Proposed Budget
FY 2011-12

Annual Meeting
September 19, 2011
Vision
Maximizing the brilliance of children.

Mission
To assure every child experiences high quality, personalized learning success.
Transformation Plan

The FY 2011-2012 Budget was built with the Transformation Plan as the underlying foundation to our three main goals:

✓ Goal #1 - Improve student achievement
✓ Goal #2 - Expand collaborative partnerships with families, community, and industry
✓ Goal #3 - Secure resources (time, people, finances, operating processes) to support learning.
Community Challenges

- High unemployment persists in Kenosha; unemployment rate as of August 7.8% \(^{(1)}\)

- Equalized valuations expect to decrease by 1.8% statewide \(^{(2)}\)

- Equalized valuations expected to decrease by 6.4% in Kenosha, 2.9% in Somers, and 2% in Pleasant Prairie \(^{(2)}\)

Sources: \(^{(1)}\) Kenosha News 8-24-11; \(^{(2)}\) WI Department of Revenue 8-15-11
KUSD Challenges

- Collective Bargaining Agreements
- Fixed Operating Expenses
- Decrease in State Funding
- Decrease in Per Pupil Funding

KUSD 2011-12 Budget
Federal and State Budget Impacts

- Decrease in Revenue Limit
- Elimination of grants:
  - Jobs Fund
  - ARRA Federal Funds
  - Categorical Aid
## KUSD 2011-12 Budget

### Fund Structure

<table>
<thead>
<tr>
<th>General Fund</th>
<th>Special Projects</th>
<th>Debt Service</th>
<th>Capital Projects</th>
<th>Food Service</th>
<th>Student Activities</th>
<th>Trust Fund</th>
<th>Community Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operations and grant activities (salaries, benefits and operating expenses).</td>
<td>Activities funded by federal or state grants (special education, head start).</td>
<td>Transactions for repayment of bonds, notes and loans.</td>
<td>Expenditures for expansion and remodeling.</td>
<td>Activities related to student and elderly food services.</td>
<td>Transactions related to student organizations.</td>
<td>Accounts for assets held by the district as trustee (donations, employee benefits).</td>
<td>Activities supporting all community members.</td>
</tr>
</tbody>
</table>

✅ Tax Levy
Student Enrollment

2010-11 Top Ten School Districts in Wisconsin

- **Milwaukee**: 80,934
- **Madison**: 24,806
- **Kenosha**: 22,986
- **Racine**: 21,100
- **Green Bay**: 20,376
- **Appleton**: 15,194
- **Waukesha**: 13,796
- **Eau Claire**: 10,914
- **Janesville**: 10,339
- **Sheboygan**: 10,124

Kenosha 3rd Largest District

Source: WI Department of Public Instruction
Average Membership Trend

Per pupil revenue is calculated on the current 3-year membership.

Source: WI Department of Public Instruction
For Fiscal Year 2011-12, per pupil state revenue takes a drastic drop - a reduction of $557.84 for KUSD; a loss of $12.7 million in revenue.
Revenue Limit

There are two main revenue sources that are limited by the Revenue Limit formula:

• General State Aid
  Based on last year’s expenses and property values

• Local Tax Levy
  The difference between the Revenue Limit and the projected General State Aid is the amount eligible for collection through a tax levy

Computer Aid comes from the Department of Revenue and reduces the amount of tax levy:

• Accounts for the property tax lost by computers being exempt

• Fairly consistent from year-to-year ($448k)

The larger the state aid, the lower the property tax levy.
2011-12 Budget-Revenue

- State Aid: $141.7m (60%)
- Local Tax Levy: $80.2m (34%)
- Federal Aids: $11m (5%)
- Other Sources: $3.2m (1%)

General Fund Revenue - $236.1 Million
2011-12 Budget-Expenses

- **Instruction**: $125.3m (53%)
- **Support Services**: $79.2m (34%)
- **Other Operating**: $31.6m (13%)

**General Fund Expenses - $236.1 Million**
How Your Dollar is Spent

80 Cents
Teaching, transporting, supervising, and counseling students.

4 Cents
Library materials, staff training and curriculum development.

12 Cents
Operating and maintaining facilities and grounds.

4 Cents
Central, fiscal and informational services.
KUSD Tax Levy Impact

Rationale: KUSD continues to serve record numbers of students in Kenosha. State aid nor grant revenue is adequate to meet the operational needs of our District. We are just one of the taxing governmental entities included on the property tax bill.

<table>
<thead>
<tr>
<th></th>
<th>FY 2010-11</th>
<th>FY 2011-12</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Tax Levy</strong></td>
<td>8.47% incr</td>
<td>2.29% incr</td>
</tr>
<tr>
<td><strong>Mill Rate</strong></td>
<td>$10.60</td>
<td>$10.89</td>
</tr>
<tr>
<td>Per $1,000</td>
<td>Per $1,000</td>
<td></td>
</tr>
<tr>
<td><strong>Property Tax on</strong></td>
<td>$2,120</td>
<td>$2,178</td>
</tr>
<tr>
<td>$200,000 House</td>
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</tbody>
</table>
Points of Pride

- Developed a transformation plan outlining how KUSD will “Maximize the Brilliance of Children.”
- Held focus group meetings with students, community, teachers, and parents to gain insight on the key issues in the district.
- Commissioned and are now implementing the recommendations of a Financial and Process Assessment of KUSD.
- Have restructured the district’s Finance and Human Resources departments.
Points of Pride

- For the second year in a row, KUSD’s Theatre Arts Program was invited to the International Theatre Festival, which is unprecedented.

- There was an increase in the number of students of color who took the ACT college entrance exam.

- Increased the use of technology by students, teachers and administrators.

- Increased professional learning opportunities for district employees.
Every Child Matters

Points of Pride

The quality of life in any community is directly correlated to quality of education.

Quality Education Gives Back to the Entire Community

- Student achievement
- Decline in crime rate
- College preparedness
- Improved economic conditions
- Community involvement
Points of Pride

Our Students