensed instructional administrators aligned with the Wisconsin Administrative Standards that is systematically and uniformly implemented.

Administrator Responsible: Sheronda Glass

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	Action Steps	Assigned To	Start	Dates Due	Complete	Percent Complete
IV.12.1	Assign a Project Manager.				·	0%
IV.12.2	Establish a District Administrative Professional Performance Assessments/Employee Evaluation Committee composed of key KUSD stakeholders.					0%
IV.12.3	Revise the current professional performance assessment tool to reflect instructional and instructional support administrative, supervisory and technical roles and responsibilities.					0%
	Status/Comment:					
IV.12.4	Review and align the current Professional Performance Assessments with Wisconsin's Administrative Standards.					0%
IV.12.5	Develop standardized rubrics for professional performance assessments.					0%
IV.12.6	Pilot standardized rubrics for professional performance assessments.					0%
IV.12.7	Establish an annual calendar of critical dates for conducting all Professional Performance Assessments.					0%
IV.12.8	Train District supervisors on the purpose of administrative supervision/evaluation in relation to improved administrative and school performance.					0%

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	Action Steps	Assigned To	Start	Dates tart Due		Percent Complete
IV.12.9	Train District supervisors on effective methods to assist building administrators in: - Use of data to set clear expectations and measurable goals for themselves and for their school; - Improving instruction to positively impact student learning; - District service and Effective Schools models.				·	0%
IV.12.10	Train District supervisors on how to effectively use the Professional Performance Assessments/Employee Evaluation rubrics during the evaluation process.					0%
IV.12.11	Train District administrators to develop strong and usable Professional Development Plans aligned with School Improvement Plans and District Strategic Plan.					0%
IV.12.12	Explain the process of Professional Performance Assessment to all District administrators including best-practice models and examples for effective schools.					0%
IV.12.13	Develop an annual performance assessment training schedule for all newly hired District administrators.					0%
IV.12.14	Develop an annual training plan to ensure that administrators continue to be trained on how to develop effective Professional Development Plans.					0%

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